

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
HELD AT
Atlanta, Georgia
March 17, 2009**

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Tuesday, March 17, 2009, in the Board Room, 270 Washington St., S.W., in Atlanta. The Chair of the Board, Regent Richard L. Tucker, called the meeting to order at approximately 1:00 p.m. Present on Tuesday, in addition to Chair Tucker, were Vice Chair Robert F. Hatcher and Regents James A. Bishop, Kenneth R. Bernard, Jr., Hugh A. Carter, Jr., William H. Cleveland, Felton Jenkins, W. Mansfield Jennings, Jr., James R. Jolly, Elridge W. McMillan, Donald M. Leebern, Jr., William H. NeSmith, Jr., Doreen Stiles Poitevint, Willis J. Potts, Jr., Wanda Yancey Rodwell, Kessel D. Stelling, Jr., Benjamin Tarbutton, III, and Allan Vigil.

INVOCATION

The invocation was given by Regent William H. Cleveland.

SAFETY BRIEFING

Chief Bruce Holmes gave a briefing of basic safety information.

ATTENDANCE REPORT

The attendance report was read by the Secretary to the Board, J. Burns Newsome, who announced that all Regents were present.

APPROVAL OF MINUTES

The minutes of the Board of Regents meetings held on February 10, 2009, and February 25, 2009, were unanimously approved.

INTRODUCTION OF NEW PRESIDENT: COLLEGE OF COASTAL GEORGIA

Chancellor Erroll B. Davis, Jr. introduced Dr. Valerie A. Hepburn, who was appointed as the President of The College of Coastal Georgia (“CCG”) on January 13, 2009. President Hepburn’s previous service to the University System includes service as Assistant Dean of the University of Georgia’s College of Public Health and Associate Director of the Institute of Public Health at Georgia State University. She has also served as an adjunct faculty member at The Medical College of Georgia and as the Director of the Division of Health Planning at the Georgia Department of

Community Health. President Hepburn holds a Ph.D. in Public Policy and Administration from the University of Georgia (2006), a Master of Public Administration from Georgia State University (1987), and a Bachelor of Arts from Agnes Scott College (1983).

President Hepburn thanked the Board for its support of the college and for its confidence in her.

RECOGNITION OF GUESTS

Chancellor Davis recognized several legislative guests who attended President Hepburn's introduction and remarks. These legislative guests included Representative Jerry Keen, Representative Roger Lane, and Ms. Sally Fox.

Chancellor Davis also recognized Mr. Andre Goodman from Augusta State University and Mr. Evan Eskeridge from Georgia State University, both of whom are members of the University System Student Advisory Council, and Dr. Saida Akbarova, who is from Uzbekistan and is in Georgia studying educational leadership.

CHANCELLOR'S REMARKS

Chancellor Davis updated the Board on key legislation currently under consideration by the General Assembly. He explained that a very complex legislative session has been dominated by the national economy. The state's net revenue collection fell drastically in February and was 34% less than the same month last year. The total recommended budget reductions thus far for Fiscal Year 2010 is \$265.6 million. Stabilization funds from the federal stimulus package will help for Fiscal Years 2010 and 2011, but these funds are only temporary.

The Chancellor also reminded the Board that the poor economy is driving applications for admission to record highs. Exploding demand coupled with severe budget cuts will make effective planning both more complicated and more critical.

The Chancellor thanked the University System's faculty and staff as well as members the Board for working so hard to meet student demand in a time of diminishing resources. He ended by stressing that the future of Georgia depends on public higher education.

COMMITTEE OF THE WHOLE: STRATEGIC PLANNING

Under the leadership of Chair Robert F. Hatcher, the Strategic Planning Committee, meeting as a Committee of the Whole, heard a presentation on Goal One of the Strategic Plan. The Associate Vice Chancellor for Planning and Implementation, Shelley C. Nickel, introduced Dr. Linda M. Noble, Assistant Vice Chancellor for Faculty Affairs, who discussed the teaching responsibilities of today's faculty and how they can impact student learning.

Dr. Noble was joined by Dr. Christy Price, Professor of Psychology at Dalton State College. Dr. Price is an award-winning faculty member who has conducted research on teaching techniques that influence student motivation. Dr. Price addressed the key points of her research and explained why teaching methods need to be adjusted to meet the learning needs of today's students.

COMMITTEE REPORTS

EXECUTIVE AND COMPENSATION COMMITTEE

The Executive and Compensation Committee met on Tuesday, March 17, 2009, at approximately 9:32 a.m. in room 7019. Committee members in attendance were Chair Richard L. Tucker, Vice Chair Robert F. Hatcher, and Regents James R. Jolly, Donald M. Leeborn, Jr., Elridge McMillan, and Allan Vigil. University System of Georgia staff members who were present included Chancellor Erroll B. Davis, Jr., the Vice Chancellor for Legal Affairs & Secretary to the Board, J. Burns Newsome, the Chief Operating Officer, Robert E. Watts, and the Chief Academic Officer & Executive Vice Chancellor, Susan Herbst. Chair Tucker reported to the Board that the Committee reviewed several items in executive session, only one of which required action.

1. Information Item: Academic Programs

The Chancellor informed the Board that some institutions had submitted for Board approval programs which might not be consistent with the proposing institutions' mission statements. The committee agreed that such proposals would not be considered until the Board could have a fuller discussion on institutional missions.

2. Information Item: Presidential Search Update

The Chief Academic Officer & Executive Vice Chancellor, Susan Herbst, briefed the committee on presidential searches currently in progress.

3. Executive Session: Personnel Matters

At approximately 9:40 a.m. on Tuesday, March 17, 2009, Chair Richard L. Tucker called for an executive session for the purpose of discussing personnel matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. Those Regents are as listed above. The Chancellor and members of his senior staff also were present. In accordance with H.B. 278, Section 3 (amending O.C.G.A. 50-14-4), an affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Chair Tucker reconvened the committee in its regular session at approximately 10:04 a.m. and announced that no actions were taken during executive session.

4. Emeritus Appointment

On the advice of Chancellor Davis and President Mark P. Becker, the Board elected Carl V. Patton as President Emeritus of Georgia State University.

The committee meeting adjourned at approximately 10:06 a.m.

COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs met on Tuesday, March 17, 2009, at approximately 10:15 a.m. in room 5158. Committee members in attendance were Chair James A. Bishop, Vice Chair Kessel D. Stelling, Jr., and Regents Kenneth R. Bernard, Jr., Hugh A. Carter, Jr., W. Mansfield Jennings, Jr., Elridge W. McMillan, and Doreen Stiles Poitevint. Also in attendance were the Chief Academic Officer & Executive Vice Chancellor, Susan Herbst, and other System Office staff. Representatives from System institutions were also present. Chair Bishop reported to the Board that the Committee had reviewed 17 items, 15 of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Revised Mission Statement, East Georgia College

The Board approved the request of President John B. Black that East Georgia College be authorized to revise its mission statement, effective March 18, 2009. The College's revised Mission Statement is as follows:

East Georgia College is an associate degree granting, liberal arts institution of the University System of Georgia providing its students access to both academically transferable programs of study and collaborative programs in occupation related fields. The College prepares traditional and nontraditional students for success in the global 21st Century through a technologically advanced teaching and learning environment that fosters personal growth. The College continuously engages the communities it serves through public service, continuing education, cultural enrichment, and economic development opportunities.

2. Revised Mission Statement, Georgia Highlands College

The Board approved the request of President J. Randolph Pierce that Georgia Highlands College be authorized to revise its mission statement, effective March 18, 2009. The College's revised Mission Statement is as follows:

Georgia Highlands College, a two-year institution of the University System of Georgia, will provide access to excellent educational opportunities for the intellectual, cultural, and physical development of a diverse population.

Goal Statements

To achieve this mission of being a gateway to success for students, Georgia Highlands College has articulated the following goals:

1. Effect quality teaching and learning that are focused on academic achievement and personal and professional growth.
2. Provide comprehensive student services that encourage and enable all students to be successful learners.
3. Engage students in a challenging atmosphere that prepares them for responsibility and leadership in an evolving global environment.
4. Utilize appropriate technologies to advance programs, services and operations to support teaching and learning.
5. Maintain efficient and effective administrative services to support all programs of the college.

3. Revised Institutional Statutes, Georgia Southwestern State University

The Board approved the request of President Kendall A. Blanchard that Georgia Southwestern State University be authorized to revise the university's institutional statutes, effective March 18, 2009. The revision relates to the function and composition of standing committees. The revised section of the statutes was approved by the faculty on December 5, 2008. The changes involved how the institutional Committee on Academic Affairs would address the improvement of facilities in the Library and Instructional Technology Center and the work of the Deans in implementing a balanced and adequate acquisitions program as well as determining policies for the maximum student utilization of those facilities.

The revised institutional statutes are on file in the Board's Office of Academic Affairs.

4. Establishment of the Paulding County Site, Georgia Highlands College and Kennesaw State University

The Board approved the request of Presidents John Randolph Pierce and Daniel S. Papp that Georgia Highlands College and Kennesaw State University be authorized to establish a Paulding County site for educational instruction, effective March 18, 2009.

