MINUTES OF THE MEETING OF THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA Atlanta, Georgia September 8, 2022

The Board of Regents of the University System of Georgia met on Thursday, September 8, 2022, in Room 8003 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia, and simultaneously accessible by BOR Webcast. Board Chair Harold Reynolds called the meeting to order at 1:00 p.m. Present, in addition to Chair Reynolds, were Vice Chair Erin Hames and Regents Doug Aldridge; Tom Bradbury; Richard T. Evans; W. Allen Gudenrath; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Cade Joiner; Patrick Jones; C. Everett Kennedy III; Sarah-Elizabeth Langford; Lowery Houston May; Jose R. Perez; Neil L. Pruitt, Jr.; and James K. Syfan, III. Regent T. Dallas Smith was excused. Chancellor Sonny Perdue was also present.

INVOCATION AND PLEDGE

Rohan Sohani, the Student Government Association president at the Georgia Institute of Technology, gave the invocation and led the Pledge of Allegiance.

SAFETY BRIEFING

Mike Coverson, Chief of Police, gave the safety briefing.

APPROVAL OF MINUTES

Upon a motion by Regent James M. Hull and seconded by Regent Jose Perez, the Regents present voted unanimously to approve the minutes of the Board meetings of August 9 and August 22, 2022.

FY 2024 OPERATING AND CAPITAL REQUEST

Regent Neil L. Pruitt, Jr., the chair of the Finance and Business Operations Committee, led a discussion and approval of the Fiscal Year 2024 operating and capital request, which was presented by Tracey Cook, Executive Vice Chancellor for Strategy and Fiscal Affairs. Upon a motion by Regent C. Thomas Hopkins, Jr., that was seconded by Regent Cade Joiner, the Board members present voted unanimously to approve the request.

<u>CAMPUS SPOTLIGHT - GEORGIA STATE UNIVERSITY - IMPROVING STUDENT OUTCOMES AND SOCIAL MOBILITY THROUGH ANALYTICS</u>

After an introduction by Georgia State University President Brian Blake, Senior Vice President for Student Success Allison Calhoun-Brown and National Institute for Student Success Executive Director Timothy Renick gave a presentation on Georgia State's highly successful and innovative work to improve student outcomes and social mobility through the use of data analytics and corresponding student support services.

COMMITTEE OF THE WHOLE: ACADEMIC AFFAIRS

The minutes of the meeting of the Committee on Academic Affairs as a committee of the whole are attached hereto along with the other committee reports.

RECESS

The Board recessed for track committee meetings.

CHANCELLOR'S REPORT / WELCOME REMARKS

Chancellor Sonny Perdue thanked the board, presidents, faculty, staff and students for a great opening to the fall semester. He mentioned campus visits to South Georgia State College, Georgia Highlands College's Marietta campus, Georgia College and State University, and Columbus State University.

He also recapped joining the University of Georgia and Georgia Tech in ringing the New York Stock Exchange closing bell and throwing the first pitch at an Atlanta Braves game. He said nearly 600 USG employees attended the baseball game to celebrate the value of higher education.

Chancellor Perdue went on to encourage USG's student-athletes to have a great season as well.

Chancellor Perdue congratulated the University of North Georgia and President Jacobs on the institution's 150th anniversary this year. He also noted hosting a town hall for USO staff and thanked them for their questions.

Chancellor Perdue made the board and presidents aware of title changes for USG's senior leadership. This includes Tracey Cook's title being changed to Chief Fiscal Officer and Teresa MacCartney's title being changed to Chief Operating Officer. Dr. Ashwani Monga's title will remain Chief Academic Officer.

Chancellor Perdue thanked Georgia State for playing a critical role in pioneering programs that improve student success and providing data and support to replicate their results across the system. He noted how important it was to replicate across the system.

He also celebrated awarding a record 74,500 degrees in FY2022, representing a 2.1% increase over the previous year and a 36% increase in the number of degrees awarded annually since 2011.

Chancellor Purdue thanked everyone for their support of the system and anticipated more success and celebrations over the months and years.

COMMITTEE REPORTS

Reports of the standing committees are attached hereto.

