

**MINUTES OF THE MEETING OF THE  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Held at  
Atlanta, Georgia  
May 11-12, 2010**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met on Tuesday, May 11, and Wednesday, May 12, 2010, in the Board Room, 270 Washington St., S.W., Atlanta, Georgia. The Chair of the Board, Regent Robert F. Hatcher, called the meeting to order at approximately 12:30 p.m. on Tuesday and at approximately 8:30 a.m. on Wednesday. Present in addition to Chair Hatcher were Vice Chair Willis J. Potts, Jr. and Regents Kenneth R. Bernard, Jr., James A. Bishop, Frederick E. Cooper, C. Thomas Hopkins, Jr., Felton Jenkins, W. Mansfield Jennings, Jr., James R. Jolly, Donald M. Leebern, Jr., William H. NeSmith, Jr., Doreen Stiles Poitevint, Wanda Yancey Rodwell, Kessel D. Stelling, Jr., Benjamin J. Tarbutton, III, Richard L. Tucker, and Larry Walker. Regent Larry R. Ellis was present on Tuesday and excused on Wednesday.

**INVOCATION**

The invocation was given by Regent William H. NeSmith.

**SAFETY BRIEFING**

The safety briefing was given by Chief Bruce Holmes.

**ATTENDANCE REPORT**

The attendance report was given by Secretary to the Board Burns Newsome.

**APPROVAL OF MINUTES**

The minutes of the Board of Regents meetings held on April 21, 2010, were unanimously approved.

**GOVERNOR'S REMARKS**

As Chair Robert F. Hatcher introduced Governor Sonny Perdue, he noted that the Governor has made a difference to the University System in at least three areas: investment, planning and vision. Governor Perdue thanked the Board for their contributions to these areas of accomplishment and for their partnership in reaching the goal of a more educated Georgia. He noted that an appointment to the Board of Regents of the University System of Georgia is not an honorary position, but a working one, and one that is paving the way for the next generation of Georgians.

On behalf of the present and future “young minds” that will benefit from the University System and the decisions made by the Board, Governor Perdue expressed his appreciation to the Regents for continuing to make the University System of Georgia the best in the nation. The Governor also thanked Chancellor Erroll B. Davis, Jr. for his leadership and acknowledged the common sense and business approaches the Chancellor has brought to the business of higher education that has made a world class university system even better. Governor Perdue stated that through tools such as the Alliance of Education Agency Heads, the Chancellor and Board members have played an important role in the integration of Georgia’s overall educational system. He then encouraged the Board to continue representing all of Georgia’s students by working toward a more consistent statewide educational focus in partnership with the Technical College System of Georgia. Governor Perdue closed his remarks by stating that there is still work to be done, students to be taught and educated, and jobs to be found, but he is glad to have partners like the Board of Regents on his side.

### **CHANCELLOR’S REPORT**

Chancellor Erroll B. Davis, Jr. began his report by thanking the Regents for the difficult decisions they made regarding the System’s budget and tuition. Chancellor Davis stated that although making decisions that affect young people’s futures is never easy, the approved budget and tuition plans achieved the correct balance between access, quality, and cost, mitigating the financial effect on students, while maintaining access and preserving academic quality. Additionally, the establishment of a limited need-based financial aid program at the research universities to offset the tuition increase in this institutional sector also shows the Board’s responsiveness to Strategic Plan Goal Five, which reflects a Systemwide commitment to “*maintain[ing] affordability so that money is not a barrier to participation in the benefits of higher education.*” With the implementation of the need-based financial program, Pell Grant students at the research institutions will not be adversely affected by the tuition increases. In addition, the General Assembly has provided \$15 million in funding for a separate need-based aid program for Pell-eligible students, pending the Governor’s approval of the state’s FY 2011 budget. This is an important recognition of the role need-based aid must play in any balanced effort to maintain access to college. Chancellor Davis thanked the leadership at the research institutions for their System-level efforts and Senator Jack Hill for sponsoring and championing this legislation.

The Chancellor expressed his thanks to Governor Sonny Perdue, Lieutenant Governor Casey Cagle, and Speaker of the House David Ralston for their support of the University System, and to all the members of the General Assembly, for their continuing recognition of the System’s role in creating Georgia’s future. Chancellor Davis also thanked Senior Vice Chancellor for External Affairs Thomas E. Daniel, Executive Director for Government Relations Amanda Seals, and the rest of the external affairs team for their hard work on the System’s behalf at the Capitol. Finally, Chancellor Davis thanked Vice Chancellor for Fiscal Affairs Usha Ramachandran and her financial team for their hard work during the session, after the session and in the weeks ahead.

## **COMMITTEE REPORTS**

### **EXECUTIVE AND COMPENSATION COMMITTEE**

The Executive and Compensation Committee met on Tuesday, May 11, 2010, at approximately 11:00 a.m. in Room 7019. Committee members in attendance were Chair Robert F. Hatcher, Vice Chair Willis J. Potts, Jr., Regents Felton Jenkins, W. Mansfield Jennings, Jr., and James R. Jolly, as well as ex-officio member, Regent Richard L. Tucker and members of the University System Office senior staff. Chair Hatcher reported to the Board that the Committee reviewed several informational items in executive session but took no action.

#### **1. Executive Session: Personnel Matters**

At approximately 11:05 a.m., Chair Robert F. Hatcher called for an executive session for the purpose of discussing personnel matters and litigation. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. Those Regents are listed above. Members of the University System Office senior staff also were present. In accordance with H.B. 278, Section 3 (amending O.C.G.A. 50-14-4), an affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Chair Hatcher reconvened the Committee in its regular session at approximately 11:50 a.m. and announced that no actions were taken during the executive session.

The committee meeting was adjourned at approximately 11:50 a.m.

### **COMMITTEE ON ACADEMIC AFFAIRS**

The Committee on Academic Affairs met on Tuesday May 11, 2010, at approximately 2:20 p.m. in Room 5158. Committee members in attendance were Chair Benjamin J. Tarbutton, III, Vice Chair Wanda Yancey Rodwell, and Regents Kenneth R. Bernard, Jr., Larry R. Ellis, C. Thomas Hopkins, Jr., William H. NeSmith, Jr., Doreen Stiles Poitevint, Richard L. Tucker, and Larry Walker. The Vice Chair of the Board, Willis J. Potts, Jr., Chief Academic Officer and Executive Vice Chancellor Susan Herbst, Assistant Vice Chancellor Linda Noble, and institutional representatives also were in attendance. Chair Tarbutton reported to the Board that the Committee reviewed 17 items, all of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

#### **1. Establishment of a University System of Georgia Faculty Advisory Council and Revision to Policy 3.2.4, Faculty Rules and Regulations**

The Board approved the establishment of a University System of Georgia Faculty Advisory Council and revisions to Policy 3.2.4, Faculty Rules and Regulations, effective May 12, 2010. This newly established System-wide faculty advisory group will provide a faculty voice on

academic and educational matters and BOR policies related to the profession, including but not limited to tenure and promotion, academic freedom, and post-tenure review. The focus of this advisory body will be on System-wide matters and not those more appropriately handled at the institutional level. Nothing in this policy shall supersede the authority and responsibilities of institutional presidents addressed in Policy 2.5 (Presidential Authority and Responsibilities). With respect to matters specific to their institutions, presidents will remain the official medium of communication between their institutional faculties and the Chancellor.

## **REVISED POLICY**

### **3.2.4 Faculty Rules and Regulations**

The faculty, or the council, senate, assembly, or such other comparable body **at an institution**, shall, subject to the approval of the president of the institution:

1. Make statutes, rules, and regulations for its governance and for that of the students;
2. Provide such committees as may be required;
3. Prescribe regulations regarding admission, suspension, expulsion, classes, courses of study, and requirements for graduation; and,
4. Make such regulations as may be necessary or proper for the maintenance of high educational standards.

A copy of the **an institution's** statutes, rules and regulations made by the faculty shall be filed with the Chancellor. The faculty shall also have primary responsibility for those aspects of student life which relate to the educational process, subject to the approval of the president of the institution. (BoR Minutes, 1986- 87, p. 333).

#### **3.2.4.1 University System of Georgia Faculty Council**

**There shall be a University System of Georgia Faculty Council (USGFC), which shall provide a faculty voice on academic and educational matters and BOR policies related to the profession, including but not limited to tenure and promotion, academic freedom, and post-tenure review. The USGFC shall be mindful and respectful of matters that are more appropriately handled at the institutional level but may make recommendations that have University System level impact or implications.**

**Membership of the USGFC shall be comprised of one voting representative from each USG institution and that representative must be a member of that institution's faculty and selected by a process determined by the faculty or faculty body of that institution. A copy of each institution's process to determine its USGFC representative shall be filed with the Executive Vice Chancellor and Chief Academic Officer of the University System of Georgia. The organization and governance of the USGFC shall be implemented according to policies and procedures established by the membership of the USGFC in the USGFC By-laws in consultation with and approved by the Chancellor or the Chancellor's designee.**

**Nothing in this policy or the USGFC By-laws shall supersede the authority and responsibilities of institutional presidents addressed in Policy 2.5 (Presidential Authority and Responsibilities). With respect to matters specific to their institutions, presidents remain the official medium of communication between their institutional faculties and the Chancellor.**

**2. Establishment of a Master of Social Work, Albany State University**

The Board approved the request of President Everette J. Freeman that Albany State University be authorized to establish a Master of Social Work degree effective, May 12, 2010. The program provides in-depth training for a professional who will be eligible to sit for the Clinical Social Worker Licensure Examination and is the sixth such program in the University System accompanying similar degrees offered at Valdosta State University, the University of Georgia, Savannah State University, Kennesaw State University, and Georgia State University.

**3. Establishment of a Master of Science in Organizational Leadership, Columbus State University**

The Board approved the request of President Timothy S. Mescon that Columbus State University be authorized to establish a Master of Science in Organizational Leadership, effective May 12, 2010. The program includes tracks in Human Resources Management and Servant Leadership. The program was developed to address the “soft skills” requested by leaders of organizations in the community.

**4. Establishment of a Bachelor of Science in Education with a major in Athletic Training, University of Georgia**

The Board approved the request of President Michael F. Adams that the University of Georgia be authorized to establish a Bachelor of Science in Education with a major in Athletic Training, effective May 12, 2010. The development and implementation of the Athletic Training major within the Department of Kinesiology in the College of Education enhances the mission of the academic unit and the institution and makes it compliant with requirements of the Commission on Accreditation of Athletic Training Education.

**5. Establishment of a Bachelor of Arts in Human Services and Administration, Gainesville State College**

The Board approved the request of President Martha Nesbitt that Gainesville State College be authorized to establish a Bachelor of Arts in Human Services and Administration, effective May 12, 2010. The program, which includes an emphasis on gerontology within the context of public health and social service agencies, allows the institution to further meet the need for entry-level workers in service organizations.