The site will be used to meet the higher education demands of an increasing number of under-served students in the area. Instructional delivery at the Paulding site will be accomplished through traditional face-to-face classroom contact as well the use of some distance education technologies. It

is anticipated that a limited number of faculty will be assigned and based at the site until the demand for specific programs of study has been identified. In addition, a growing cadre of experienced and reliable part-time faculty will be assigned to the site.

5. **Establishment of a Bachelor of Science in Earth and Space Science, Columbus State University**

The Board approved the request of President Timothy S. Mescon that Columbus State University be authorized to establish a Bachelor of Science in Earth and Space Science, effective March 18, 2009.

6. **Establishment of a Bachelor of Science and Master of Science in Accounting, Southern Polytechnic State University**

The Board approved the request of President Lisa A. Rossbacher that Southern Polytechnic State University be authorized to establish a Bachelor of Science and Master of Science in Accounting, effective March 18, 2009.

7. **Establishment of Secondary Education Certification for the Existing Bachelor of Arts with a major in English and the Bachelor of Science with a major in Biology, Clayton State University**

The Board approved the request of President Thomas K. Harden that Clayton State University be authorized to establish secondary education certification options for the existing Bachelor of Arts with a major in English and the Bachelor of Science with a major in Biology, effective March 18, 2009.

8. **Establishment of an Associate of Science in Radiologic Technology, Georgia Perimeter College**

The Board approved the request of President Anthony S. Tricoli that Georgia Perimeter College be authorized to establish an Associate of Science in Radiologic Technology, effective March 18, 2009.

9. **Establishment of the Existing Doctor of Nursing Practice as an External Program at Macon State College, Medical College of Georgia**

The Board approved the request of President Daniel W. Rahn that the Medical College of Georgia be authorized to offer, as an external degree, the existing Doctor of Nursing Practice as an external program at Macon State College, effective March 18, 2009.

10. **Establishment of the Existing Doctor of Education with a major in Adult Education as an External Program at the UGA Gwinnett Campus, University of Georgia**

The Board approved the request of President Michael F. Adams that the University of Georgia be

authorized to offer, as an external degree, the existing Doctor of Education with a major in Adult Education as an external program at the UGA Gwinnett Campus, effective March 18, 2009.

11. Substantive Change of Specialist in Education Programs in Secondary Education, Columbus State University

The Board approved the request of President Timothy S. Mescon that Columbus State University be authorized to substantively change Specialist in Education programs in secondary education, effective March 18, 2009. Specifically, the Board approved President Mescon's request to merge the Specialist in Education programs in secondary English, secondary mathematics, secondary science, and secondary social science/history into one Specialist in Education program in secondary education. The individual programs have a common professional core (10 hours) and a concentration (20 hours) in one of the aforementioned disciplinary areas. Combining the programs into one Specialist in Education program will create a robust program in terms of enrollment and number of graduates while still allowing students to complete advanced studies in their discipline.

12. Named Faculty Positions

Administrative and academic appointments were reviewed by the Chair of the Committee on Academic Affairs. Records concerning such appointments are on file and available for inspection in the Board's Office of Academic Affairs.

13. Termination of Specific Academic Programs, Macon State College

The Board approved the request of President David A. Bell that Macon State College be authorized to terminate academic programs, effective March 18, 2009. Specifically, the Board approved President Bell's request to terminate the following programs: Associate of Applied Science in Public Management, the Associate of Applied Science in Health Science, and a one-year certificate in Business Management.

14. Termination of Specific Academic Programs, University of Georgia

The Board approved the request of President Michael F. Adams that the University of Georgia ("UGA") be authorized to terminate academic programs, effective March 18, 2009. Specifically, the Board authorized the university to terminate the following programs:

- Bachelor of Science in Education with a major in Instructional Psychology, Training, and Technology
- Master of Science with a major in Anatomy
- Doctor of Philosophy with a major in Language Education
- Master of Science with a major in Physiology
- Master of Science with a major in Pharmacology
- Doctor of Philosophy with a major in Physical Education and Sport Studies

- Master of Education with a major in Physical Education and Sport Studies
- Master of Arts with a major in Physical Education and Sport Studies
- Doctor of Education with a major in Physical Education and Sport Studies
- Master of Arts with a major in Greek
- Master of Arts in Teaching with a major in English
- Doctor of Education with a major in Reading Education

15. Waiver to Degree Credit Hour Length for the Bachelor of Music with a major in Music Therapy, University of Georgia

The Board approved the request of President Michael F. Adams that the University of Georgia (“UGA”) be authorized to waive the credit hour degree length requirement for the Bachelor of Music with a major in Music Therapy, effective March 18, 2009. The university requested a credit hour waiver for the major in Music Therapy under the Bachelor of Music Degree from 122 to 129 credit hours. The change is necessary to meet the accreditation standard of the American Music Therapy Association, which has been modified to include additional clinical work. The clinical experiences are required for graduates to obtain Music Therapy Board Certification, an important credential for students who seek to practice in the profession. The major in Music Therapy is currently approved at 122 credit hours for graduation. As a result of the accreditation revision, the major will now require 129 credit hours.

16. Information Item: Follow-up Report on System Office and Institutional Diversity

The Vice Chancellor for Human Resources, Mr. Wayne Guthrie, made a presentation to the committee regarding diversity planning and initiatives for Fiscal Year 2010.

17. Information Item: Report on Peer Comparator Institutions

The Vice Chancellor for Research and Policy Analysis, Dr. Cathie Mayes Hudson, led a discussion and provided a report on those institutions that are considered peer comparators of University System of Georgia institutions.

A detailed Report on Peer Comparator Institutions of the University System of Georgia is available for inspection in the Board’s Office of Academic Affairs.

Regent Bernard expressed concern about the state’s critical need for excellent teachers and his fear that the state will not be able to meet the demand for teachers. The problem is exacerbated by the current economic downturn and the lack of resources available to most school systems for hiring new teachers. He is fearful that the current situation may lead students to not pursue degrees in education fields. He requested that the Board work with the Georgia Board of Education to ensure an adequate supply of outstanding teachers.

The committee meeting adjourned at approximately 11:00 a.m.

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

The Committee on Finance and Business Operations met on Tuesday, March 17, 2009, at approximately 10:10 a.m. in the Board Room. Committee members in attendance were Chair Willis J. Potts, Jr., Vice Chair William H. Cleveland, and Regents Felton Jenkins, James R. Jolly, Donald M. Leebern, Jr., William H. NeSmith, Jr., Benjamin J. Tarbutton, III, and Allan Vigil. The Chair of the Board, Richard L. Tucker, the Vice Chancellor for Fiscal Affairs & Board Treasurer, Usha Ramachandran, and the Chief Audit Officer & Associate Vice Chancellor for Internal Audit, Ronald B. Stark, were also in attendance. Chair Potts reported to the Board that the Committee reviewed two items, one of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Renewal and Amendments of Agreements Between the Board of Regents and MCG Health, Inc. Regarding Medical College of Georgia Hospitals and Clinics

The Board approved the renewal of the Master Affiliation Agreement and all Associated Agreements for Fiscal Year 2009 between the Medical College of Georgia and MCG Health, Inc. regarding the operation of MCG Hospitals and Clinics, with amendments. A copy of the proposed agreements is on file and available for inspection in the Board's Office of Fiscal Affairs.

2. Information Item: Update on Shared Services Initiative

The Vice Chancellor for Fiscal Affairs, Ms. Usha Ramachandran, provided the committee with an update of the University System of Georgia's Shared Services Initiative.

The committee meeting adjourned at approximately 10:44 a.m.

COMMITTEE ON MEDICAL EDUCATION EXPANSION

The Committee on Medical Education Expansion met on Tuesday, March 17, 2009, at approximately 8:30 a.m. in Room 5158. Committee members in attendance were Chair James A. Bishop and Regents Kenneth R. Bernard, Jr., Felton Jenkins, Donald M. Leebern, Jr., William H. NeSmith, Jr., Willis J. Potts, Jr., and Kessel D. Stelling, Jr. The Chair of the Board, Richard L. Tucker, the President of the University of Georgia, Michael F. Adams, the President of the Medical College of Georgia, Daniel W. Rahn, the Executive Director of the Center for Health Workforce, Benjamin R. Robinson, and representatives from institutions were also in attendance. Chair Bishop reported to the Board that the Committee reviewed three information items, none of which required action.

1. Information Item: Ongoing preparation for accreditation site visit to Athens Campus.

The Liaison Committee for Medical Education ("LCME") will make its official site visit to the MCG/UGA Partnership Campus in Athens in April. The Partnership campus must receive approval from the LCME before the MCG/UGA campus can begin recruiting medical students. In preparation for this visit, MCG staff has provided important material to the LCME for their

review. Additional actions have also been taken to prepare for the visit in April.

2. **Information Item: Update on developments with Medical Education programs at Partnership Campus**

Dr. Barbara Schuster, Dean of the Athens campus, provided the committee with an update on medical education operations at the Partnership campus in Athens. Information provided to the committee covered ongoing progress with recruitment, facilities, equipment, curriculum development, student services, admissions, and other items.

3. **Information Item: Guiding principles for operating agreement**

President Rahn informed the committee of agreements between MCG and UGA leadership that outline critical components of the operations of the MCG/UGA medical partnership campus in Athens. Included in these agreements are controls put on use of funds for the partnership campus, faculty appointments, and services for medical students and faculty.