UNFINISHED BUSINESS

There was no unfinished business to come before the Board.

NEW BUSINESS

After having voted at the August 2022 meeting to appoint Regent Richard T. Evans to the Augusta University Health System (AUHS) Board of Directors to a new term filling the seat previously held by former Regent Don Waters, the Board members present unanimously voted this month to re-appoint Board of Regents Chair Harold Reynolds and Regents James M. Hull

and Neil L. Pruitt, Jr., to new terms on the AUHS Board of Directors. The vote followed a motion by Regent Lowery Houston May that was seconded by Regent Cade Joiner.

Regent Neil L. Pruitt, Jr., gave an update on the USG Foundation Gala to take place on September 9, 2022.

PETITIONS AND COMMUNICATIONS

Secretary to the Board Christopher McGraw reported that there were no formal petitions or communications to be reviewed by the Board and that the next regularly scheduled meeting of the Board will be on October 11-12, 2022, at Dalton State College.

EXECUTIVE SESSION

Board Chair Reynolds called for an executive session at approximately 3:51 p.m. to discuss personnel matters, real estate-related issues, and/or a potentially commercially valuable plan, proposal, or strategy under state law. With motion made by Regent Lowery Houston May and seconded by Regent James K. Syfan, III, the Regents present voted unanimously to go into executive session. Affidavits regarding the executive session are on file with the Office of the Secretary to the Board.

RECONVENE

The Board reconvened in open session at approximately 4:07 p.m., and Chair Reynolds announced that no actions were taken during the executive session.

Upon a motion by Regent Neil L. Pruitt, Jr., and seconded by Regent C. Thomas Hopkins, Jr., the Board members present voted unanimously to approve the request of Augusta University Health System (AUHS) to terminate two interest rate swap agreements related to variable rate debt with Bank of America, N.A., and amend the related Indenture, Loan Agreement, a substitute bond, and other documents as shall be necessary to reflect changes agreed to by AUHS and Bank of America, N.A., including the establishment of a reserve fund under the Indenture, to amend the Applicable Spread to "plus 225 basis points," and to amend the Initial Mandatory Tender Date to October 15, 2023, all subject to acceptable definitive documents.

ADJOURNMENT

There being no further business to come before the Board, Board members present voted unanimously to adjourn the meeting at approximately 4:11 p.m., after a motion by Regent James M. Hull and seconded by Regent Jose Perez.

Harold Revnolds

Chairman, Board of Regents University System of Georgia Christopher A. McGraw
Secretary, Board of Regents
University System of Georgia

MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS

The Committee of the Whole on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 2:05 p.m. in Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chair Jose R. Perez called the meeting to order. Present, in addition to Committee Chair Perez, were Committee Vice Chair Samuel D. Holmes, Chancellor Sonny Perdue, Board Chair Harold Reynolds, Board Vice Chair Erin Hames and Regents Aldridge, Bradbury, Evans, Gudenrath, Barbara Rivera Holmes, Hopkins, Hull, Joiner, Jones, Kennedy, Langford, May, Pruitt, and Syfan. Other attendees included Executive Vice Chancellor and Chief Academic Officer Dr. Ashwani Monga and Vice Chancellor Dr. Stuart Rayfield. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEMS

The Committee heard a presentation from David Tanner, Associate Director of the Carl Vinson Institute of Government, on the data sources used by institutions in demonstrating the need for proposed academic programs.

The Committee heard an update from Vice Chancellor Stuart Rayfield on the USG post-tenure review process.

The Committee had a discussion on use of the ACT and SAT in admissions.

ACTION ITEMS

1. The Committee approved a request to terminate 215 degree programs across 18 institutions. The motion was made by Regent Bradbury and seconded by Regent Evans.

CONSENT ITEMS

- 2. The Committee approved the renaming of an endowed title from the UGA Athletic Professorship in Ecology and Infectious Disease II to the UGA Athletic Association Professorship of Ecology Fund II at the University of Georgia.
- 3. The Committee approved the Dr. Sanders and Danna Galloway Endowed Chair in Dermatology at Augusta University.
- 4. The Committee approved the appointment of several named faculty positions at the Georgia Institute of Technology, Georgia State University, University of Georgia, and Augusta University.