6. **Establishment of a Bachelor of Science in Applied Languages and Intercultural Studies, Georgia Institute of Technology**

The Board approved the request of President G. P. Peterson that the Georgia Institute of Technology be authorized to establish a Bachelor of Science in Applied Languages and Intercultural Studies, effective May 12, 2010. The interdisciplinary program was developed to address regional and national needs for applied language proficiency and cultural competency. Students will have an opportunity to add a concentration area with a technological focus as part of their program. A study abroad opportunity and cultural immersion experience are part of the program of study. Tracks for the study of Japanese and Spanish are included and other languages will be added later as the program matures.

7. **Establishment of a Master of Arts in Teaching with majors in English, Mathematics, History, and Biology, Fort Valley State University**

The Board approved the request of President Larry E. Rivers that Fort Valley State University be authorized to establish a Master of Arts in Teaching with majors in English, Mathematics, History, and Biology, effective May 12, 2010. The approved majors will help meet the needs of career changers and prepare more highly qualified teachers in critical education fields. The program provides pedagogical content and field experiences associated with initial certification but administered through a graduate pathway.

8. **Establishment of a Bachelor of Arts / Juris Doctorate Degree Option, Georgia State University**

The Board approved the request of President Mark P. Becker that Georgia State University be authorized to offer a Bachelor of Arts / Juris Doctorate degree option, effective May 12, 2010. Students who are part of the institution's selective Honors Program will have an opportunity to apply to the College of Law through an accelerated option. The program requires intensive advising, a statement of interest to be submitted no later than the sophomore year, and the satisfactory completion of general education requirements and non-elective requirements for a Bachelor of Arts degree in three years.

9. **Termination of the Bachelor of Science in Forest Resources with majors in Wildlife and Fisheries and Aquaculture, University of Georgia**

The Board approved the request of President Michael F. Adams that the University of Georgia be authorized to terminate the Bachelor of Science in Forest Resources with majors in Wildlife and Fisheries and Aquaculture, effective May 12, 2010.

**10. Termination of the Doctor of Education with a major in Education of the Gifted, University of Georgia**

The Board approved the request of President Michael F. Adams that the University of Georgia be authorized to terminate the Doctor of Education with a major in Education of the Gifted, effective May 12, 2010.

**11. Waiver to Degree Credit Hour Length of the Doctor of Psychology with a major in Clinical Psychology, Georgia Southern University**

The Board approved the request of President Brooks A. Keel that Georgia Southern University be authorized for a waiver to degree credit hour length for the Doctor of Psychology with a major in Clinical Psychology from 132 to 143 semester credit hours, effective May 12, 2010. The rationale behind the change is to better position the program for its initial accreditation review in year 2011 – 2012 and to bring the program in alignment with similar degree programs offered at other institutions.

**12. Waiver to Degree Credit Hour Length of the Master of Public Administration, Georgia Southern University**

The Board approved the request of President Brooks A. Keel that Georgia Southern University be authorized for a waiver to degree credit hour length for the Master of Public Administration degree from 36 to 39 semester credit hours, effective May 12, 2010 for the fall 2010 semester. The rationale to raise the credit hour requirement is based on accommodating a new three-credit hour course in public management in the program core. The addition of a public management course closes a gap in the program's existing curriculum. The program revision, inclusive of specialized concentrations in public management, non-profit administration, and criminal justice, follows accreditation guidelines that stress content mastery according to the National Association of Schools of Public Affairs and Administration.

**13. Establishment of the University of Georgia Arch Foundation Professorship in Linguistics, University of Georgia**

The Board approved the request of President Michael F. Adams that the University of Georgia be authorized to establish the University of Georgia Arch Foundation Professorship in Linguistics, effective May 12, 2010. The professorship was established through an initiative of the University of Georgia Arch Foundation to support the Linguistics program in the Franklin College of Arts and Sciences and will focus on the courses of importance to students in Arts and Sciences; promote interdisciplinary research; and serve as a bridge between various college and/or university units. The University of Georgia Foundation has \$231,257 on deposit to support the establishment of this endowed position.

**14. Establishment of the University of Georgia Foundation Professorship in Infectious Disease, University of Georgia**

The Board approved the request of President Michael F. Adams that the University of Georgia be authorized to establish the University of Georgia Foundation Professorship in Infectious Diseases, effective May 12, 2010. The professorship was established through an initiative of the University of Georgia Foundation to support the university's focus on the study of infectious disease. The University of Georgia Foundation has \$208,639 on deposit to support the establishment of this endowed position.

**15. Establishment of the Athletic Association Professorship in Environment and Design, University of Georgia**

The Board approved the request of President Michael F. Adams that the University of Georgia be authorized to establish the Athletic Association Professorship in Environment and Design, effective May 12, 2010. The College of Environment & Design received funding from the Athletic Association for the designation of the Athletic Association Professorship in Environment and Design. As noted in the trust fund agreement, the Athletic Association at its May 19, 2006 Board of Trustees meeting established an initiative to endow seven professorships at the total sum of \$1.75 million. An assigned allocation of \$250,000 was made from the Athletic Association Professorship Initiative Fund to The Trustees of the Arch Foundation Fund to endow a professorship to support teaching, research, and service in planning, landscape architecture, historic preservation, or other programs within the College.

**16. Establishment of the William B. Strong, M.D. Chair in Pediatric Cardiology, Medical College of Georgia**

The Board approved the request of Interim President James N. Thompson that the Medical College of Georgia be authorized to establish the William B. Strong, M.D. Chair in Pediatric Cardiology, effective May 12, 2010. The Medical College of Georgia Foundation has on deposit \$545,528 in an endowment for this chair. Dr. Strong is an emeritus L. H. Charbonnier Professor of Pediatrics, Chief of Pediatric Cardiology, Pediatric Cardiology Clinician, and co-founder of the Georgia Prevention Institute. Dr. Strong had a long and distinguished career at the Medical College of Georgia. He is recognized nationally and internationally and has received multiple honors for his outstanding contributions to pediatric cardiology.

**17. Named Faculty Positions**

The administrative and academic appointments were reviewed by the Chair of the Committee on Academic Affairs. The full list is hereto attached as Appendix I.

The committee meeting was adjourned at 2:50 p.m.



## **COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS**

On Tuesday, May 11, 2010, at approximately 1:24 p.m., the Committee on Finance and Business Operations convened as a committee of the whole under the leadership of Chair Felton Jenkins. The Board reviewed five items, all of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

### **1. Fiscal Year 2010 Amended and Fiscal Year 2011 Budget Allocations**

The Board approved the allocation of state appropriations and federal stimulus funds for Fiscal Year (“FY”) 2011 among institutions and operating units of the University System of Georgia as well as the FY 2010 Amended Budget. All allocations are pending the Governor’s signing House Bill 948, the Appropriations Act for FY 2011 and House Bill 947, the Amended Appropriations Act for FY 2010.

The total budget for the University System of Georgia at the beginning of FY 2009 was \$2.3 billion. As a result of the economic climate, the state funds budget was reduced to \$2.17 billion at the beginning of FY 2010, and to \$1.95 billion at the beginning of FY 2011. Appendix IIA outlines the changes from the beginning of FY 2010 to the final recommended budget for FY 2011. Appendix IIB outlines the changes from the beginning of FY 2010 to FY 2010 amended. Appendix IIC shows the allocations for all institutions of state funds and federal stimulus funds for FY 2011. Appendix IID lists the special funding initiatives and research consortium and the changes from FY 2010 to FY 2011. All appendices are attached hereto.

### **2. Policy Change: 7.3.1.1 Definitions: Out-of-State Tuition**

The Board approved the proposed revisions to the Board Policy 7.3.1.1 Definitions: Out-of-State Tuition to increase competitiveness and quality of USG institutions. Bold/highlighted text denotes additions to the current policy while strike-through text denotes deletions.

#### **Revised Policy 7.3.1.1 Definitions (Out-of-State Tuition):**

**Out-of-State Tuition** shall be defined as the rate paid by students who do not meet the residency status requirements as provided in Section 4.3 of this Policy Manual. Out-of-state tuition at all USG institutions shall be established **by the Board, taking into consideration: (1) out-of-state tuition rates of peer or comparable institutions, and (2) the full cost of instruction. The annual increase in the out-of-state tuition amount must be at least equal to the dollar increase amount in in-state tuition.** ~~at a rate that is at least four (4) times the tuition rate charged to Georgia residents. USG research universities may request increases in out-of-state tuition rates based upon the tuition levels of peer or comparable institutions.~~

### **3. Fiscal Year 2011 Tuition**

The Board approved the tuition rates for Fiscal Year 2011 to become effective fall semester 2010. Tuition rates are hereto attached as Appendix IIIA.

#### **4. Policy Change: 7.3.2.1 Mandatory Student Fees**

The Board approved, with modifications, the proposed revisions to the Board Policy 7.3.2.1 Mandatory Student Fees, requiring Board approval when there is a ~~substantive~~ change in the purpose of the mandatory fee for which it was previously approved. Bold/highlighted text denotes additions to the current policy while strike-through text denotes deletions. Red text denotes modifications.

##### **Revised Policy: 7.3.2.1 Mandatory Student Fees:**

Mandatory student fees are defined as fees that are paid by all students as required by the Board of Regents or as required by the institution subject to approval by the Board of Regents. **When there is a substantive change in the purpose of the mandatory fee, it shall be subject to approval by the Board of Regents.**

Mandatory fees shall include, but not be limited to:

1. Intercollegiate athletic fees;
2. Student health service fees;
3. Transportation or parking fees (if the latter are charged to all students);
4. Student activity fees;
5. Technology fees; and
6. Facility fees. (BoR Minutes, January 2010)

All mandatory fees shall be approved by the Board of Regents at its meeting in April to become effective the following fall semester. Exceptions to this requirement may be granted upon recommendation of the Chancellor and the approval of the Board of Regents.

An institution may waive mandatory fees for students who are enrolled for fewer than six (6) credit hours. Alternatively, institutions may prorate mandatory fees on a per-credit-hour basis for students taking fewer than twelve (12) credit hours. Institutions may elect to reduce Board-approved mandatory fees for students enrolled in summer courses.

Proposals submitted by an institution to increase mandatory student fees, **and** proposals to create new mandatory student fees, **or a substantive change in the purpose of a mandatory fee**, shall first be presented for advice and counsel to a committee at each institution composed of at least fifty percent (50%) students, except in special circumstances when a general purpose fee is instituted system-wide by the Board of Regents (BoR Minutes, June 2009). The committee shall include at least four students, who shall be appointed by the institution's student government association. Institutions and student government associations should make a concerted effort to include broad representation among the students appointed to the committee (BoR Minutes, January 2010).

All mandatory student fees collected by an institution shall be budgeted and administered by the president using proper administrative procedures, which shall include the advice and counsel of

an advisory committee composed at least fifty percent (50%) students, except in special circumstances when a general purpose fee is instituted system-wide by the Board of Regents (BoR Minutes, June 2009). The committee shall include at least four students, who shall be appointed by the institution's student government association. Institutions and student government associations should make a concerted effort to include broad representation among the students appointed to the committee (BoR Minutes, January 2010).