The Committee meeting adjourned at approximately 9:27 a.m.

COMMITTEE ON INTERNAL AUDIT

The Committee on Internal Audit met on Tuesday, March 17, 2009, at approximately 10:44 a.m. in the Board Room. Committee members in attendance were Chair Felton Jenkins, Vice Chair James R. Jolly, and Regents William H. Cleveland, Donald M. Leebern, Jr., William H. NeSmith, Jr., Willis J. Potts, Jr., and Benjamin J. Tarbutton, III. The Vice Chair of the Board, Robert F. Hatcher, Chancellor Erroll B. Davis, Jr., and the Chief Audit Officer & Associate Vice Chancellor for Internal Audit, Ronald B. Stark, were also in attendance. Chair Jenkins reported to the Board that the Committee reviewed two items, neither of which required action.

1. **Information Item: Presentation of Fiscal Year 2008 Audits Completed by the Georgia Department of Audits and Accounts**

The Georgia Department of Audits and Accounts is required by the Accounting and Reporting Assessment (“AICPA”) to provide audit findings, adjustments and misstatements to those persons “providing governance” to the audited organization. Claire Arnold, the Audit Manager for Georgia Department of Audit and Accounts presented the results of the Fiscal Year 2008 audits. A copy of the report is on file and available for inspection in the Board’s Office of Internal Audit.

2. **Information Item: University System Accounting and Reporting Assessment for the Year Ended June 30, 2008**

The Georgia Department of Audits and Accounts (“DOAA”) has completed Audits, Management Reports or Agreed Upon Procedures at all University System of Georgia institutions. The audits

classified some audit findings as a “Significant Deficiency” or “Material Weakness.” Additionally DOAA made observations that noted areas requiring improvement. The Chief Audit Officer & Associate Vice Chancellor, Ronald B. Stark, and the Vice Chancellor for Fiscal Affairs, Usha Ramachandran, discussed with the committee ways in which the System Office will be addressing the issues identified by DOAA. Additionally, Mr. Stark explained how the audit reporting from the DOAA reports differs from last year and put into perspective the individual rating for each audit finding. Mr. Stark also provided to the committee the campus Audit Ratings resulting from the DOAA audits.

The committee meeting adjourned at approximately 11:32 a.m.

COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law met on Tuesday, March 17, 2009, at approximately 11:07 a.m. in room 5158. Committee members in attendance were Chair Kenneth R. Bernard, Jr., Vice-Chair Doreen Stiles Poitevint, and Regents James A. Bishop, Hugh A. Carter, Jr., Elridge W. McMillan, and Kessel Stelling, Jr. Also in attendance were the Vice Chancellor for Legal Affairs, J. Burns Newsome, and the Assistant Vice Chancellor for Legal Affairs, Kimberly Ballard-Washington. Chair Bernard reported to the Board that the committee considered nine applications for review. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50_14_4), an affidavit regarding this executive session is on file with the Chancellor’s Office. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Applications for Review

At approximately 11:10 a.m. on Tuesday, March 17, 2009, Chair Kenneth R. Bernard, Jr. called for an executive session for the purpose of discussing personnel matters and academic records of students. With motion properly made and variously seconded, the committee members who were present voted unanimously to go into executive session. Those Regents were as listed above.

Chair Bernard reconvened the committee meeting in its regular session at approximately 11:55 a.m. and announced that the following items were discussed in executive session.

- a. In the matter of file no. 2011, at the University of Georgia, concerning a student credit dispute, the application for review was denied.
- b. In the matter of file no. 2012, at the Georgia Institute of Technology, concerning the probation of a student, the application for review was granted.
- c. In the matter of Ms. Aishah Zuhri-Pacheco, at the Georgia Institute of Technology, concerning the elimination of her position, the application for review was remanded to the Office of State Administrative Hearings for a hearing.

- d. In the matter file no. 2014, at the Georgia Institute of Technology, concerning a violation of the student code of conduct, the application for review was denied.
- e. In the matter of Ms. Laura Day Lucy, at the Georgia Institute of Technology, concerning the elimination of her position, the application for review was denied.
- f. In the matter of Ms. Selenseia Holmes, at Valdosta State University, concerning her charge of employment discrimination, the application for review was denied.
- g. In the matter of Ms. Sue Watson, at the University System Office of the Board of Regents, concerning the elimination of her position, the application for review was denied.
- h. In the matter of Dr. Richard Sutton, at the University System Office of the Board of Regents, concerning the elimination of his position, the application for review was denied.
- i. In the matter of Ms. Carolyn Dawkins, at the Georgia Institute of Technology, concerning the elimination of her position, the application for review was denied.

The committee meeting adjourned at approximately 11:58 a.m.

COMMITTEE ON REAL ESTATE AND FACILITIES

The Committee on Real Estate and Facilities met on Tuesday, March 17, 2009, at approximately 11:33 a.m. in the Board Room. Committee members in attendance were Chair Benjamin J. Tarbutton, III, Vice Chair William H. NeSmith, Jr., and Regents William H. Cleveland, Felton Jenkins, James R. Jolly, Donald M. Leebern, Jr., Willis J. Potts, Jr., and Allan Vigil. The Vice Chair of the Board, Robert F. Hatcher, Chancellor Erroll B. Davis, Jr., and the Vice Chancellor for Facilities, Linda M. Daniels, were also in attendance. Chair Tarbutton reported to the Board that the Committee reviewed ten items, nine of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Authorization of Project Modification, Project No. BR-30-0804, Techway Building, Georgia Institute of Technology

The Board modified the budget of Project BR-30-0804, Techway Building, Georgia Institute of Technology (“GIT”), to increase the total project budget from \$2.6 million to \$4.5 million.

The Techway Building renovation project was approved by the Board in April, 2008. A change in programmed space occurred during the design phase, when one of the primary research tenants left

GIT for another university, making available 3,500 square feet. GIT’s new research tenant is the College of Computing’s Robotics and Intelligent Machines Center. The change in tenant has increased project costs for design modifications, additional mechanical/electrical/plumbing systems requirements and additional civil engineering work.

Funding of this entire project (including the cost increase of approximately \$1.9 million) will be GIT Institution funds.

	<u>April 2008</u>	<u>Now</u>
Total Project Cost	\$2,600,000	\$4,500,000
Construction Cost (Stated Cost Limitation)	\$1,950,000	\$2,800,000

2. Naming of the Lumpkin Glen, Columbus State University

The Board approved the naming of the Corn Center park area at Columbus State University (“CSU”) the “Lumpkin Glen” in recognition of Mr. and Mrs. Frank G. Lumpkin, Jr.

Mr. and Mrs. Frank G. Lumpkin, Jr. have been longstanding supporters, encouragers and faithful donors of CSU. Frank G. Lumpkin, Jr. gave \$2,000,000 to help build the Frank G. Lumpkin, Jr. Center on the CSU main campus.

The most recent gift from the estate of Mr. Lumpkin was an additional \$1,000,000.

3. Naming of the Barnett and Frances Woodruff Riverfront Park, Columbus State University

The Board approved the naming of the green space at the RiverPark Campus university theatre of Columbus State University (“CSU”) the “Barnett and Frances Woodruff Riverfront Park” in recognition of Mr. and Mrs. Barnett Woodruff.

Mr. and Mrs. Barnett Woodruff have been longstanding supporters, encouragers and faithful donors of CSU. Mr. and Mrs. Woodruff have donated \$500,000 to CSU.

Additionally, Mr. and Mrs. Woodruff recently pledged \$1,500,000 of which \$675,000 has been received.

Mr. Barnett Woodruff currently serves as an Honorary Trustee of the Columbus State University Foundation.

4. Naming of the Richard M. Olnick Golf Studio, Columbus State University

The Board approved the naming of the Columbus State University (“CSU”) golf studio at Bull Creek Golf Course the “Richard M. Olnick Golf Studio” in recognition of Mr. Richard Olnick.

Mr. Olnick has donated \$1,500,000 to CSU. Recently, the Jordan Foundation / Mrs. Richard Olnick and other family members gave \$40,000 in honor of Mr. Richard Olnick. This donation was used to build the golf studio at Bull Creek Golf Course.

5. Demolition, Knight Drive Properties, Georgia Southern University

The Board declared the buildings located at 201 Knight Drive, 205 Knight Drive, 215 Knight Drive and 403 Knight Drive on the campus of the Georgia Southern University (“GSOU”), Statesboro, Georgia to be no longer advantageously useful to GSOU or other units of the University System of Georgia and authorized demolition and removal of these buildings.

The Board requested the Governor to issue an executive order authorizing the demolition and removal of these buildings from the campus of GSOU. The Board also determined that demolition and removal of these buildings be subject to adequate mitigation of all adverse environmental impacts.

In April, 2008, the Board authorized the acquisition of 205, 215 and 403 Knight Drive. In June, 2008, the Board authorized the acquisition of 201 Knight Drive. The Board was advised of the intent to demolish these structures at a later date to provide additional parking for the adjacent student housing and potential on-campus housing expansion.

A hazardous materials survey and assessment has been conducted and has identified recommendations for the proper management and disposal of asbestos-containing materials, lead based paint, and other hazardous materials during demolition to ensure compliance with environmental regulations.