ADJOURNMENT

There being no further business to come before the Committee, the meeting was adjourned at approximately 2:47 p.m.

MINUTES OF THE COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at 2:57 p.m. on September 8, 2022, in Room 7007 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Vice Chair Tom Bradbury called the meeting to order. Present, in addition to Committee Vice Chair Bradbury, were Regents Doug Aldridge, W. Allen Gudenrath, Barbara Rivera Holmes, Cade Joiner, and Patrick Jones. Board Vice Chair Erin Hames was also present.

APPROVAL ITEMS

With motion properly made by Regent Gudenrath and seconded by Regent Aldridge, the Committee members who were present unanimously approved mutual aid agreements between Abraham Baldwin Agricultural College and the City of Tifton and Tift County.

EXECUTIVE SESSION

Committee Vice Chair Bradbury called for an executive session at 2:59 p.m. to discuss personnel matters and student records. The motion was made by Regent Joiner and seconded by Regent Jones. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

RECONVENE

After the Committee exited executive session, Committee Vice Chair Bradbury reconvened the Committee in its regular session at 3:24 p.m. and announced that no actions were taken during the executive session. The motion to reconvene was made by Regent Hames and seconded by Regent Barbara Holmes.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at 3:26 p.m. The motion to adjoin was made by Regent Hames and seconded by Regent Barbara Rivera Holmes.

MINUTES OF THE COMMITTEE ON REAL ESTATE AND FACILITIES

The Committee on Real Estate and Facilities of the Board of Regents of the University System of Georgia met on Thursday, September 8, 2022, at approximately 2:56 p.m. in the Board's offices, 270 Washington Street SW, Atlanta, Georgia, and simultaneously accessible by BOR Webcast. Committee Vice Chair C. Everett Kennedy, III, called the meeting to order. Present, in addition to Committee Vice Chair Kennedy were Regents Richard T. Evans, C. Thomas Hopkins, Jr., James M. Hull, Sarah-Elizabeth Langford, Lowery Houston May, Neil L. Pruitt, Jr., and James K. Syfan, III. Committee Chair T. Dallas Smith was excused. Other attendees included Chancellor Sonny Perdue, Board Chair Harold Reynolds, and Regent Jose R. Perez. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEM

1. The Committee received a written report of real estate actions taken between April 1, 2022, and July 31, 2022, pursuant to authority delegated to the Vice Chancellor for Real Estate and Facilities.

CONSENT ITEMS

The Committee next heard the following consent items (Agenda Items 2-7), all of which were approved by the members present and voting following a motion made by Regent James M. Hull and seconded by Regent Richard T. Evans. Prior to making the motion, Regent Hull recused himself from the vote on Agenda Items 3 and 6.

- 2. The Committee approved the ranking of the program management and design professional firms for project number J-388, Research Tower, for Georgia State University. The ranked program management firms were:
 - 1) Gleeds USA, Inc. (Atlanta)
 - 2) Jones Lang LaSalle Americas Inc. (Atlanta)
 - 3) Hammes Company Healthcare, LLC (Kennesaw)

The ranked design professional firms were:

- 1) Hellmuth, Obata & Kassabaum, Inc. (Atlanta)
- 2) Flad & Associates, Inc. (dba Flad Architects) (Atlanta)
- 3) Cooper Carry, Inc. (Atlanta)
- 3. The Committee approved the ranking of the program management and design professional firms for project number J-389, Interdisciplinary STEM Building, for Kennesaw State University. The ranked program management firms were:
 - 1) Comprehensive Program Services, Inc. (Atlanta)

- 2) BDR Partners, LLC (Atlanta)
- 3) Hoar Program Management, LLC (Atlanta)

The ranked design professional firms were:

- 1) Collins Cooper Carusi Architects, Inc. (Atlanta) + SmithGroup, Inc. (Washington, DC)
- 2) Lord Aeck Sargent Planning & Design, Inc. (Atlanta)
- 3) The S/L/A/M Collaborative, Inc. (Atlanta)
- 4. The Committee approved the ranking of the program management and design professional firms for project number J-390, Blue Ridge Expansion, for the University of North Georgia. The ranked program management firms were:
 - 1) CBRE Heery, Inc. (Atlanta)
 - 2) Colliers International Atlanta (Atlanta)
 - 3) IMPACT Development Management (Atlanta)

The ranked design professional firms were:

- 1) CPL (Woodstock)
- 2) Lyman Davidson Dooley, Inc. (Marietta)
- 3) Praxis3, LLC (Atlanta)
- 4) Hussey, Gay, Bell & DeYoung Int'l, Inc. (Duluth)
- 5. The Committee approved the ranking of the program management and design professional firms for project number J-391, Bywaters, Founders and Lyons Renovations, for Fort Valley State University. The ranked program management firms were:
 - 1) Georgia State Construction & Interior Consultants (Ball Ground)
 - 2) BDR Partners, LLC (Atlanta)
 - 3) CBRE Heery, Inc. (Atlanta)
 - 4) Colliers International Atlanta (Atlanta)

The ranked design professional firms were:

- 1) JMA Architecture, Inc. (Perry)
- 2) CHASM Architecture, LLC (Atlanta) + Dunwody Beeland Architects, Inc. (Macon)
- 3) Lyman Davidson Dooley, Inc. (Marietta)
- 4) LS3P Associates LTD (Atlanta)
- 6. The Committee approved the ranking of the design professional firms for project number J-392, Science and Ag Hill Modernization, Phase II, for the University of Georgia. The ranked firms were:

- 1) Cooper Carry, Inc. (Atlanta)
- 2) Page/EYP (Atlanta)
- 3) Lord Aeck Sargent Planning & Design, Inc. (Atlanta)
- 4) Flad & Associates, Inc. (dba Flad Architects) (Atlanta)
- 5) The Beck Group (Atlanta)
- 7. The Committee approved the ranking of the design professional firms for project number J-395, Central Energy Plant Upgrades, for Augusta State University. The ranked firms were:
 - 1) RMF Engineering, Inc. (Atlanta)
 - 2) Pond & Company (Atlanta)
 - 3) PFA Engineering, Inc. (Augusta)

APPROVAL ITEMS

- 8. The Committee authorized the amendment and restatement of the existing master lease agreement between the Board of Regents and Georgia Regents Real Estate Corporation d/b/a Augusta University Real Estate Corporation ("AUREC") to provide for a new tenyear term and allow AUREC to lease, operate, manage, and maintain the Georgia Cyber Innovation and Training Center at 1 Eleventh Street in Augusta for Augusta University. The motion to approve was made by Regent Neil L. Pruitt, Jr., and seconded by Regent Richard T. Evans.
- 9. The Committee authorized the demolition of the parking lot and railroad trestle located at the intersection of Baldwin Street and East Campus Road in Athens for the University of Georgia. The motion to approve was made by Regent James K. Syfan, III, and seconded by Regent Lowery Houston May.
- 10. The Committee accepted a gift of property located at 3207 Campus Loop Road in Kennesaw for Kennesaw State University, and delegated authority to the Vice Chancellor for Real Estate and Facilities to accept the planned future gifts of three additional properties along Campus Loop Road. The motion to approve was made by Regent Neil L. Pruitt, Jr., and seconded by Regent James M. Hull.
- 11. The Committee approved the transfer of approximately 43 acres of real property improved with a building totaling approximately 17,000 square feet located at 210 Technology Circle in Savannah to Georgia Advanced Technology Ventures ("GATV"), the sublease of approximately 9 acres of adjacent real property improved with approximately 96,899 square feet of space to Lincoln Properties, Inc., a license from Lincoln Properties for the use of approximately 41,688 square feet for use by Georgia Institute of Technology, and a lease of approximately 5,000 square feet of space from Lincoln Properties, Inc, for use by the Georgia Film Academy. The motion to approve was made by Regent Neil L. Pruitt, Jr., and seconded by Regent James M. Hull. Regent Richard T. Evans recused himself from the vote on this item.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 3:12 p.m.