Mandatory student fees shall be used exclusively to support the institution's mission to enrich the educational, institutional, and cultural experience of students (BoR Minutes, January 2010). All payments from funds supported by student mandatory fees shall be made according to approved business procedures and the appropriate business practices of the institution (BoR Minutes, 1999-2000, p. 364).

## **5. Fiscal Year 2011 Mandatory Student Fees**

The Board approved the proposed mandatory student fees, including reallocations of the Special Institutional Fee, for FY 2011 for institutions of the University System of Georgia to become effective Fall Semester 2010. A schedule of approved mandatory student fees is hereto attached as Appendix IV.

The committee meeting adjourned at approximately 2:25 p.m.

## **COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE**

The Committees on Internal Audit, Risk, and Compliance met jointly on Tuesday, May 11, 2010, at approximately 2:30 p.m. in the Boardroom. Committee members in attendance were Chairs Felton Jenkins and Kessel D. Stelling, Jr., and Regents James A. Bishop, Frederick E. Cooper, W. Mansfield Jennings, Jr., James R. Jolly, and Donald M. Leebern, Jr. The Vice Chair of the Board, Willis J. Potts, Jr., also was in attendance. On behalf of both committees, Chair Jenkins reported to the Board that the committees reviewed two items, neither of which Board action. The Board reviewed the following:

### **1. Information Item: University System Office (USO) Audit Plan and Risk Assessment — Near-Term, Medium-Term, Long-Term**

Internal audit professional standards require the Chief Audit Officer to establish risk-based audit plans. The USO Office of Internal Audit and Compliance ("OIAC") audit plan is prepared on a "rolling" basis to include near-term (one to five months), medium-term (six to ten months), and long-term (11-15 months). The OIAC audit plan and risk assessment is intended to assist management address significant governance, risk management, compliance, and internal control risks through internal audit assurance and consulting engagements. The audit plan and risk assessment will be presented to the Committee for review and input approximately three times per year. Additionally, the Chief Audit Officer may modify the plan as needed. At this meeting, Chief Audit Officer and Associate Vice Chancellor John Fuchko, III briefly summarized the near-term, medium-term, and long-term OIAC audit plan as of May 2010.

## **2. Information Item: Institutional Audit Plans**

The Chief Audit Officer is charged with providing oversight to the 17 institutional audit functions within the University System of Georgia. As part of this oversight process, institutional Chief Audit Executives provide their campus audit plan to the Chief Audit Officer for review and approval. The Director of Internal Audit traditionally reviews these plans and recommends the plan for review and approval to the Chief Audit Officer. At this meeting, Director of Internal Audit Michael Foxman updated the Committee on the institutional audit plans for the next fiscal year. Mr. Foxman's presentation focused on the key issue areas to be addressed across the University System by institutional auditors.

The committee meeting was adjourned at approximately 3:05 p.m.

## **TASK FORCE ON LEADERSHIP DEVELOPMENT**

The Task Force on Leadership Development met on Wednesday, May 12, 2010, at approximately 2:53 p.m. in Room 5158. Committee members in attendance were Chair William H. NeSmith, Jr., Vice Chair Kenneth R. Bernard, Jr., and Regents Larry Ellis, C. Thomas Hopkins, Doreen Stiles Poitevint, Wanda Yancey Rodwell, and Benjamin J. Tarbuton, III, Richard L. Tucker, and Larry Walker. The Vice Chair of the Board Willis J. Potts, Jr. was also in attendance. The Committee reviewed one item, which did not require Board action. The following information item was reviewed by the Committee:

### **1. Presentation regarding the Update on the Progress of the Professional Development Consortium**

Ms. Tina Woodard, Assistant Vice Chancellor for Professional Development, reported on the creation of the Professional Development Consortium ("PDC"). The PDC was established in February 2010 to provide the support required for implementation and maintenance of high quality development programs across the system. Its mission is to facilitate collaboration and organizational learning to address System-wide professional development needs. The PDC held its inaugural meeting in February and all USG institutions were represented. All representatives agreed, in writing, to participate and support the PDC goals; the charter was finalized and unanimously approved. Mr. Lanous Wright, Director of Training at the Georgia Institute of Technology and Chair of the PDC, reported on current activity which included the establishment of six regional training centers and their assigned institutions. Additionally, vice chair positions were assigned in four working categories: system architecture, leadership development, assessment/evaluation and technology. The members of the PDC are excited and encouraged about the direction and goals of the consortium, and all 10 entities described above have already had 1 – 2 meetings to begin developing structured plans.

The committee meeting was adjourned at approximately 3:20 p.m.

## COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law met on Tuesday, May 11, 2010 at approximately 3:20 p.m. in Room 5158. Committee members in attendance were Chair Kenneth R. Bernard, Jr., Vice Chair Doreen Stiles Poitevint, and Regents Larry R. Ellis, C. Thomas Hopkins, William H. NeSmith, Jr., Wanda Yancey Rodwell, Benjamin J. Tarbutton, III, Richard L. Tucker, and Larry Walker. Chair Bernard reported to the Board that the Committee reviewed two items, one of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

### **1. Bylaws, Article VIII**

The Board approved the proposed revision to Article VIII of the Board Bylaws regarding Appeals.

#### **Revised Bylaw:**

#### **VIII. APPEALS**

Any ~~person~~ **student or employee** in the University System aggrieved by a final decision of the president of an institution may apply to the Board of Regents ~~without prejudice to his or her position~~ for a review of the decision. **The Board's review shall be limited to the record from the institutional appeal process. Nothing in this policy shall be construed to extend to any employee or student substantive or procedural rights not required by federal or state law. This policy shall not be construed to extend to employees or students any expectation of employment, admission, or additional due process rights.**

~~The~~ Each application for review shall be submitted in writing to the Board's Office of Legal Affairs within a period of twenty days following the decision of the president. It shall state the decision complained of and the redress desired. A hearing before the Board (or a Committee of or appointed by the Board) is not a matter of right but is within the sound discretion of the Board. **Appeals brought by students shall be governed by Policy 4.7.1 of The Policy Manual of the Board of Regents. Appeals brought by employees shall be governed by Policy 8.2.21 of The Policy Manual of The Board of Regents.**

The Board may at its discretion refer a matter for mediation, arbitration, or evaluation of settlement options. If an application for review is granted, the Board, a Committee of the Board, a Committee appointed by the Board, or a hearing officer appointed by the Board shall investigate the matter thoroughly and report its findings and recommendations to the Board. The decision of the Board shall be final and binding for all purposes.

### **2. Executive Session**

At approximately 3:29 p.m. on Tuesday, May 11, 2010, Chair Kenneth R. Bernard, Jr. called for an executive session for the purpose of discussing personnel and litigation matters. With motion

properly made and seconded, the committee members who were present voted unanimously to go into executive session. Those Regents were Kenneth R. Bernard, Jr., Doreen Stiles Poitevint, Larry R. Ellis, C. Thomas Hopkins, William H. NeSmith, Jr., Wanda Yancey Rodwell, Benjamin J. Tarbutton, III, Richard L. Tucker, and Larry Walker. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50-14-4), an affidavit regarding this executive session is on file with the Office of the Secretary of the Board.

Chair Bernard reconvened the committee meeting in its regular session at approximately 3:50 p.m. and announced that no action was taken in executive session.

The committee meeting adjourned at approximately 3:50 p.m.

### **COMMITTEE OF THE WHOLE: PERSONNEL AND BENEFITS**

Under the leadership of Chair Wanda Yancey Rodwell, the Committee on Personnel and Benefits met as a committee of the whole on Wednesday, May 12, 2010, at approximately 8:11 a.m. in the Boardroom. Chair Rodwell reported to the Board that the Committee reviewed one item which did not require action. The following information item was reviewed by the Committee:

#### **1. Presentation regarding the Strategic Alternatives for the Health and Welfare Plans for Plan Year 2011**

Mr. Wayne Guthrie, Vice Chancellor for Human Resources, and Mr. Thomas Scheer, Associate Vice Chancellor for Life and Health Benefits, provided strategic alternatives and over-arching costs and savings implications for the Health and Welfare Plans for Plan Year 2011. Mr. Guthrie provided contextual information including the formation of the committee and the current annual costs of the System's health plans. Mr. Scheer provided a brief overview of Federal Healthcare Reform and concluded with the healthcare plan alternatives being explored for Calendar Year 2011 and beyond.

### **COMMITTEE ON REAL ESTATE AND FACILITIES**

The Committee on Real Estate and Facilities met on Tuesday, May 11, 2010, at approximately 3:06 p.m. in the Boardroom. Committee members in attendance were Chair James A. Jolly, Vice Chair James A. Bishop, and Regents Frederick E. Cooper, Felton Jenkins, W. Mansfield Jennings, Jr., Donald M. Leebern, Jr., and Kessel D. Stelling, Jr. The Chair of the Board, Robert F. Hatcher, Vice Chair of the Board, Willis J. Potts, Jr., the Vice Chancellor for Facilities, Linda M. Daniels, and representatives from System institutions were also in attendance. Chair Jolly reported to the Board that the Committee reviewed 12 items, 11 of which required action. Staff modified one item, Item 3, and withdrew one item, an executive session, prior to the meeting. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

**1. Sub-rental Agreement, Centergy One Building, 75 Fifth Street, Georgia Institute of Technology**

The Board authorized the execution of an amendment to the sub-rental agreement between Georgia Advanced Technology Ventures, Inc. (“GATV”), Sub-landlord, and the Board of Regents, Sub-tenant, for approximately 32,740 square feet of administrative support space located at Centergy One Building, 75 Fifth Street, Atlanta, for three (3) additional consecutive one-year option periods, at a monthly rent of \$60,840.47 (\$730,085.63 per year annualized/\$22.30 per square foot per year) for the first option period commencing July 1, 2010, with rent increasing 3% per year, for the use of the Georgia Institute of Technology (“GIT”).

Understandings: In September 2002, the Board authorized the sub-rental agreement of this space. The final option of the sub-rental agreement will end June 30, 2010. This space will continue to be used by the GIT Enterprise Innovation Institute (the “EI2”) to accelerate the formation and growth of technology-based companies in Georgia. The leased space houses administrative support space for the GIT Advanced Technology Development Center (the “ATDC”), which is a part of EI2, and common areas such as conference rooms and support rooms for ATDC member companies using the incubator spaces.

Operating expenses, including utilities, maintenance, repairs, janitorial and security, are estimated to be \$234,000 per year annualized.

**2. Amendment to Rental Agreement, Chastain Pointe, 1200 Chastain Road, Kennesaw State University**

The Board authorized the execution of an amendment to the rental agreement between Kennesaw State University Foundation, Inc., (the “Foundation”), Landlord, and the Board of Regents, Tenant, for approximately 7,970 square feet (“sf”) of space located at Chastain Pointe, 1200 Chastain Road, Kennesaw (the “Chastain Pointe”), Suite 306 as a dance studio for the period June 1, 2010, through June 30, 2011, at a monthly rent of \$3,652.92 (\$43,835.00 per year annualized/\$5.50 per square foot per year) with options to renew on a year-to-year basis for the remaining option periods contained in the rental agreement with rent increasing 3% per year for the use of Kennesaw State University (“KSU”). KSU will invest approximately \$609,000 to improve the space for use by KSU as a dance studio.