6. Demolition, Proctor & Cooper Hall, South Georgia College

The Board declared Cooper Hall and Proctor Hall on the campus of South Georgia College (“SGC”), Douglas, Georgia, to be no longer advantageously useful to SGC or other units of the University System of Georgia and authorized demolition and removal of these buildings.

The Board requested the Governor to issue an executive order authorizing the demolition and removal of these buildings from the campus of SGC. Proctor Hall is a 5,754-square-foot (“sf”) dormitory, constructed in 1931, that is currently vacant. Cooper Hall is a 24,882 sf dormitory, constructed in 1952, that is currently vacant. While both buildings are eligible for listing on the National Register of Historic Places, their removal is in accordance with the SGC Master Plan, which calls for the site to be part of expansion of the SGC’s campus green space and proposed future parking lots critical for managing expected future growth.

SGC is adhering to the requirements of the Georgia Environmental Policy Act (“GEPA”) and State Stewardship review, and is working with the Georgia Historic Preservation Division to appropriately mitigate the adverse impact of demolition.

A hazardous materials survey and assessment has been conducted and has identified recommendations for the proper management and disposal of asbestos-containing materials, lead based paint, and other hazardous materials during demolition to ensure compliance with environmental regulations.

7. Non-Exclusive Easement, Georgia Power Company, Brittain Drive and Bobby Dodd Way, Atlanta, Georgia Institute of Technology

The Board declared an approximately 0.002 acre tract of unimproved real property and an approximately 0.009 acre tract of unimproved real property, both located on Brittain Drive near Bobby Dodd Way on the campus of the Georgia Institute of Technology (“GIT”), to be no longer advantageously useful to GIT or other units of the University System of Georgia but only to the extent and for the purpose of granting non-exclusive easements to the Georgia Power Company (“Georgia Power”) for use as transformer locations.

The Board authorized the execution of non-exclusive easements with Georgia Power for the above-referenced tracts of real property. The terms of this non-exclusive easement be subject to review and legal approval by the Georgia Department of Law.

These easements are for necessary equipment that is part of the underground relocation of existing overhead electrical distribution lines as part of GIT’s Bobby Dodd Way streetscape improvements project. The distribution equipment being placed on these properties provide service to the GIT campus including Peters Parking Deck, sorority houses and outdoor lighting in the area.

8. Resolution 2009C and 2009D General Obligation Bond Issue, Georgia State Financing and Investment Commission, University System of Georgia

The Board adopted the Resolution prepared by the Revenue Division of the Department of Law covering the issuance of 2009C and 2009D General Obligation Bonds (“G. O. Bonds”) by the State of Georgia through the Georgia State Financing and Investment Commission for use in funding projects for the University System of Georgia.

The Revenue Division of the Georgia Department of Law has prepared on behalf of the Board of Regents a Resolution to cover the sale of 2009C G. O. Bonds for the following projects:

J-126	Health Sciences Building Kennesaw State University	\$ 4,500,000
I-93	Special Collections Library University of Georgia	<u>\$ 500,000</u>
	Sub-Total	\$ 5,000,000

The Revenue Division of the Office of the Georgia Department of Law has prepared on behalf of the Board of Regents a Resolution to cover the sale of 2009D G. O. Bonds for the following projects:

J-142	Animal Rescue Center Fort Valley State University	\$ 650,000
J-152	Library Renovation & Speaker Tom Murphy Office University of West Georgia	\$ 7,000,000
J-132	School of Dentistry Medical College of Georgia	\$60,000,000
J-134	Remediation of the Business/Health Science Building Clayton State University	\$4,400,000
J-140	Hinman Technology Building Georgia Institute of Technology	\$4,400,000
J-135	Alpharetta Academic Center Georgia State University/Georgia Perimeter College	\$ 10,600,000
J-141	Renovation of Tift, Lewis, and Herring Halls Abraham Baldwin Agricultural College	\$ 5,000,000
J-139	Nursing/Health Building Gordon College	\$ 11,880,000
GPLS	Fairplay Library, West Georgia Regional Library System Douglas County	\$2,000,000
GPLS	Grantville Public Library Coweta County	\$ 665,000
GPLS	Forsyth County Public Library Forsyth County	\$ 2,000,000
GPLS	Senoia Public Library Coweta County	\$ 1,225,000
GPLS	Houston County Library Houston County	<u>\$ 2,000,000</u>
	Sub-Total	\$ 111,820,000
	Total Bond Sale	\$116,820,000

The resolutions referenced herein are on file and available for inspection in the Board's Office of Facilities.

9. Walk-On Information Item

The Vice Chancellor for Facilities, Linda Daniels, was recognized by Chair Tarbutton and the committee for being honored on March 25, 2009, by the Office of the Governor for historic preservation efforts.

10. Executive Session

At approximately 11:45 a.m. on Tuesday, March 17, 2009, Chair Tarbutton called for an executive session for the purpose of discussing possible real estate acquisitions. With motion properly made and seconded, the committee members who were present voted unanimously to go into executive session.

Chair Tarbutton reconvened the committee meeting in open session at approximately 12:10 p.m. and announced that, during executive session, the Board:

- a. Approved acquisitions of three parcels in the vicinity of Georgia Southern University,
- b. Approved an acquisition in the vicinity of Georgia State University, and
- c. Approved an acquisition in the vicinity of Valdosta State University.

The committee meeting adjourned at approximately 12:13 p.m.

UNFINISHED BUSINESS

There was none.

NEW BUSINESS

On motion of Regent James A. Bishop, the Board approved the request of President Valerie Hepburn that the College of Coastal Georgia be authorized to award an honorary degree to Judge Anthony Alaimo.

On motion of Regent Allan Vigil, the Board approved the request of President Thomas K. Harden that Clayton State University be authorized to award an honorary degree to former Senator Terrell Starr.

On motion of Regent Allan Vigil, the Board approved the request of President Thomas K. Harden that Clayton State University be authorized to award an honorary degree to former Representative Bill Lee.

PETITIONS AND COMMUNICATIONS

The Secretary to the Board announced that the next regular meeting of the Board is scheduled for April 14-15, 2009, in Atlanta.

EXECUTIVE SESSION

At approximately 2:30 p.m. on Tuesday, March 17, 2009, Chair Richard L. Tucker called for an executive session for the purpose of discussing a personnel matter. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. Those Regents are as listed above. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50-14-4), an affidavit regarding this executive session is on file with the Chancellor's Office.

At approximately 4:15 p.m., Chair Tucker reconvened the Board meeting in its regular session and announced that no actions were taken during the executive session.

ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at approximately 4:16 p.m. on Tuesday, March 17, 2009.

s/_____
J. Burns Newsome
Secretary, Board of Regents
University System of Georgia

s/_____
Richard L. Tucker
Chair, Board of Regents
University System of Georgia

APPENDIX I

Report on Peer Comparator Institutions of the University System of Georgia

**Georgia Institute of Technology
Comparator Peers**

Institution	City	State
California Institute of Technology	Pasadena	CA
Carnegie Mellon University	Pittsburgh	PA
Cornell University	Ithaca	NY
Johns Hopkins University	Baltimore	MD
Massachusetts Institute of Technology	Cambridge	MA
Stanford University	Stanford	CA
Virginia Polytechnic and State University	Blacksburg	VA
Northwestern University	Evanston	IL
Pennsylvania State University	University Park	PA
Purdue University	West Lafayette	IN
Texas A&M University	College Station	TX
University of California	Berkeley	CA
University of California	Los Angeles	CA
University of Florida	Gainesville	FL
University of Illinois	Urbana-Champaign	IL
University of Michigan	Ann Arbor	MI
University of Minnesota	Twin Cities	MN
University of Texas	Austin	TX
University of Washington	Seattle	WA

Aspirational Peers

Institution	City	State
California Institute of Technology	Pasadena	CA
Carnegie Mellon University	Pittsburgh	PA
Cornell University	Ithaca	NY
Johns Hopkins University	Baltimore	MD
Massachusetts Institute of Technology	Boston	MA
Northwestern University	Evanston	IL
Pennsylvania State University	University Park	PA
Stanford University	Palo Alto	CA
University of California - Berkeley	Berkeley	CA
University of California - Los Angeles	Los Angeles	CA
University of Illinois, Urbana-Champaign	Urbana	IL
University of Michigan, Ann Arbor	Ann Arbor	MI

**Georgia Institute of Technology
Aspirational Peers (Continued)**

Institution	City	State
University of Texas-Austin	Austin	TX
University of Washington	Seattle	WA
University of Virginia	Charlottesville	VA
University of Wisconsin-Madison	Madison	WI

**Georgia State University
Comparator Peers**

Institution	City	State
George Mason University	Fairfax	VA
Old Dominion University	Norfolk	VA
San Diego State University	San Diego	CA
University of Central Florida	Orlando	FL
University of Nevada, Las Vegas	Las Vegas	NV
University of Texas at Dallas	Richardson	TX
University of Wisconsin, Milwaukee	Milwaukee	WI
Wichita State University	Wichita	KS
Indiana University, Purdue University	Indianapolis	IN
Temple University	Philadelphia	PA
University of Houston	Houston	TX
University of Louisville	Louisville	KY
University of Missouri	Kansas City	MO
University of Texas, Arlington	Arlington	TX
Virginia Commonwealth University	Richmond	VA

Aspirational Peers

Institution	City	State
Arizona State University	Tempe	AZ
Drexel University	Philadelphia	PA
Northeastern University	Boston	MA
University of Alabama	Tuscaloosa	AL
University of California-Riverside	Riverside	CA
University of Delaware	Newark	DE
University of Oregon	Eugene	OR

**Medical College of Georgia
Comparator Peers**

Institution	City	State
University of Massachusetts Medical School Worcester	Worcester	MA
Texas Tech University Health Sciences Center	Lubbock	TX
SUNY Health Science Center at Brooklyn	Brooklyn	NY
Medical University of South Carolina	Charleston	SC
University of Mississippi Medical Center	Jackson	MS
University of Kansas Medical Center	Kansas City	KS
Louisiana State University Health Sciences Center	New Orleans	LA
The University of Texas Medical Branch	Galveston	TX
University of Toledo, Health Science Campus	Toledo	OH

Aspirational Peers

Institution	City	State
University of TX Health Science Center at Houston	Houston	TX
University of TX Health Science Center at San Antonio	San Antonio	TX
University of TX Southwestern Medical Center at Dallas	Dallas	TX
University of Arkansas for Medical Sciences	Little Rock	AR

**University of Georgia
Comparator Peers**

Institution	City	State
University of Maryland, College Park	College Park	MD
Ohio State University	Columbus	OH
University of Florida	Gainesville	FL
Michigan State University	East Lansing	MI
University of California, Davis	Davis	CA
University of Arizona	Tucson	AZ
University of Iowa	Iowa City	IA
North Carolina State University	Raleigh	NC
Iowa State University	Ames	IA
Louisiana State University	Baton Rouge	LA
University of Kentucky	Lexington	KY

Aspirational Peers

Institution	City	State
University of North Carolina at Chapel Hill	Chapel Hill	NC
University of Virginia	Charlottesville	VA
University of Texas at Austin	Austin	TX
University of Wisconsin-Madison	Madison	WI
University of Illinois	Chicago	IL
University of Michigan	Ann Arbor	MI
University of California, Berkeley	Berkeley	CA
University of Minnesota	Twin Cities	MN
Cornell University	Ithaca	NY
University of Washington	Seattle	WA
University of California, Los Angeles	Los Angeles	CA
Pennsylvania State University	University Park	PA

**Georgia Southern University
Comparator Peers**

Institution	City	State
Appalachian State University	Boone	NC
Bowling Green State University	Bowling Green	OH
Indiana University of Pennsylvania	Indiana	PA
Sam Houston State University	Huntsville	TX
University of North Carolina-Wilmington	Wilmington	NC
Ball State University	Muncie	IN
East Carolina University	Greenville	NC
Illinois State University	Normal	IL
James Madison University	Harrisonburg	VA
Middle Tennessee State University	Murfreesboro	TN

Aspirational Peers

Institution	City	State
California Polytechnic State U-San Luis Obispo	San Luis Obispo	CA
Miami University of Ohio	Oxford	Ohio
East Carolina University	Greenville	NC
University of West Florida	Pensacola	FL
Ball State University	Muncie	IN
University of Northern Iowa	Cedar Falls	IA
College of Charleston	Charleston	SC
Appalachian State University	Boone	NC
Texas State University - San Marcos	San Marcos	TX
Middle Tennessee State University	Murfreesboro	TN
James Madison University	Harrisonburg	VA
Western Washington University	Bellingham	WA

**Valdosta State University
Comparator Peers**

Institution	City	State
Arizona State University at the West Campus	Glendale	AZ
Bridgewater State College	Bridgewater	MA
Fitchburg State College	Fitchburg	MA
Framingham State College	Framingham	MA
Indiana University-South Bend	South Bend	IN
Southern Oregon University	Ashland	OR
University of Central Oklahoma	Edmond	OK
University of North Alabama	Florence	AL
Western Connecticut State University	Danbury	CT

Aspirational Peers

Institution	City	State
Arkansas State University-Main Campus	Jonesboro	AR
California State University-San Marcos	San Marcos	CA
Florida Gulf Coast University	Fort Myers	FL
Jacksonville State University	Jacksonville	AL
Lamar University	Beaumont	TX
McNeese State University	Lake Charles	LA
Murray State University	Murray	KY
Radford University	Radford	VA
Saint Cloud State University	Saint Cloud	MN
Southeastern Louisiana University	Hammond	LA
Stephen F Austin State University	Nacogdoches	TX
The University of West Florida	Pensacola	FL
University of Central Arkansas	Conway	AR
University of Central Missouri	Warrensburg	MO
University of Louisiana at Monroe	Monroe	LA
University of Southern Indiana	Evansville	IN
University of West Georgia	Carrollton	GA
University of Wisconsin-Stout	Menomonie	WI
Western Carolina University	Cullowhee	NC
Western Illinois University	Macomb	IL

**Albany State University
Comparator Peers**

Institution	City	State
Virginia State University	Petersburg	VA
University of Montevallo	Montevallo	AL
Austin Peay State University	Clarksville	TN
Southeastern Oklahoma State University	Durant	OK
Louisiana State University-Shreveport	Shreveport	LA
Texas Southern University	Houston	TX
SUNY at Geneseo	Geneseo	NY
Georgia Southwestern State University	Americus	GA
Cheyney University of Pennsylvania	Cheyney	PA

Aspirational Peers

Institution	City	State
California State University-Stanislaus	Turlock	CA
California State University-East Bay	Hayward	CA
Kennesaw State University	Kennesaw	GA
North GA College & State U	Dahlonega	GA
Valdosta State University	Valdosta	GA
University of West Georgia	Carrollton	GA
University of Michigan-Dearborn	Dearborn	MI
Kean University	Union	NJ
SUNY College at Buffalo	Buffalo	NY
Rhode Island College	Providence	RI
Eastern Washington University	Cheney	WA

**Armstrong Atlantic State University
Comparator Peers**

Institution	City	State
Indiana University-South Bend	South Bend	IN
Youngstown State University	Youngstown	OH
Marshall University	Huntington	WV
Columbus State University	Columbus	GA
University of Louisiana at Monroe	Monroe	LA
The College of New Jersey	Ewing	NJ
Western Connecticut State University	Danbury	CT
University of Central Oklahoma	Edmond	OK
Valdosta State University	Valdosta	GA
Auburn University-Montgomery	Montgomery	AL
The University of Tennessee at Chattanooga	Chattanooga	TN
University of North Alabama	Florence	AL
University of South Alabama	Mobile	AL

Aspirational Peers

Institution	City	State
College of Charleston	Charleston	SC
Appalachian State University	Boone	NC
University of North Carolina-Wilmington	Wilmington	NC
Georgia College and State University	Milledgeville	GA
Salisbury University	Salisbury	MD
University of North Florida	Jacksonville	FL
University of South Alabama	Mobile	AL
North Georgia College and State University	Dahlonega	GA
Weber State University	Ogden	UT
University of Tennessee-Chattanooga	Chattanooga	TN

**Augusta State University
Comparator Peers**

Institution	City	State
Southern University at New Orleans	New Orleans	LA
Texas Southern University	Houston	TX
The University of Texas at Brownsville	Brownsville	TX
Metropolitan State University	Saint Paul	MN
Coppin State University	Baltimore	MD
Cameron University	Lawton	OK
Southern Polytechnic State University	Marietta	GA
Montana State University-Billings	Billings	MT
Midwestern State University	Wichita Falls	TX
Angelo State University	San Angelo	TX

Aspirational Peers

Institution	City	State
Northwestern State University	Natchitoches	LA
University of Houston- Clear Lake	Houston	TX
Lehman College	Bronx	NY
Washburn University	Topeka	KS
Worcester State College	Worcester	MA
California State University- San Marcos	San Marcos	CS

**Clayton State University
Comparator Peers**

Institution	City	State
University of Houston-Downtown	Houston	TX
CUNY York College	Jamaica	NY
Winston-Salem State University	Winston-Salem	NC
Missouri Southern State University	Joplin	MO
Missouri Western State University	St. Joseph	MO
Fairmont State University	Fairmont	WV
Purdue University-North Central Campus	Westville	IN
Shawnee State University	Portsmouth	OH
University of South Carolina-Aiken	Aiken	SC
Indiana University-Kokomo	Kokomo	IN

Aspirational Peers

Institution	City	State
Angelo State University	San Angelo	TX
Austin Peay State University	Clarksville	TN
Chadron State University	Chadron	NE
Frostburg State University	Frostburg	MD
Metropolitan State University	St. Paul	MN
Pittsburg State University, KS	Pittsburg	KS
Purdue University-Calumet Campus, IN	Hammond	IN
Salem State College, MA	Salem	MA
Southern Oregon University	Ashland	OR
Stephen F. Austin State University, TX	Nacogdoches	TX
SUNY at Geneseo	Geneseo	NY
Texas Southern University, TX	Houston	TX
The Univ. of Tennessee - Chattanooga	Chattanooga	TN
The University of West Florida	Pensacola	FL
Truman State University, MO	Kirksville	MO
University of Central Missouri	Warrensburg	MO
University of Central Oklahoma	Edmond	OK
University of Mary Washington, VA	Fredericksburg	VA
University of North Alabama	Florence	AL
University of North Carolina - Wilmington	Wilmington	NC