The Board authorized the execution of an amendment to the rental agreement between the Foundation, Landlord, and the Board of Regents, Tenant, for approximately 6,044 sf of space located at Chastain Pointe Suite 209 as a library repository for the period June 1, 2010, through June 30, 2011, at a monthly rent of \$2,770.20 (\$33,242 per year annualized/\$5.50 per square foot per year) with options to renew on a year-to-year basis for the remaining option periods contained in the rental agreement with rent increasing 3% per year for the use of KSU. KSU will invest approximately \$210,000 to improve the space for use by KSU as a library repository.

Understandings: In November 2003, the Board authorized a rental agreement for space in Chastain Pointe with the understanding that additional space, as vacated, will be offered for rent

at market rent. In November 2004 and January 2007, the Board authorized the rental of additional space. KSU currently occupies approximately 89,597 sf of the 200,211 sf in Chastain Pointe. Suite 306 will be used by the dance department for academic instruction purposes. Suite 209 will be used by the main campus library for off-campus storage to free up space in the main library building for student study and service areas. Should KSU vacate either space, the improvements can be removed. Operating expenses including common area maintenance and utilities are estimated to be \$28,500 per year for Suite 306 and \$21,600 per year for Suite 209. All remaining actions and understandings contained in the November 2003, November 2004, and January 2007 approvals and all other terms of the rental agreement remain the same.

**3. Modification of Ground Lease and Rental Agreements, University Village Student Housing, Kennesaw State University**

The Board authorized the modification of the ground lease between the Board of Regents, Lessor, and KSU Village I Real Estate Foundation, LLC (the "LLC"), Lessee, approved by the Board in June 2003, and modified by the Board in November 2003, March 2006 and October 2006 (the "University Village Agreement") for the University Village Student Housing ("the "University Village") to terminate no later than July 31, 2036.

Recommended further: That the Board authorize the modification of the University Village Agreement to include a ground lease payment of ~~\$10,000~~ \$20,000 per year by the LLC to the Board of Regents during the term of the ground lease.

The Board authorized the execution of a rental agreement between the LLC, Landlord, and the Board of Regents, Tenant, for approximately 2,526 square feet ("sf") in University Village at no rent for the period July 1, 2010 through July 31, 2036 for use by Kennesaw State University ("KSU") as four (4) classrooms.

The Board authorized the execution of a rental agreement between the LLC, Landlord, and the Board of Regents, Tenant, for approximately 3,011 sf in University Village for the period July 1, 2010 through June 30, 2011 at a rent of \$48,176 per year (\$16 per sf per year), with options to renew on a year-to-year basis until July 31, 2036 at the same rent rate for use by KSU as a student health clinic.

Understandings: The source of funds for the rental agreement will be from Kennesaw State University student health fees. All operating expenses are included in the rent rates. All remaining actions and understandings contained in the June 2003 approval, and the November 2003 March 2006 and October 2006 modifications remain the same.

**4. Ground Lease and Rental Agreement, Campus Center & Student Housing, College of Coastal Georgia**

The Board declared approximately 2.064 acres of unimproved real property on the campus of College of Coastal Georgia ("CCG") to be no longer advantageously useful to CCG or other units of the University System of Georgia but only to the extent and for the purpose of allowing



this real property to be ground leased to the USG Real Estate Foundation III, LLC, (the “LLC”) for the purpose of providing approximately 352 student housing beds (the “Housing”), an approximately 47,500-square-foot (“sf”) campus center (the “Center”), and site amenities.

The Board authorized the execution of ground leases, including necessary access, use, and construction easements and encroachments, between the Board of Regents, Lessor, and the LLC, Lessee, for approximately 1.144 acres of real property on the campus of CCG for a period not to exceed 32 years (not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Housing and providing a construction period of not more than two years), with an option to renew for up to an additional five years should there be debt outstanding at the end of the original ground lease term, for the purpose of providing the Housing and site amenities.

The Board authorized the execution of a ground lease, including necessary access, use, and construction easements and encroachments, between the Board of Regents, Lessor, and the LLC, Lessee, for approximately 0.92 acre of real property on the campus of CCG for a period not to exceed 32 years (not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Center and providing a construction period of not more than two years), with an option to renew for up to an additional five years should there be debt outstanding at the end of the original ground lease term, for the purpose of providing the Center and site amenities.

The Board authorized the execution of a rental agreement between the LLC, Landlord, and the Board of Regents, Tenant, for the Housing and site amenities for the period commencing on the first day of the first month after the LLC obtains a certificate of occupancy for the Housing but not earlier than August 1, 2011, and ending the following June 30 at a rent not to exceed \$550,000, with an option to renew for a one year period at a rent not to exceed \$1,150,000, with further options to renew on a year-to-year basis for up to 28 consecutive one-year periods (the total not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Housing), with rent increasing no more than 3% for each further option period exercised.

The Board authorized the execution of a rental agreement between the LLC, Landlord, and the Board of Regents, Tenant, for the Center and site amenities for the period commencing on the first day of the first month after the LLC obtains a certificate of occupancy for the Center but not earlier than August 1, 2011, and ending the following June 30 at a rent not to exceed \$550,000, with an option to renew for a one year period at a rent not to exceed \$1,100,000, with further options to renew on a year-to-year basis for up to 28 consecutive one-year periods (the total not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Center), with rent increasing no more than 3% for each further option period exercised.

The Board authorized the execution of site licenses between the LLC, Licensee, and the Board of Regents, to allow early site access to mobilize and install erosion control, commence site work including clearing and grading, install access roads, and relocate utilities.

Understandings: In October 1997, the Board passed a student housing policy that requires the preparation of a comprehensive plan for student housing together with a financial plan to support housing program objectives. CCG has developed a comprehensive housing plan that is consistent

with the policy. In September 2009, the Board authorized the Georgia Higher Education Facilities Authority (“GHEFA”) project and appointed a program management firm. In October 2009 the Board appointed a construction management firm for the campus center component. In November 2009 the Board appointed a development firm for the student housing component. This approval is contingent on the Board approving a \$100 per semester student fee for CCG, which is presented as a mandatory fee on the Finance and Business Operations Committee agenda. The anticipated schedule is for GHEFA to have a bond closing by the end of June 2010. The LLC will commence construction in July 2010. Construction is expected to be complete in August 2011 to allow occupancy by CCG for the Fall semester 2011. At the end of the term of the ground lease, the real property, all improvements, and any accumulated capital reserves will become the property of the Board of Regents.

**5. Ground Lease and Rental Agreement, Student Housing, East Georgia College**

The Board declared approximately 0.742 acre of unimproved real property on the campus of East Georgia College (“EGC”) to be no longer advantageously useful to EGC or other units of the University System of Georgia but only to the extent and for the purpose of allowing this real property to be ground leased to the USG Real Estate Foundation III, LLC (the “LLC”) for the purpose of providing approximately 200 student housing beds (the “Housing”) and site amenities.

The Board authorized the execution of a ground lease, including necessary access, use, and construction easements and encroachments, between the Board of Regents, Lessor, and the LLC, Lessee, for the above-referenced approximately 0.742 acre of real property on the campus of EGC for a period not to exceed 32 years (not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Housing and providing a construction period of not more than two years), with an option to renew for up to an additional five years should there be debt outstanding at the end of the original ground lease term, for the purpose of providing the Housing and site amenities.

The Board authorized the execution of a rental agreement between the LLC, Landlord, and the Board of Regents, Tenant, for the Housing and site amenities for the period commencing on the first day of the first month after the LLC obtains a certificate of occupancy for the Housing but not earlier than August 1, 2011, and ending the following June 30 at a rent not to exceed \$400,000, with an option to renew for a one year period at a rent not to exceed \$725,000, with further options to renew on a year-to-year basis for up to 28 consecutive one-year periods (the total not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Housing), with rent increasing no more than 3% for each further option period exercised.

The Board authorized the execution of site licenses between the LLC, Licensee, and the Board of Regents, to allow early site access to mobilize and install erosion control, commence site work including clearing and grading, install access roads, and relocate utilities.

Understandings: In October 1997, the Board passed a student housing policy that requires the preparation of a comprehensive plan for student housing together with a financial plan to support

housing program objectives. EGC has developed a comprehensive housing plan that is consistent with the policy. In September 2009, the Board authorized the Georgia Higher Education Facilities Authority (“GHEFA”) project and appointed a program management firm. In November 2009, the Board appointed an architectural firm and a construction management firm. The anticipated schedule is for GHEFA to have a bond closing by the end of June 2010. The LLC will commence construction in July 2010. Construction is expected to be complete in August 2011 to allow occupancy by EGC for the Fall semester 2011. At the end of the term of the ground lease, the real property, all improvements, and any accumulated capital reserves will become the property of the Board of Regents.

**6. Ground Lease and Rental Agreement, Wellness & Recreation Center, Georgia College & State University**

The Board declared approximately 1.895 acres of unimproved real property on the campus of Georgia College & State University (“GCSU”), to be no longer advantageously useful to GCSU or other units of the University System of Georgia but only to the extent and for the purpose of allowing this real property to be ground leased to the USG Real Estate Foundation III, LLC, (the “LLC”) for the purpose of providing an approximately 101,430-square-foot wellness and recreation center (the “Center”) and site amenities.

The Board authorized the execution of a ground lease, including necessary access, use, and construction easements and encroachments, between the Board of Regents, Lessor, and the LLC, Lessee, for the above-referenced approximately 1.895 acres of real property on the campus of GCSU for a period not to exceed 32 years (not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Center and providing a construction period of not more than two years), with an option to renew for up to an additional five years should there be debt outstanding at the end of the original ground lease term, for the purpose of providing the Center.

The Board authorized the execution of a rental agreement between the LLC, Landlord, and the Board of Regents, Tenant, for the Center for the period commencing on the first day of the first month after the LLC obtains a certificate of occupancy for the Center but not earlier than August 1, 2011, and ending the following June 30 at a rent not to exceed \$1,300,000, with an option to renew for a one year period at a rent not to exceed \$2,400,000, with further options to renew on a year-to-year basis for up to 28 consecutive one-year periods (the total not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Center), with rent increasing no more than 3% for each further option period exercised.

The Board authorized the execution of site licenses between the LLC, Licensee, and the Board of Regents, to allow early site access to mobilize and install erosion control, commence site work including clearing and grading, install access roads, and relocate utilities.