**Columbus State University
Comparator Peers**

Institution	City	State
The University of Texas at Tyler	Tyler	TX
Lamar University	Beaumont	TX
Auburn University-Montgomery	Montgomery	AL
Salem State College	Salem	MA
Salisbury University	Salisbury	MD
University of Illinois at Springfield	Springfield	IL
The University of Tennessee at Chattanooga	Chattanooga	TN
Indiana University-South Bend	South Bend	IN
University of North Alabama	Florence	AL
Armstrong Atlantic State University	Savannah	GA
Northeastern Illinois University	Chicago	IL

Aspirational Peers

Institution	City	State
The University of North Carolina-Greensboro	Greensboro	NC
Northern Illinois University	DeKalb	IL
Western Michigan University	Kalamazoo	MI
Northern Colorado University	Greeley	CO
University of North Florida	Jacksonville	FL
University of Tennessee, Chattanooga	Chattanooga	TN
University of Akron	Akron	OH
James Madison University	Harrisonburg	VA
University of Wisconsin, Whitewater	Whitewater	WI

**Fort Valley State University
Comparator Peers**

Institution	City	State
Nicholls State University	Thibodaux	LA
Keene State College	Keene	NH
Texas Southern University	Houston	TX
Mississippi University for Women	Columbus	MS
Delta State University	Cleveland	MS
University of Arkansas at Monticello	Monticello	AR
Southwestern Oklahoma State University	Weatherford	OK
University of Montevallo	Montevallo	AL
Grambling State University	Grambling	LA
Arkansas Tech University	Russellville	AR

Aspirational Peers

Institution	City	State
Alabama A&M University	Normal	AL
University of Arkansas-Pine Bluff	Pine Bluff	AR
South Carolina State University	Orangeburg	SC

**Georgia College & State University
Comparator Peers**

Institution	City	State
California University of Pennsylvania	California	PA
Murray State University	Murray	KY
Fort Hays State University	Hays	KS
Western Carolina University	Cullowhee	NC
Eastern Washington University	Cheney	WA
University of Montevallo	Montevallo	AL
Southeast Missouri State University	Cape Girardeau	MO
Slippery Rock University of Pennsylvania	Slippery Rock	PA
Shippensburg University of Pennsylvania	Shippensburg	PA
University of Wisconsin-Stout	Menomonie	WI
Central Washington University	Ellensburg	WA
Salisbury University	Salisbury	MD
Tennessee Technological University	Cookeville	TN
Florida Gulf Coast University	Fort Myers	FL

Aspiration Peers

Institution	City	State
Mercer University	Macon	GA
University of North Carolina	Asheville	NC
Appalachian State University	Boone	NC
Truman State University	Kirksville	MO
SUNY – Geneseo	Geneseo	NY
The College of New Jersey	Ewing	NJ
Elon University	Elon	NC
University of Mary Washington	Fredericksburg	VA

**Georgia Southwestern State University
Comparator Peers**

Institution	City	State
University of Wisconsin-Superior	Superior	WI
University of Wisconsin-Stevens Point	Stevens Point	WI
University of Wisconsin-River Falls	River Falls	WI
Southern University at New Orleans	New Orleans	LA
SUNY at Geneseo	Geneseo	NY
Southeastern Oklahoma State University	Durant	OK
Angelo State University	San Angelo	TX
Truman State University	Kirksville	MO
The University of Texas of the Permian Basin	Odessa	TX
Humboldt State University	Arcata	CA
Eastern Connecticut State University	Willimantic	CT
Winona State University	Winona	MN

Aspirational Peers

Institution	City	State
Delta State University	Cleveland	MI
Mansfield University	Mansfield	PA
Plymouth State University	Plymouth	NH
University of Montevallo	Montevallo	AL
Wayne State University	Detroit	MI

**Kennesaw State University
Comparator Peers**

Institution	City	State
California State University, Sacramento	Sacramento	CA
California State University, Fresno	Fresno	CA
Illinois State University	Normal	IL
Oakland University	Rochester Hills	MI
Western Kentucky University	Bowling Green	KY
Missouri State University	Springfield	MO
Middle Tennessee State University	Murfreesboro	TN
Towson University	Towson	MD
University of North Carolina at Charlotte	Charlotte	NC
Eastern Michigan University	Ypsilanti	MI
University of North Florida	Jacksonville	FL
California State University, Fullerton	Fullerton	CA
The University of Texas at San Antonio	San Antonio	TX
Cleveland State University	Cleveland	OH
Portland State University	Portland	OR

Aspirational Peers

Institution	City	State
George Mason University	Fairfax County	VA
Indiana University-Purdue University	Indianapolis	IN
University of Wisconsin	Milwaukee	WI
University of Texas	Arlington	TX
Kent State University- Main	Kent	OH
University of North Carolina	Greensboro	NC
University of California- Riverside	Riverside	CA
University of Missouri- St. Louis	St. Louis	MO
Florida Atlantic University	Boca Raton	FL
University of North Texas	Denton	TX
University of Memphis	Memphis	TN
University of Central Florida	Orlando	FL

**North Georgia College & State University
Comparator Peers**

Institution	City	State
Auburn University-Montgomery	Montgomery	AL
Augusta State University	Augusta	GA
Austin Peay State University	Clarksville	TN
Bloomsburg University of Pennsylvania	Bloomsburg	PA
Florida Gulf Coast University	Fort Myers	FL
Midwestern State University	Wichita Falls	TX
Nicholls State University	Thibodaux	LA
Pittsburg State University	Pittsburg	KS
The University of Tennessee-Martin	Martin	TN
The University of Texas at Tyler	Tyler	TX
University of Michigan-Flint	Flint	MI
University of Montevallo	Montevallo	AL
University of Wisconsin-Stout	Menomonie	WI
Worcester State College	Worcester	MA
Georgia College & State University	Milledgeville	GA

Aspirational Peers

Institution	City	State
Appalachian State University	Boone	NC
College of Charleston	Charleston	SC
College of William and Mary	Williamsburg	VA
Elon University	Elon	NC
Miami University-Oxford	Oxford	OH
Truman State University	Kirksville	MO
University of North Florida	Jacksonville	FL
Winthrop University	Rock Hill	SC

**Savannah State University
Comparator Peers**

Institution	City	State
University of Montevallo	Montevallo	AL
Eastern Connecticut State University	Willimantic	CT
Louisiana State University-Shreveport	Shreveport	LA
Westfield State College	Westfield	MA
Mississippi University for Women	Columbus	MS
Ramapo College of New Jersey	Mahwah	NJ
SUNY College at Oneonta	Oneonta	NY
Southeastern Oklahoma State University	Durant	OK
Cheyney University of Pennsylvania	Cheyney	PA
Lock Haven University of Pennsylvania	Lock Haven	PA
Francis Marion University	Florence	SC
Longwood University	Farmville	VA
Virginia State University	Petersburg	VA
University of Wisconsin-Superior	Superior	WI
University of Wisconsin-River Falls	River Falls	WI

Aspirational Peers

Institution	City	State
Auburn University-Montgomery	Montgomery	AL
Jacksonville State University	Jacksonville	AL
Humboldt State University	Arcata	CA
Indiana University-South Bend	South Bend	IN
Morehead State University	Morehead	KY
McNeese State University	Lake Charles	LA
Nicholls State University	Thibodaux	LA
Northern Michigan University	Marquette	MI
Metropolitan State University	St. Paul	MN
Truman State University	Kirksville	MO
University of Nebraska at Kearney	Kearney	NE
Winston-Salem State University	Winston-Salem	NC
East Stroudsburg University of Pennsylvania	East Stroudsburg	PA
Millersville University of Pennsylvania	Millersville	PA
Coastal Carolina University	Conway	SC
Winthrop University	Rock Hill	SC
Austin Peay State University	Clarksville	TN

**Savannah State University
Aspirational Peers (Continued)**

Institution	City	State
Angelo State University	San Angelo	TX
University of Mary Washington	Fredericksburg	VA
California State University	San Marcos	CA

**Southern Polytechnic State University
Comparator Peers**

Institution	City	State
Alabama A & M University	Normal	AL
California State Polytechnic University-Pomona	Pomona	CA
California State University-Sacramento	Sacramento	CA
Eastern Washington University	Cheney	WA
Indiana University-Purdue University-Fort Wayne	Fort Wayne	IN
New Mexico Institute of Mining and Technology	Socorro	NM
Prairie View A & M University	Prairie View	TX
Southern University and A & M College	Baton Rouge	LA
University of the District of Columbia	Washington	DC
Youngstown State University	Youngstown	OH
Ferris State University	Big Rapids	MI
Louisiana Tech University	Ruston	LA
Michigan Technological University	Houghton	MI
Milwaukee School of Engineering	Milwaukee	WI
Montana Tech of the University of Montana	Butte	MT
New Jersey Institute of Technology	Newark	NJ
University of North Carolina, Charlotte	Charlotte	NC
Wentworth Institute of Technology	Boston	MA

Aspirational Peers

Institution	City	State
California Polytechnic State University	San Luis Obispo	CA
Rensselaer Polytechnic University	Troy	NY
Rochester Institute of Technology	Rochester	NY
Rose-Hulman Institute of Technology	Terre Haute	IN
Virginia Polytechnic Institute and State University	Blacksburg	VA