Understandings: In September 2009, the Board authorized the Georgia Higher Education Facilities Authority (“GHEFA”) project and appointed an architectural firm. In October 2009, the Board appointed a program management firm. In November 2009, the Board appointed a construction management firm. This approval is contingent on the Board approving a per

semester student fee of \$75 in Fiscal year 2011, \$125 in Fiscal Year 2012, and \$175 beginning in Fiscal Year 2013 for GCSU, which is presented as a mandatory fee on the Finance and Business Operations Committee agenda. The anticipated schedule is for GHEFA to have a bond closing by the end of June, 2010. The LLC will commence construction in July 2010. Construction is expected to be complete in August 2011 to allow occupancy by GCSU in the Fall of 2011. At the end of the term of the ground lease, the real property, all improvements, and any accumulated capital reserves will become the property of the Board of Regents.

**7. Ground Lease and Rental Agreement, Student Center & Stadium Renovation, Savannah State University**

The Board declared approximately 2.845 acres of unimproved real property on the campus of Savannah State University (“SSU”), to be no longer advantageously useful to SSU or other units of the University System of Georgia but only to the extent and for the purpose of allowing this real property to be ground leased to the USG Real Estate Foundation III, LLC, (the “LLC”) for the purpose of providing an approximately 8,000 seat Stadium with concession and ticket booths, locker rooms, and restrooms (the “Stadium”), and an approximately 47,239-square-foot (“sf”) student center (the “Center”), and site amenities.

The Board authorized the execution of ground leases, including necessary access, use, and construction easements and encroachments, between the Board of Regents, Lessor, and the LLC, Lessee, for the above-referenced approximately 2.845 acres of real property on the campus of SSU for a period not to exceed 32 years (not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Stadium and the Center and providing a construction period of not more than two years), with an option to renew for up to an additional five years should there be debt outstanding at the end of the original ground lease term, for the purpose of providing the Stadium, the Center, and site amenities.

The Board authorized the execution of a rental agreement between the LLC, Landlord, and the Board of Regents, Tenant, for the Stadium, the Center and site amenities for the period commencing on the first day of the first month after the LLC obtains a certificate of occupancy for the Stadium and Center but not earlier than August 1, 2011, and ending the following June 30 at a rent not to exceed \$775,000, with an option to renew for a one year period at a rent not to exceed \$1,450,000, with further options to renew on a year-to-year basis for up to 28 consecutive one-year periods (the total not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Stadium and Center), with rent increasing no more than 3% for each further option period exercised.

The Board authorized the execution of site licenses between the LLC, Licensee, and the Board of Regents, to allow early site access to mobilize and install erosion control, commence site work including clearing and grading, install access roads, and relocate utilities.

Understandings: In September 2009, the Board authorized the Georgia Higher Education Facilities Authority (“GHEFA”) project, appointed a program management firm, and appointed an architectural firm. In October 2009 the Board appointed a construction management firm.

This approval is contingent on the Board approving a per semester student fee of \$150 in Fiscal year 2011, \$160 in Fiscal Year 2012, and \$170 beginning in Fiscal Year 2013 for SSU, which is presented as a mandatory fee on the Finance and Business Operations Committee agenda. The anticipated schedule is for GHEFA to have a bond closing by the end of June 2010. The LLC will commence construction in July 2010. Construction is expected to be complete in August 2011 to allow occupancy by SSU for the Fall semester 2011. At the end of the term of the ground lease, the real property, all improvements, and any accumulated capital reserves will become the property of the Board of Regents.

#### **8. Ground Lease and Rental Agreement, Bookstore, University of West Georgia**

The Board declared approximately 0.45 acre of unimproved real property on the campus of University of West Georgia (“UWG”), to be no longer advantageously useful to UWG or other units of the University System of Georgia but only to the extent and for the purpose of allowing this real property to be ground leased to the USG Real Estate Foundation III, LLC, (the “LLC”) for the purpose of providing an approximately 23,478-square-foot bookstore (the “Bookstore”) and site amenities.

The Board authorized the execution of a ground lease, including necessary access, use, and construction easements and encroachments, between the Board of Regents, Lessor, and the LLC, Lessee, for the above-referenced approximately 0.45 acre of real property on the campus of UWG for a period not to exceed 32 years (not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Bookstore and providing a construction period of not more than two years), with an option to renew for up to an additional five years should there be debt outstanding at the end of the original ground lease term, for the purpose of providing the Bookstore and site amenities.

The Board authorized the execution of a rental agreement between the LLC, Landlord, and the Board of Regents, Tenant, for the Bookstore and site amenities for the period commencing on the first day of the first month after the LLC obtains a certificate of occupancy for the Bookstore but not earlier than August 1, 2011, and ending the following June 30 at a rent not to exceed \$300,000, with an option to renew for a one year period at a rent not to exceed \$500,000, with further options to renew on a year-to-year basis for up to 28 consecutive one-year periods (the total not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Bookstore), with rent increasing no more than 3% for each further option period exercised.

The Board authorized the execution of site licenses between the LLC, Licensee, and the Board of Regents, to allow early site access to mobilize and install erosion control, commence site work including clearing and grading, install access roads, and relocate utilities.

Understandings: In September 2009, the Board authorized the Georgia Higher Education Facilities Authority (“GHEFA”) project and appointed an architectural firm. In October 2009, the Board appointed a construction management firm. The Bookstore will be supported by UWG bookstore revenues. The anticipated schedule is for GHEFA to have a bond closing by the end of June, 2010. The LLC will commence construction in July 2010. Construction is expected to be

complete in August 2011 to allow occupancy by UWG in the Fall 2011. At the end of the term of the ground lease, the real property, all improvements, and any accumulated capital reserves will become the property of the Board of Regents.

**9. Authorization of Project No. BR-85-0901, Blakely Campus Building Addition, Blakely Campus, Bainbridge College**

The Board authorized Project No. BR-85-0901, Blakely Campus Building Addition, Blakely Campus, Bainbridge College (“BC”), with a total project budget of \$3,000,000. to be funded from BC institutional funds.

Understandings: Project No. GHEFA-85-0901, the Student Wellness Center, BC approved by the Board in November 2008 is currently under construction and originally included an addition to the Blakely Campus building. After Board approval, BC identified \$3,000,000 in BC institutional funds to accomplish the Blakely Campus building addition as a separate project. This approximately 15,000-square-foot addition will provide three classrooms, one science laboratory/classroom, faculty offices and support space to support the programs and activities offered at the Blakely Campus. The estimated construction cost for this project is \$2,250,000. The project is consistent with BC’s master plan for the Blakely Campus. The Board, the University System Office staff and BC will proceed with design and construction of the project in accordance with Board of Regents procedures.

**10. Authorization of Project Budget Modification, Project No. BR-60-1001, Student Center, Albany State University**

The Board modified the budget of Project No. BR-60-1001 Student Center, Albany State University (“ALSU”), to increase the total project budget from \$13,000,000 to \$15,800,000.

Understandings: The Student Center project, approved by the Board in September 2009, is in design. After Board approval the students at ALSU voted to increase the amount of their fees in order to accommodate additional programmed space. The Stated Cost Limitation will increase from \$9,400,000 to \$11,900,000. This approval was contingent on the Board approving a \$24 per semester student fee for ALSU, which was presented as a mandatory fee on the Finance and Business Operations Committee agenda.

Funding of this cost increase of \$2,500,000 will be from student fees.

	<u>September 2009</u>	<u>Now</u>
Total Project Cost:	\$13,000,000	\$15,800,000
Construction Cost (Stated Cost Limitation):	\$ 9,400,000	\$11,900,000

**11. Authorization of Projects Funded by American Recovery and Reinvestment Act**

This item was withdrawn by staff prior to the committee meeting.

## **12. Executive Session**

At approximately 3:24 p.m. on Tuesday, May 11, 2010, Chair Jolly called for an executive session for the purpose of discussing potential property acquisition. With motion properly made and variously seconded, the Committee members who were presented voted unanimously to go into executive session. Those Regents were James A. Bishop, Frederick E. Cooper, Felton Jenkins, W. Mansfield Jennings, Jr., James A. Jolly, Donald M. Leebern, Jr., and Kessel D. Stelling, Jr. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50-14-4), an affidavit regarding this executive session is on file with the Office of the Secretary of the Board.

Also in attendance were the Chair of the Board, Robert F. Hatcher, Vice Chair of the Board, Willis J. Potts, Jr. (in part), Chancellor Erroll B. Davis, Jr., the Vice Chancellor for Facilities, Linda M. Daniels, members of the Chancellor's staff, members of the Vice Chancellor's staff, and various institutional representatives.

At approximately 3:51 p.m. the Committee members voted unanimously to adjourn the executive session and returned to open session. Chair Jolly reported that no action was taken during the executive session.

## **13. Information Item: Public Private Ventures Update**

The Executive Director for Real Estate Ventures, Marty Nance, provided an update on the Public Private Ventures ("PPV") program. Mr. Nance stated that the program has grown to a portfolio of \$3.4 Billion. There are currently 141 PPV projects located on 29 System campuses. These projects include student support spaces, student housing, parking decks, football stadiums, research centers and classroom space.

The committee meeting was adjourned at approximately 3:52 p.m.

## **REGENTS' SPECIAL MCG GOVERNANCE COMMITTEE**

The Special Regents MCG Governance Committee met on Tuesday, May 11, 2010 at approximately 11:45 a.m. in room 7017, adjourning at approximately 12:20 p.m. and as a Committee of the Whole on Wednesday, May 12, 2010, at approximately 8:05 a.m. in the Boardroom. Committee members in attendance on Tuesday were Chair Felton Jenkins, and Regents Frederick E. Cooper, Donald M. Leebern, Jr. and Willis J. Potts, Jr. The Chair of the Board, Robert F. Hatcher and Regents W. Mansfield Jennings, Jr. and James A. Bishop were also in attendance. President-elect Ricardo Azziz and Interim President James N. Thompson of the Medical College of Georgia, Vice Chancellor for Legal Affairs, J. Burns Newsome, and Glen A. Reed, King & Spalding, were also in attendance on Tuesday. All Regents, excluding Regent Larry R. Ellis, were present during the committee of the whole. Chair Jenkins reported to the Board that the Committee took action on one item. With motion properly made and duly seconded, the Board authorized and approved the following:

## **1. Resolution for Master Lease Agreement**

The Board adopted the resolution submitted by the Executive and Compensation Committee and Regents' Special MCG Governance Committee and ratified the actions of Chancellor Erroll B. Davis, Jr. to renew and extend the Master Lease agreement between the Board of Regents of the University of Georgia and MCG Health, Inc. between regularly scheduled meetings of the Board of Regents and authorizing the Chancellor to extend the Master Lease for ten years without modification for the dates specified in the resolution, hereto attached as Appendix V.

The committee meeting was adjourned at approximately 8:11 a.m.

## **COMMITTEE OF THE WHOLE: STRATEGIC PLANNING**

On Tuesday, May 11, 2010, at approximately 12:38 p.m., the Strategic Planning Committee convened as a committee of the whole under the leadership of Board Vice Chair Willis J. Potts, Jr. Chair Potts reported to the Board that the committee heard one informational item, which required no action.