**University of West Georgia
Comparator Peers**

Institution	City	State
Bridgewater State College	Bridgewater	MA
California University of Pennsylvania	California	PA
Central Washington University	Ellensburg	WA
East Stroudsburg University of Pennsylvania	East Stroudsburg	PA
Edinboro University of Pennsylvania	Edinboro	PA
Kutztown University of Pennsylvania	Kutztown	PA
Minnesota State University-Mankato	Mankato	MN
Northeastern State University	Tahlequah	OK
Saginaw Valley State University	University Center	MI
Salem State College	Salem	MA
Slippery Rock University of Pennsylvania	Slippery Rock	PA
Southeastern Louisiana University	Hammond	LA
University of Central Missouri	Warrensburg	MO
Southeast Missouri State University	Cape Girardeau	MO
SUNY College at Oswego	Oswego	NY
University of Central Oklahoma	Edmond	OK
University of Wisconsin, Whitewater	Whitewater	WI

Aspirational Peers

Institution	City	State
Appalachian State University	Boone	NC
California State University-Chico	Chico	CA
Eastern Illinois University	Charleston	IL
James Madison University	Harrisonburg	VA
Montclair State University	Montclair	NJ
Murray State University	Murray	KY
University of Northern Iowa	Cedar Falls	IA
University of North Carolina-Wilmington	Wilmington	NC
West Chester University of Pennsylvania	West Chester	PA
Western Kentucky University	Bowling Green	KY

**Abraham Baldwin Agricultural College
Comparator Peers**

Institution	City	State
Pennsylvania State University, Mont Alto	Mont Alto	PA
Haywood Community College	Clyde	NC
Pennsylvania State University, Dubois	Dubois	PA
Kennebec Valley Community College	Fairfield	ME
Mid-State Technical College	Wisconsin Rapids	WI
Pennsylvania College of Technology	Williamsport	PA
Great Basin College	Elko	NV
Central Oregon Community College	Bend	OR
North Idaho College	Coeur D'alene	ID
Iowa Lakes Community College	Estherville	IA
Allegheny College of Maryland	Cumberland	MD
Gordon College	Barnesville	GA
Middle Georgia College	Cochran	GA

Aspirational Peers

Institution	City	State
Stephen F Austin State University	Nacogdoches	LA
University of Maine	Augusta	MA
SUNY College of Agriculture and Technology	Cobleskill	NY
Dixie State College of Utah	St. George	UT
Evergreen State College	Olympia	WA
Murray State University	Murray	KY

**College of Coastal Georgia
Comparator Peers**

Institution	City	State
Cleveland Community College	Shelby	NC
Coastal Carolina Community College	Jacksonville	NC
Dalton State College	Dalton	GA
Danville Community College	Danville	VA
Dixie State College of Utah	Saint George	UT
Hagerstown Community College	Hagerstown	MD
Isothermal Community College	Spindale	NC
Lower Columbia College	Longview	WA
Macon State College	Macon	GA
Odessa College	Odessa	TX
Piedmont Virginia Community College	Charlottesville	VA
Temple College	Temple	TX
Wenatchee Valley College	Wenatchee	WA

Aspirational Peers

Institution	City	State
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The aspirational peer analysis for College of Coastal Georgia will be undertaken once the College's strategic master plan is completed and following the first year of operation as a state college.

**Dalton State College
Comparator Peers**

Institution	City	State
Indiana University-Kokomo	Kokomo	IN
Farmingdale State University of New York	Farmingdale	NY
Coastal Carolina University	Conway	SC
CUNY Medgar Evers College	Brooklyn	NY
Dixie State College of Utah	Saint George	UT
Missouri Southern State University	Joplin	MO
University of Arkansas-Fort Smith	Fort Smith	AR
Pennsylvania State University-Altoona	Altoona	PA
Mesa State College	Grand Junction	CO

Aspirational Peers

Institution	City	State
Arkansas State University	Newport	AR
Bluefield State College	Bluefield	WV
Dixie State College of Utah	St. Georgia	UT
Gainesville State College	Gainesville	GA
Indiana University East	Richmond	IN
Kent State University - Salem Campus	Salem	OH
Louisiana State University	Alexandria	LA
Macon State College	Macon	GA
Mesa State College	Grand Junction	CO
Penn State University	Fayette	PA
Shawnee State University	Portsmouth	OH
St. Petersburg College	Clearwater	FL
University of Arkansas at Ft. Smith	Ft. Smith	AR
University of South Carolina - Beaufort	Beaufort	SC
Vincennes University	Vincennes	IN

**Gainesville State College
Comparator Peers**

Institution	City	State
Marshall Community and Technical College	Huntington	WV
Kent State University-Trumbull Campus	Warren	OH
Tompkins-Cortland Community College	Dryden	NY
Cape Cod Community College	West Barnstable	MA
Jones County Junior College	Ellisville	MS
Gordon College	Barnesville	GA
Cowley County Community College	Arkansas City	KS
Southern Maine Community College	South Portland	ME
Bismarck State College	Bismarck	ND
Dixie State College of Utah	Saint George	UT
Herkimer County Community College	Herkimer	NY
Middle Georgia College	Cochran	GA
Abraham Baldwin Agricultural College	Tifton	GA
Yakima Valley Community College	Yakima	WA
Motlow State Community College	Tullahoma	TN
Jackson State Community College	Jackson	TN
Dyersburg State Community College	Dyersburg	TN
Whatcom Community College	Bellingham	WA
Surry Community College	Dobson	NC

Aspirational Peers

Institution	City	State
Edison State College	Fort Myers	FL
St. Petersburg College	St. Petersburg	FL
Daytona Beach College	Daytona Beach	FL
Northwest Florida State College	Niceville	FL
Indian River College	Ft. Pierce	FL
South Texas College	McAllen	TX
University of Arkansas at Fort Smith	Ft. Smith	AR
Great Basin College	Elko	NV
Canada College in Redwood City	Redwood City	CA
Macon State College	Macon	GA

Georgia Gwinnett College

No comparator peer analysis was completed for Georgia Gwinnett College, because analysis is dependent upon IPEDS data. GGC's comparator peers will be determined after GGC begins to have data on students.

Aspirational Peers 2009

Institution	City	State
Appalachian State University	Boone	NC
Boise State	Boise	ID
Elon University	Elon	NC
Evergreen State College	Olympia	WA
Florida Gulf Coast University	Fort Myers	FL
James Madison University	Harrisonburg	VA
Providence College	Providence	RI
Ramapo College of New Jersey	Mahwah	NJ
U. of North Carolina Wilmington	Wilmington	NC

**Gordon College
Comparator Peers**

Institution	City	State
Pratt Community College	Pratt	KS
Ohio University-Lancaster Campus	Lancaster	OH
Lake Region State College	Devils Lake	ND
Southeastern Community College	West Burlington	IA
Ellsworth Community College	Iowa Falls	IA
Colorado Northwestern Community College	Rangely	CO
Indian Hills Community College	Ottumwa	IA
Southwest Mississippi Community College	Summit	MS
Glen Oaks Community College	Centreville	MI
Kennebec Valley Community College	Fairfield	ME
Marshalltown Community College	Marshalltown	IA
Middle Georgia College	Cochran	GA
Iowa Lakes Community College	Estherville	IA
Hopkinsville Community College	Hopkinsville	KY

Aspirational Peers

Institution	City	State
Young Harris College	Young Harris	GA
Macon State College	Macon	GA
St. Petersburg College	St. Petersburg	FL
Gainesville State College	Gainesville	GA
Bellevue Community College	Bellevue	WA
Midland College	Midland	TX
Edison State College	Ft. Myers	FL
Vincennes University	Vincennes	IN

**Macon State College
Comparator Peers**

Institution	City	State
Dalton State College	Dalton	GA
Missouri Southern State University	Joplin	MO
Mesa State College	Grand Junction	CO
University of Arkansas-Fort Smith	Fort Smith	AR
Colorado State University-Pueblo	Pueblo	CO
University of South Carolina-Upstate	Spartanburg	SC
West Virginia University at Parkersburg	Parkersburg	WV
Indiana University-Kokomo	Kokomo	IN
Rogers State University	Claremore	OK

Aspirational Peers

Institution	City	State
Armstrong State University	Savannah	GA
Augusta State University	Augusta	GA
Clayton State University	Clayton	GA
Columbus State University	Columbus	GA
University of Alabama at Huntsville	Huntsville	AL
University of North Carolina at Wilmington	Wilmington	NC
University of South Carolina at Aiken	Aiken	SC
University of South Carolina Upstate	Spartanburg	SC
University of Tennessee at Chattanooga	Chattanooga	TN
University of West Florida	Pensacola	FL

**Middle Georgia College
Comparator Peers**

Institution	City	State
Northeast State Technical Community College	Blountville	TN
Northeast Iowa Community College-Calmar	Calmar	IA
Enterprise-Ozark Community College	Enterprise	AL
Panola College	Carthage	TX
Marshalltown Community College	Marshalltown	IA
Jones County Junior College	Ellisville	MS
Holmes Community College	Goodman	MS
National Park Community College	Hot Springs	AR
Corning Community College	Corning	NY
Howard College	Big Spring	TX
Southwest Texas Junior College	Uvalde	TX
Abraham Baldwin Agricultural College	Tifton	GA
Iowa Lakes Community College	Estherville	IA
SUNY College of Technology at Delhi	Delhi	NY
Ellsworth Community College	Iowa Falls	IA
	West	
Southeastern Community College	Burlington	IA
Pratt Community College	Pratt	KS
North Dakota State College of Science	Wahpeton	ND
Itawamba Community College	Fulton	MS