### **1. Information Item: Update on the Strategic Plan of the Office of Information and Instructional Technology (OIIT)**

The University System's strategic plan defines six broad goals designed to ensure that the investment the citizens of Georgia have made in their system of higher education continues to serve the needs and transform the lives of future generations. The strategic plan of the Office of Information and Instructional Technology ("OIIT") supports all six goals of the University System's strategic plan. At this meeting, Dr. Curt Carver, Vice Chancellor and Chief Information Officer, presented OIIT's new proposed strategic plan, which was developed as part of a Systemwide engagement with students, faculty, and staff, and statewide constituents. The plan includes clearly defined mission and vision statements and six strategic priorities, which define the role of University System of Georgia information technology. Each strategic priority is linked to the University System's strategic plan and has defined goals, objectives, and metrics, which will become a three-year strategic roadmap for USG information technology.

The six strategic priorities are as follows.

1. IT Governance
2. Collaborative Learning
3. Knowledge Management
4. Infrastructure
5. Security and Electronic Privacy
6. Services

The committee meeting adjourned at approximately 12:58 p.m.



## **UNFINISHED BUSINESS**

There was none.

## **NEW BUSINESS**

There was none.

## **PETITIONS AND COMMUNICATIONS**

Secretary J. Burns Newsome reminded the Regents of the June Board meeting, scheduled for June 8-9, 2010, in Atlanta.

## **EXECUTIVE SESSION**

At approximately 9:20 a.m. on Wednesday, May 12, 2010, Chair Robert F. Hatcher called for an executive session for the purpose of discussing personnel matters. With motion properly made and variously seconded, the Regents who were present voted unanimously to go into executive session. Those Regents are listed above. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50-14-4) an affidavit regarding this executive session is on file with the Office of the Secretary of the Board.

At approximately 1:25 p.m., Chair Hatcher reconvened the Board meeting in its regular session and announced that no actions were taken during the executive session. On motion properly made and seconded in open session, the Board authorized and approved the reappointment Chancellor Erroll B. Davis, Jr. per the terms and conditions of his current contract and the reappointment of Dr. Timothy S. Mescon as president of Columbus State University per the terms negotiated by the Chancellor.

## **ADJOURNMENT**

There being no further business to come before the Board, the meeting was adjourned at approximately 1:30 p.m. on Wednesday, May 12, 2010.

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J. Burns Newsome  
Secretary to the Board  
University System of Georgia

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Robert F. Hatcher  
Chair, Board of Regents  
University System of Georgia

**Minutes of the Meeting of the Board of Regents  
of the University System of Georgia  
May 11-12, 2010**

**APPENDICES**

Appendix I

**Committee on Academic Affairs Supplement  
May 12, 2010 Table of Contents**

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	<b><u>Page</u></b>
A. Named Faculty Appointments	A1

EXECUTIVE SUMMARY  
Committee on Academic Affairs Supplement  
Faculty Personnel Action Requests, May 12, 2010

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	SUBTOTAL	TOTAL
<i>Appointments</i>		
Named Faculty Appointments	5	
Total Appointments		5
<b>Total Requests Being Considered for Approval by the Board of Regents</b>		<b>5</b>

Board Agenda Report  
 May 2010  
 Pending BOR Approval

Name	Age	Degree	Race	Gender	Non-US
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Named Faculty Appointments

Georgia Institute of Technology

Royster, Jacqueline Jones	59	D.A.	Black	Female	
<b>Institutional Title:</b> Dean Academic			<b>Regents Title/Rank:</b> Dean Academic & Ivan Allen Dean's Chair		
<b>Department:</b> Ivan Allen College					
<b>Effective Date:</b> July 01, 2010			<b>Salary:</b> \$265,000		
<b>Probationary Credit:</b> N/A			<b>Tenure Status:</b> Tenured		

Medical College of Georgia

Rojiani, Aryn	53	Ph.D.	Asian	Male	US Citizen
<b>Institutional Title:</b> Pund Distinguished Chair in Pathology			<b>Regents Title/Rank:</b> Professor and Chair		
<b>Department:</b> SOM-Pathology					
<b>Effective Date:</b> May 01, 2010			<b>Salary:</b> \$415,000		
<b>Probationary Credit:</b> 0			<b>Tenure Status:</b> Tenured		

University of Georgia

Brown, Scott A.	55	Ph.D.	White	Male	
<b>Institutional Title:</b> James and Marjorie Waggoner Professorship in Small Animal Studies			<b>Regents Title/Rank:</b> Professor		
<b>Department:</b> Small Animal Medicine					
<b>Effective Date:</b> June 01, 2010			<b>Salary:</b> \$165,500		
<b>Probationary Credit:</b> NA			<b>Tenure Status:</b> Tenured		

Board Agenda Report  
May 2010  
Pending BOR Approval

Name	Age	Degree	Race	Gender	Non-US
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Named Faculty Appointments

University of Georgia (continued)

Parks, Andrew H.	53	DVM	White	Male	
<b>Institutional Title:</b> Olivia K. Britt-Paul E. Hoffman Professorship in Large Animal Studies			<b>Regents Title/Rank:</b> Professor		
<b>Department:</b> Large Animal Medicine			<b>Salary:</b> \$145,332		
<b>Effective Date:</b> June 01, 2010			<b>Tenure Status:</b> Tenured		
<b>Probationary Credit:</b> NA					

Quinn, Frederick D.	52	Ph.D.	White	Male	
<b>Institutional Title:</b> Athletic Association Professorship In Infectious Diseases			<b>Regents Title/Rank:</b> Professor		
<b>Department:</b> Infectious Diseases			<b>Salary:</b> \$155,111		
<b>Effective Date:</b> June 01, 2010			<b>Tenure Status:</b> Tenured		
<b>Probationary Credit:</b> NA					

Appendix IIA

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
 FISCAL YEAR 2011 FINAL ALLOCATION OF STATE APPROPRIATIONS AND FEDERAL STIMULUS STABILIZATION FUNDS  
 Formula Funds Only

Fiscal Year 2010 Amended Budget		
Fiscal Year 2010 Original Budget - State Appropriations	\$ 1,794,043,592	
Fiscal Year 2010 Original Budget - Federal Stimulus Stabilization funds	\$ 92,617,896	
<b>Total Beginning FY 2010 Original Budget</b>		<b>\$ 1,886,661,488</b>
<b>Reductions during FY 2010:</b>		
Reduction in state funds for institutions	\$ (161,618,076)	
Reduction in state funds to be offset by federal stimulus funds	\$ (47,587,263)	
Offset portion of reduction with federal stimulus funds (FY 2010 amended and FY 2011)	\$ 47,587,263	
Reduction in state funds due to revised revenue projections for FY 2010 only (1-time)	\$ (117,019,016)	
Increase in federal stimulus funds in FY 2010 due to revised revenue projections (1-time)	\$ 117,019,016	
<b>Net reduction</b>		<b>\$ (161,618,076)</b>
Adjustment for workers' compensation premiums		\$ 115,952
<b>FY 2010 Amended Budget (excluding SFI transfers)</b>		<b>\$ 1,725,159,364</b>
Transfers from Special Funding Initiatives (Georgia Gwinnett College \$15.8M, Georgia College & State University \$1.1M, and North Georgia College and State University \$542K)		\$ 17,504,637
<b>Total FY 2010 Amended Budget</b>		<b>\$ 1,742,664,001</b>

Fiscal Year 2011 Budget		
FY 2011 Adjusted Base Budget - State Appropriations	\$ 1,602,458,842	
FY 2011 Adjusted Base Budget - Federal Stimulus Stabilization funds	\$ 140,205,159	
<b>Adjusted Base Budget for FY 2011</b>		<b>\$ 1,742,664,001</b>
<b>Additional Reductions for FY 2011 (in addition to continuing reductions of \$161M from FY 2010)</b>		
Reduction in state funds for institutions	\$ (28,685,399)	
Reduction in Federal Stimulus Stabilization Funds	\$ (117,019,017)	
<b>Total additional reduction for FY 2011</b>		<b>\$ (145,704,416)</b>
<b>Additions for FY 2011</b>		
Formula enrollment growth	\$ 107,847,582	
Maintenance and operation funds for new facilities	\$ 5,329,045	
Physician education expansion	\$ 900,000	
Teachers' retirement rate increase	\$ 8,121,461	
Workers' compensation premiums (in addition to FY 2010 amended)	\$ 1,996,337	
Transfer of Agrirama to Abraham Baldwin Agricultural College	\$ 464,347	
DOAS unemployment insurance	\$ 999,335	
<b>Total of all additions</b>		<b>\$ 125,658,107</b>
<b>Transfers and Adjustments</b>		
Reduction of one-time funds at the University of Georgia for the Georgia Aquarium	\$ (1,400,000)	
Reduction of funds for CHARA project at Georgia State University	\$ (75,000)	
Incremental amount of transfers from Special Funding Initiatives (line item) in addition to FY 2010 amended budget (Georgia Gwinnett College \$16.6M, Georgia College and State University \$1.088M, North Georgia College and State University \$528K)	\$ 712,235	
<b>Total transfers and adjustments</b>		<b>\$ (762,765)</b>
<b>Net Change for FY 2011</b>		<b>\$ (20,809,074)</b>
<b>Total Formula Funds</b>		<b>\$ 1,721,854,927</b>
FY 2011 Final Budget - State Appropriations	\$ 1,698,668,785	
FY 2011 Final Budget - Federal Stimulus Stabilization funds	\$ 23,186,142	
<b>Final FY 2011 Formula Funds</b>		<b>\$ 1,721,854,927</b>

Appendix IIA - continued

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
FISCAL YEAR 2011 FINAL ALLOCATION OF STATE APPROPRIATIONS - LINE ITEMS

Fiscal Year 2010 Amended Budget

<b>FY 2010 Original Budget for Line Items - State Appropriations</b>		<b>\$ 286,310,502</b>
<b>Reductions during FY 2010</b>		
Special Funding Initiatives	\$ (5,174,812)	
Research Consortium	\$ (2,267,384)	
B Units	\$ (18,885,614)	
Pass-through Units (GPTV, GMC, GCC)	\$ (2,396,378)	
One-time reduction for GCC	\$ (2,900,000)	
<b>Total reductions</b>		<b>\$ (31,624,188)</b>
<b>Additions</b>		
Workers' Compensation	\$ 11,147	
Unemployment insurance	\$ 254,668	
One-time addition for ICAPP - NCR	\$ 1,750,000	
<b>Total additions</b>		<b>\$ 2,015,815</b>
Transfers from Special Funding Initiatives to the formula: (Georgia Gwinnett College \$15.8M, Georgia College and State University \$1.1M, and North Georgia College and State University \$542K)		\$ (17,504,637)
<b>Total FY 2010 Amended Budget</b>		<b>\$ 239,197,492</b>

Fiscal Year 2011 Budget

<b>Adjusted Base for FY 2011</b>		<b>\$ 239,197,492</b>
<b>Additional Reductions for FY 2011</b>		
Special Funding Initiatives	\$ (2,885,371)	
Research Consortium	\$ (7,317,272)	
B Units	\$ (3,516,999)	
Pass-through Units (GPTV, GMC, GCC)	\$ (1,413,601)	
<b>Total reductions</b>		<b>\$ (15,133,243)</b>
<b>Additions</b>		
Workers' compensation (in addition to FY 2010 amended)	\$ 72,095	
SREB	\$ 140,000	
DOAS unemployment insurance - GPTC, GMC	\$ 14,499	
GBA rent change - RCO, GPTC	\$ 14,431	
<b>Total additions</b>		<b>\$ 241,025</b>
<b>Transfers and Adjustments</b>		
Add back one-time adjustment for GCC	\$ 2,900,000	
Reduce one-time adjustment for ICAPP - NCR	\$ (1,750,000)	
Unemployment insurance, RCO one-time in FY 10 amended	\$ (249,834)	
Incremental amount of transfers from Special Funding Initiatives (line item) in addition to FY 10 amended budget (Georgia Gwinnett College \$16.6M, Georgia College and State University \$1.088M, North Georgia College and State University \$528K)	\$ (712,235)	
<b>Total Transfers and Adjustments</b>		<b>\$ 187,931</b>
<b>Total FY 2011 State Appropriations - Line Items</b>		<b>\$ 224,493,205</b>

<b>FY 2011 Summary of the University System of Georgia including Formula (previous page) and Line Items:</b>		
Formula and Federal Stimulus Funds (from previous page)		\$ 1,721,854,927
Line Items		\$ 224,493,205
<b>Total FY 2011 funds for the University System of Georgia</b>		<b>\$ 1,946,348,132</b>



Appendix IIB

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
 FY 2010 Amended Budget  
 Formula Funds

Institution	FY 2010 Original Budget: State Appropriations plus Federal Stimulus	Reductions	Workers' Compensation	Transfers	FY 2010 Amended Budget: State Appropriations plus Federal Stimulus
Georgia Institute of Technology	\$ 239,929,036	\$ (20,575,393)	\$ 45,164	\$ -	\$ 219,398,807
Georgia State University	\$ 215,000,167	\$ (18,444,233)	\$ 24,944	\$ -	\$ 196,580,878
Medical College of Georgia University of Georgia	\$ 160,561,137	\$ (13,820,925)	\$ 56,491	\$ -	\$ 146,796,703
	\$ 371,571,632	\$ (31,841,738)	\$ (48,549)	\$ -	\$ 339,681,345
Georgia Southern University	\$ 92,691,988	\$ (7,948,957)	\$ (31,091)	\$ -	\$ 84,711,940
Valdosta State University	\$ 55,983,910	\$ (4,809,944)	\$ 31,161	\$ -	\$ 51,205,127
Albany State University	\$ 23,045,297	\$ (1,977,173)	\$ (22,904)	\$ -	\$ 21,045,220
Armstrong Atlantic State University	\$ 33,308,868	\$ (2,856,950)	\$ (2,974)	\$ -	\$ 30,448,944
Augusta State University	\$ 29,575,044	\$ (2,536,323)	\$ 6,303	\$ -	\$ 27,045,024
Clayton State University	\$ 26,383,914	\$ (2,264,663)	\$ 9,283	\$ -	\$ 24,128,534
Columbus State University	\$ 38,392,045	\$ (3,293,031)	\$ (30,700)	\$ -	\$ 35,068,314
Fort Valley State University	\$ 21,902,217	\$ (1,880,499)	\$ 52	\$ -	\$ 20,021,770
Georgia College & State University	\$ 33,741,309	\$ (2,895,197)	\$ (4,853)	\$ 1,115,595	\$ 31,956,854
Georgia Southwestern State University	\$ 13,247,979	\$ (1,135,747)	\$ (9,216)	\$ -	\$ 12,103,016
Kennesaw State University	\$ 88,865,376	\$ (7,631,132)	\$ 12,493	\$ -	\$ 81,246,737
North Georgia College & State University	\$ 26,367,984	\$ (2,262,134)	\$ 13,442	\$ 541,687	\$ 24,660,979
Savannah State University	\$ 20,287,971	\$ (1,740,789)	\$ 8,282	\$ -	\$ 18,555,464
Southern Polytechnic State University	\$ 23,327,963	\$ (2,001,228)	\$ 7,800	\$ -	\$ 21,334,535
University of West Georgia	\$ 51,181,584	\$ (4,392,258)	\$ 36,733	\$ -	\$ 46,826,059
Abraham Baldwin Agricultural College	\$ 14,983,048	\$ (1,285,079)	\$ (9,007)	\$ -	\$ 13,688,962
College of Coastal Georgia	\$ 14,552,141	\$ (1,263,316)	\$ 7,873	\$ -	\$ 13,296,698
Dalton State College	\$ 15,050,886	\$ (1,292,897)	\$ 1,072	\$ -	\$ 13,759,061
Gainesville State College	\$ 21,216,825	\$ (1,821,783)	\$ (4,595)	\$ -	\$ 19,390,447
Georgia Gwinnett College	\$ 16,529,885	\$ (1,439,805)	\$ 364	\$ 15,847,355	\$ 30,937,799
Gordon College	\$ 12,618,305	\$ (1,081,382)	\$ 3,554	\$ -	\$ 11,540,477
Macon State College	\$ 22,457,518	\$ (1,928,069)	\$ (3,460)	\$ -	\$ 20,525,989
Middle Georgia College	\$ 19,218,818	\$ (1,654,369)	\$ 4,116	\$ -	\$ 17,568,565
Atlanta Metropolitan College	\$ 8,605,049	\$ (738,585)	\$ 334	\$ -	\$ 7,866,798
Bainbridge College	\$ 9,807,761	\$ (842,201)	\$ 3,171	\$ -	\$ 8,968,731
Darton College	\$ 16,676,451	\$ (1,430,658)	\$ (3,638)	\$ -	\$ 15,242,155
East Georgia College	\$ 6,581,554	\$ (565,943)	\$ 470	\$ -	\$ 6,016,081
Georgia Highlands College	\$ 15,295,546	\$ (1,311,897)	\$ (3,899)	\$ -	\$ 13,979,750
Georgia Perimeter College	\$ 62,567,345	\$ (4,824,009)	\$ (4,618)	\$ -	\$ 57,738,718
South Georgia College	\$ 8,290,160	\$ (712,146)	\$ 20,012	\$ -	\$ 7,598,026
Waycross College	\$ 4,307,187	\$ (369,026)	\$ 2,342	\$ -	\$ 3,940,503
Skidaway Institute of Oceanography - A	\$ 999,540	\$ (90,343)	\$ -	\$ -	\$ 909,197
Regents Central Office - A	\$ 7,969,382	\$ (720,311)	\$ -	\$ -	\$ 7,249,071
Office of Information & Instructional Technology	\$ 36,724,668	\$ (3,319,350)	\$ -	\$ -	\$ 33,405,318
System Services and Initiatives	\$ 6,843,998	\$ (618,593)	\$ -	\$ -	\$ 6,225,405
<b>Total Formula Funds</b>	<b>\$ 1,886,661,488</b>	<b>\$ (161,618,076)</b>	<b>\$ 115,952</b>	<b>\$ 17,504,637</b>	<b>\$ 1,742,664,001</b>

Appendix IIB - continued

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
FY 2010 Amended State Appropriations - Other Line Items

Line Items	FY 2010 Original Budget: State Appropriations	Reductions	Workers' Compensation & other adjustments	Transfers	FY 2010 Amended State Appropriations
Advanced Tech. Dev. Ctr. - Econ. Dev. Inst.	\$ 11,786,796	\$ (3,371,360)	\$ -		\$ 8,415,436
Agricultural Experiment Station	\$ 41,520,176	\$ (3,776,223)	\$ -		\$ 37,743,953
Athens/Tifton Veterinary Diagnostic Lab	\$ -	\$ -	\$ -		\$ -
Cooperative Extension Service	\$ 34,981,640	\$ (3,313,206)	\$ -		\$ 31,668,434
Forestry Cooperative Extension Service	\$ 643,589	\$ (64,680)	\$ -		\$ 578,909
Forestry Research	\$ 3,131,681	\$ (309,037)	\$ -		\$ 2,822,644
Georgia Radiation Therapy Center	\$ -	\$ -	\$ -		\$ -
Georgia Tech Research Institute	\$ 6,977,104	\$ (585,586)	\$ -		\$ 6,391,518
Marine Extension Service	\$ 1,465,244	\$ (141,616)	\$ -		\$ 1,323,628
Marine Institute	\$ 891,635	\$ (83,331)	\$ -		\$ 808,304
MCG Hospitals & Clinics	\$ 34,265,312	\$ (2,351,006)	\$ -		\$ 31,914,306
Public Libraries	\$ 38,518,043	\$ (3,739,337)	\$ -		\$ 34,778,706
Regents Central Office - B	\$ 5,668,865	\$ (645,143)	\$ 249,553		\$ 5,273,275
Skidaway Institute of Oceanography	\$ 1,563,946	\$ (153,500)	\$ 8,331		\$ 1,418,777
SREB Payments	\$ 1,109,115	\$ -	\$ -		\$ 1,109,115
Veterinary Medicine Experiment Station	\$ 3,155,597	\$ (296,867)	\$ -		\$ 2,858,730
Veterinary Medicine Teaching Hospital	\$ 538,294	\$ (54,722)	\$ -		\$ 483,572
Special Funding Initiatives	\$ 43,131,266	\$ (5,174,812)	\$ 1,750,000	\$ (17,504,637)	\$ 22,201,817
Research Consortium	\$ 26,324,718	\$ (2,267,384)			\$ 24,057,334
<b>Total Line Items</b>	<b>\$ 255,673,021</b>	<b>\$ (26,327,810)</b>	<b>\$ 2,007,884</b>	<b>\$ (17,504,637)</b>	<b>\$ 213,848,458</b>
<b>Pass-Through Line Items</b>					
Georgia Cancer Coalition Payments (Tobacco Funds)	\$ 11,509,466	\$ (3,239,393)	\$ -		\$ 8,270,073
Ga. Pub. Telecom. Commission Payments	\$ 16,398,957	\$ (1,693,900)	\$ 8,974		\$ 14,714,031
Georgia Military College Payments	\$ 2,729,058	\$ (363,085)	\$ (1,043)		\$ 2,364,930
<b>Total Pass-Through Line Items</b>	<b>\$ 30,637,481</b>	<b>\$ (5,296,378)</b>	<b>\$ 7,931</b>	<b>\$ -</b>	<b>\$ 25,349,034</b>
<b>Total Other Line Items</b>	<b>\$ 286,310,502</b>	<b>\$ (31,624,188)</b>	<b>\$ 2,015,815</b>	<b>\$ (17,504,637)</b>	<b>\$ 239,197,492</b>