Aspirational Peers

Institution	City	State
Farmingdale State College	Farmingdale	NY
Pennsylvania College of Technology	Williamsport	PA
University of Arkansas-Fort Smith	Fort Smith	AR
Northwest Florida State College	Niceville	FL
West Virginia University at Parkersburg	Parkersburg	WV
Dixie State College of Utah	St. George	UT

**Atlanta Metropolitan College
Comparator Peers**

Institution	City	State
Lake Sumter Community College	Leesburg	FL
Kansas City Kansas Community College	Kansas City	KS
Inver Hills Community College	Inver Grove Heights	MN
Cayuga County Community College	Auburn	NY
Rockland Community College	Suffern	NY
Sussex County Community College	Newton	NJ
Carroll Community College	Westminster	MD
River Parishes Community College	Sorrento	LA
Cascadia Community College	Bothell	WA

Aspirational Peers

Institution	City	State
Miami Dade College	Miami	FL
Davidson County Community College	Lexington	NC
Hartnell College	Salinas	CA

**Bainbridge College
Comparator Peers**

Institution	City	State
Berkshire Community College	Pittsfield	MA
Blue Mountain Community College	Pendleton	OR
Chattahoochee Valley Community College	Phenix City	AL
Ivy Tech Community College-Southeast	Madison	IN
Lamar State College-Orange	Orange	TX
Southern State Community College	Hillsboro	OH
Southwest Virginia Community College	Richlands	VA
Virginia Highlands Community College	Abingdon	VA
Wytheville Community College	Wytheville	VA

Aspirational Peers

Institution	City	State
Abraham Baldwin Agricultural College	Tifton	GA
Central Alabama Community College	Alexander City	AL
Dalton State College	Dalton	GA
Davidson County Community College	Thomasville	NC
Jackson State Community College	Jackson	TN
Lake Sumter Community College	Leesburg	FL
Middle Georgia College	Cochran	GA

**Darton College
Comparator Peers**

Institution	City	State
Ivy Tech Community College-Kokomo	Kokomo	IN
Lamar State College-Port Arthur	Port Arthur	TX
Ivy Tech Community College-Wabash Valley	Terre Haute	IN
Central Carolina Technical College	Sumter	SC
Jackson State Community College	Jackson	TN
Odessa College	Odessa	TX
Southeast Arkansas College	Pine Bluff	AR
Northwest Arkansas Community College	Bentonville	AR
Temple College	Temple	TX
Danville Community College	Danville	VA
Reading Area Community College	Reading	PA
Northwest Shoals Community College-Muscle Shoals	Muscle Shoals	AL
Texarkana College	Texarkana	TX
Alvin Community College	Alvin	TX

Aspirational Peers

Institution	City	State
Florida Community College	Jacksonville	FL
Howard Community College	Columbia	MD
Johnson County Community College	Overland Park	KS
Montgomery County Community College	Blue Bell	PA
Northern Virginia Community College	Annandale	VA
Rio Salado College	Tempe	AZ
Vincennes University	Vincennes	IN

**East Georgia College
Comparator Peers**

Institution	City	State
Louisiana Technical College-North Central Campus	Farmerville	LA
Waycross College	Waycross	GA
Louisiana Technical College-Ruston Campus	Ruston	LA
Louisiana Technical College-Natchitoches Campus	Natchitoches	LA
Klamath Community College	Klamath Falls	OR
Eastern Wyoming College	Torrington	WY
Williamsburg Technical College	Kingstree	SC
Eastern West Virginia Comm. and Technical College	Moorefield	WV
Pamlico Community College	Grantsboro	NC

Aspirational Peers

Institution	City	State
Davidson Co. Community College	Thomasville	NC
Hutchinson Community College	Hutchinson	KS
Isothermal Community College	Spindale	NC
Snead State Community College	Boaz	AL
Southeastern Community College	Whiteville	NC
Southwestern Michigan College	Dowagiac	MI
Stanly Community College	Albemarle	NC
Wytheville Community College	Wytheville	VA

**Georgia Highlands College
Comparator Peers**

Institution	City	State
Lake Michigan College	Benton Harbor	MI
Mount Wachusett Community College	Gardner	MA
Bossier Parish Community College	Bossier City	LA
Corning Community College	Corning	NY
Iowa Central Community College	Fort Dodge	IA
Three Rivers Community College	Poplar Bluff	MO
Jefferson Community College	Watertown	NY
Roane State Community College	Harriman	TN
Northeast State Technical Community College	Blountville	TN
East Mississippi Community College	Scooba	MS
Columbia State Community College	Columbia	TN
Blue Ridge Community College	Weyers Cave	VA
Moberly Area Community College	Moberly	MO
Whatcom Community College	Bellingham	WA
Pearl River Community College	Poplarville	MS
North Central Texas College	Gainesville	TX
Southern Union State Community College	Wadley	AL
Southwest Texas Junior College	Uvalde	TX
Cowley County Community College	Arkansas City	KS
Lord Fairfax Community College	Middletown	VA
Northwestern Michigan College	Traverse City	MI
Germanna Community College	Locust Grove	VA
Jones County Junior College	Ellisville	MS
Western Nevada Community College	Carson City	NV

Aspirational Peers

Institution	City	State
Georgia Perimeter College	Decatur	GA
Gainesville State College	Gainesville	GA
Georgia Military College	Milledgeville	GA
Alabama Southern Community College	Thomasville	AL
Calhoun Community College	Decatur	AL
Glendale Community College	Glendale	AZ
Mesa Community College	Mesa	AZ

**Georgia Highlands College
Aspirational Peers (Continued)**

Institution	City	State
Brevard Community College	Cocoa	FL
Miami Dade Community College	Miami	FL
Cape Fear Community College	Wilmington	NC
Central Piedmont Community College	Charlotte	NC
Vance-Granville Community College	Henderson	NC
Central New Mexico Community College	Albuquerque	NM
Tulsa Community College	Tulsa	OK
Community College of Rhode Island	Warwick	RI
Amarillo College	Amarillo	TX
Austin Community College	Austin	TX
El Paso County Community College	El Paso	TX
South Texas College	McAllen	TX
Community College of Vermont	Burlington	VT

**Georgia Perimeter College
Comparator Peers**

Institution	City	State
North Harris Montgomery Community College District	Woodlands	TX
Front Range Community College	Westminster	CO
The Community College of Baltimore County Montgomery College	Baltimore	MD
Johnson County Community College	Rockville	MD
Palm Beach Community College	Overland Park	KS
College of Lake County	Lake Worth	FL
Collin County Community College District	Grayslake	IL
Macomb Community College	Plano	TX
Union County College	Warren	MI
Henry Ford Community College	Cranford	NJ
Camden County College	Dearborn	MI
	Blackwood	NJ

Aspirational Peers

Institution	City	State
Bergen Community College	Paramus	NJ
Broward Community College	Ft. Lauderdale	FL
Chaffey College	Rancho Cucamonga	CA
City Colleges of Chicago-Wilbur Wright College	Chicago	IL
CUNY Queensborough Community College	Bayside	NY
Golden West College	Huntington Beach	CA
Harper College	Palatine	IL
Los Angeles Pierce College	Woodland Hills	CA
San Diego Mesa College	San Diego	CA
Ventura College	Ventura	CA

**South Georgia College
Comparator Peers**

Institution	City	State
	International	
Rainy River Community College	Falls	MN
Denmark Technical College	Denmark	SC
Western Texas College	Snyder	TX
Williston State College	Williston	ND
Otero Junior College	La Junta	CA
Snead State Community College	Boaz	AL
Central Maine Community College	Auburn	ME
North Country Community College	Saranac Lake	NY
Itasca Community College	Grand Rapids	MN
Frank Phillips College	Borger	TX
Mesabi Range Community and Technical College	Virginia	MN
Lamar Community College	Lamar	CO

Aspirational Peers

Institution	City	State
Garrett College	McHenry	MD
Palm Beach Community College	Lake Worth	FL
University of Wisconsin	Richland	WI
University of Wisconsin-Rock County	Janesville	WI

**Waycross College
Comparator Peers**

Institution	City	State
	International Falls	MN
Rainy River Community College	Falls	MN
Williston State College	Williston	ND
East Georgia College	Swainsboro	GA
Columbia Gorge Community College	The Dalles	OR
Klamath Community College	Klamath Falls	OR
South Georgia College	Douglas	GA
Eastern Shore Community College	Melfa	VA
Denmark Technical College	Denmark	SC
York County Community College	Wells	ME
Snead State Community College	Boaz	AL
Coffeyville Community College	Coffeyville	KS
Itasca Community College	Grand Rapids	MN
North Country Community College	Saranac Lake	NY
West Virginia State Community and Technical College	Institute	WV
Columbia-Greene Community College	Hudson	NY
Eastern Wyoming College	Torrington	WY
Otero Junior College	La Junta	CO

Aspirational Peers

Institution	City	State
College of Coastal Georgia	Brunswick	GA
Abraham Baldwin Agricultural College	Tifton	GA