Summary of University System of Georgia including Formula (previous page) and Line Items:					
Formula	\$ 1,886,661,488	\$ (161,618,076)	\$ 115,952	\$ 17,504,637	\$ 1,742,664,001
Line Items	\$ 286,310,502	\$ (31,624,188)	\$ 2,015,815	\$ (17,504,637)	\$ 239,197,492
<b>Total for the University System of Georgia</b>	<b>\$ 2,172,971,990</b>	<b>\$ (193,242,264)</b>	<b>\$ 2,131,767</b>	<b>\$ -</b>	<b>\$ 1,981,861,493</b>

# Appendix IIC

## BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA FISCAL YEAR 2011 FINAL ALLOCATION OF STATE APPROPRIATIONS AND FEDERAL STIMULUS STABILIZATION FUNDS

Institution	Column A	Column B	Column C	Column D
	FY 2010 Original Budget	FY 2010 Amended Budget	FY 2011 State Appropriations plus Federal Stimulus	Federal Stimulus Stabilization funds included in Column C
Georgia Institute of Technology	\$ 239,929,036	\$ 219,398,807	\$ 212,096,427	\$ 3,060,576
Georgia State University	\$ 215,000,167	\$ 196,580,878	\$ 192,084,986	\$ 2,730,756
Medical College of Georgia	\$ 160,561,137	\$ 146,796,703	\$ 147,068,152	\$ 1,955,928
University of Georgia	\$ 371,571,632	\$ 339,681,345	\$ 326,978,171	\$ 4,780,445
Georgia Southern University	\$ 92,691,988	\$ 84,711,940	\$ 82,733,514	\$ 1,182,311
Valdosta State University	\$ 55,983,910	\$ 51,205,127	\$ 49,547,568	\$ 698,161
Albany State University	\$ 23,045,297	\$ 21,045,220	\$ 20,094,415	\$ 292,375
Armstrong Atlantic State University	\$ 33,308,868	\$ 30,448,944	\$ 29,969,661	\$ 423,987
Augusta State University	\$ 29,575,044	\$ 27,045,024	\$ 26,271,392	\$ 377,121
Clayton State University	\$ 26,383,914	\$ 24,128,534	\$ 24,237,874	\$ 332,857
Columbus State University	\$ 38,392,045	\$ 35,068,314	\$ 34,158,718	\$ 488,531
Fort Valley State University	\$ 21,902,217	\$ 20,021,770	\$ 21,257,224	\$ 275,386
Georgia College & State University	\$ 33,741,309	\$ 31,956,854	\$ 30,952,447	\$ 427,435
Georgia Southwestern State University	\$ 13,247,979	\$ 12,103,016	\$ 12,289,834	\$ 169,615
Kennesaw State University	\$ 88,865,376	\$ 81,246,737	\$ 79,322,132	\$ 1,115,112
North Georgia College & State University	\$ 26,367,984	\$ 24,660,979	\$ 23,471,241	\$ 334,723
Savannah State University	\$ 20,287,971	\$ 18,555,464	\$ 18,724,972	\$ 257,070
Southern Polytechnic State University	\$ 23,327,963	\$ 21,334,535	\$ 21,775,808	\$ 296,310
University of West Georgia	\$ 51,181,584	\$ 46,826,059	\$ 46,364,886	\$ 647,326
Abraham Baldwin Agricultural College	\$ 14,983,048	\$ 13,688,962	\$ 13,939,107	\$ 190,788
College of Coastal Georgia	\$ 14,552,141	\$ 13,296,698	\$ 13,440,984	\$ 158,259
Dalton State College	\$ 15,050,886	\$ 13,759,061	\$ 14,111,191	\$ 188,093
Gainesville State College	\$ 21,216,825	\$ 19,390,447	\$ 20,842,850	\$ 266,535
Georgia Gwinnett College	\$ 16,529,885	\$ 30,937,799	\$ 34,115,079	\$ 171,233
Gordon College	\$ 12,618,305	\$ 11,540,477	\$ 11,519,200	\$ 162,234
Macon State College	\$ 22,457,518	\$ 20,525,989	\$ 19,747,558	\$ 282,561
Middle Georgia College	\$ 19,218,818	\$ 17,568,565	\$ 16,511,145	\$ 234,059
Atlanta Metropolitan College	\$ 8,605,049	\$ 7,866,798	\$ 8,194,300	\$ 108,612
Bainbridge College	\$ 9,807,761	\$ 8,968,731	\$ 9,103,405	\$ 123,107
Darton College	\$ 16,676,451	\$ 15,242,155	\$ 15,134,083	\$ 211,749
East Georgia College	\$ 6,581,554	\$ 6,016,081	\$ 6,650,858	\$ 81,226
Georgia Highlands College	\$ 15,295,546	\$ 13,979,750	\$ 14,624,740	\$ 194,740
Georgia Perimeter College	\$ 62,567,345	\$ 57,738,718	\$ 56,918,865	\$ 807,779
South Georgia College	\$ 8,290,160	\$ 7,598,026	\$ 7,243,655	\$ 103,590
Waycross College	\$ 4,307,187	\$ 3,940,503	\$ 3,724,524	\$ 55,552
Skidaway Institute of Oceanography - A	\$ 999,540	\$ 909,197	\$ 953,721	
Regents Central Office - A	\$ 7,969,382	\$ 7,249,071	\$ 7,222,267	
Office of Information & Instructional Technology	\$ 36,724,668	\$ 33,405,318	\$ 32,397,451	
Shared Services Center in Sandersville			\$ 6,775,650	
System Services and Initiatives	\$ 6,843,998	\$ 6,225,405	\$ 9,284,872	
<b>Total Formula Funds</b>	<b>\$ 1,886,661,488</b>	<b>\$ 1,742,664,001</b>	<b>\$ 1,721,854,927</b>	<b>\$ 23,186,142</b>

Appendix IIC - continued

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
FISCAL YEAR 2011 FINAL ALLOCATION OF STATE APPROPRIATIONS AND FEDERAL STIMULUS STABILIZATION FUNDS

Other Organized Activities (Line Item Units)	FY 2010 State Appropriations plus Federal Stimulus	FY 2010 Amended Budget	Further Reductions for FY 2011	Additions and Changes for FY 2011	Transfers and Adjustments	FY 2011 State Appropriations plus Federal Stimulus
Advanced Tech. Dev. Ctr. - Econ. Dev. Inst.	\$ 11,786,796	\$ 8,415,436	\$ (281,119)	\$ -	\$ -	\$ 8,134,317
Agricultural Experiment Station	\$ 41,520,176	\$ 37,743,953	\$ (1,376,364)	\$ -	\$ -	\$ 36,367,589
Cooperative Extension Service	\$ 34,981,640	\$ 31,668,434	\$ (1,027,960)	\$ -	\$ -	\$ 30,640,474
Forestry Cooperative Extension Service	\$ 643,589	\$ 578,909	\$ (15,188)	\$ -	\$ -	\$ 563,721
Forestry Research	\$ 3,131,681	\$ 2,822,644	\$ (79,599)	\$ -	\$ -	\$ 2,743,045
Georgia Tech Research Institute	\$ 6,977,104	\$ 6,391,518	\$ (280,261)	\$ -	\$ -	\$ 6,111,257
Marine Extension Service	\$ 1,465,244	\$ 1,323,628	\$ (40,218)	\$ -	\$ -	\$ 1,283,410
Marine Institute	\$ 891,635	\$ 808,304	\$ (27,319)	\$ -	\$ -	\$ 780,985
MCG Hospitals & Clinics	\$ 34,265,312	\$ 31,914,306	\$ (204,913)	\$ -	\$ -	\$ 31,709,393
Public Libraries	\$ 38,518,043	\$ 34,778,706	\$ 272,713	\$ -	\$ -	\$ 35,051,419
Regents Central Office - B	\$ 5,668,865	\$ 5,273,275	\$ (171,732)	\$ 35,579	\$ (249,834)	\$ 4,887,288
Skidaway Institute of Oceanography - B	\$ 1,563,946	\$ 1,418,777	\$ (40,583)	\$ (3,602)		\$ 1,374,592
SREB Payments	\$ 1,109,115	\$ 1,109,115	\$ (137,639)	\$ 140,000	\$ -	\$ 1,111,476
Veterinary Medicine Experiment Station	\$ 3,155,597	\$ 2,858,730	\$ (94,738)	\$ -	\$ -	\$ 2,763,992
Veterinary Medicine Teaching Hospital	\$ 538,294	\$ 483,572	\$ (12,079)	\$ -	\$ -	\$ 471,493
Special Funding Initiatives	\$ 43,131,266	\$ 22,201,817	\$ (2,885,371)	\$ -	\$ (2,462,235)	\$ 16,854,211
Research Consortium	\$ 26,324,718	\$ 24,057,334	\$ (7,317,272)	\$ -	\$ -	\$ 16,740,062
<b>Pass-Through Line Items</b>						
Georgia Cancer Coalition Payments	\$ 11,509,466	\$ 8,270,073	\$ (815,980)	\$ -	\$ 2,900,000	\$ 10,354,093
Georgia Military College Payments	\$ 2,729,058	\$ 2,364,930	\$ (1,487)	\$ 61,112		\$ 2,424,555
Ga. Pub. Telecom. Commission Payments	\$ 16,398,957	\$ 14,714,031	\$ (596,134)	\$ 7,936		\$ 14,125,833
<b>Total Other Org. Activities (Line Items)</b>	<b>\$ 286,310,502</b>	<b>\$ 239,197,492</b>	<b>\$ (15,133,243)</b>	<b>\$ 241,025</b>	<b>\$ 187,931</b>	<b>\$ 224,493,205</b>

Summary of University System of Georgia including Formula (previous page) and Line Items:						
Formula	\$ 1,886,661,488	\$ 1,742,664,001	\$ (145,704,416)	\$ 125,658,107	\$ (762,765)	\$ 1,721,854,927
Line Items	\$ 286,310,502	\$ 239,197,492	\$ (15,133,243)	\$ 241,025	\$ 187,931	\$ 224,493,205
<b>Total for the University System of Georgia</b>	<b>\$ 2,172,971,990</b>	<b>\$ 1,981,861,493</b>	<b>\$ (160,837,659)</b>	<b>\$ 125,899,132</b>	<b>\$ (574,834)</b>	<b>\$ 1,946,348,132</b>

Appendix IID

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
 FY 2010 AMENDED AND FY 2011 SPECIAL FUNDING INITIATIVES AND RESEARCH CONSORTIUM

Special Funding Initiatives						
	FY 2010 Original Budget	FY 2010 Amended Budget	Reductions	Transfers	Adjustments	FY 2011 Budget
Accountability Plus - Data Warehouse	\$ 576,076	\$ 529,590	\$ (22,643)			\$ 506,947
Fort Valley State University - Land Grant Match	\$ 278,386	\$ 250,855	\$ (5,875)			\$ 244,980
GALILEO	\$ 3,255,500	\$ 2,995,060	\$ (130,220)			\$ 2,864,840
Georgia Gwinnett College	\$ 17,500,000	\$ -	\$ 752,645	\$ (752,645)		\$ -
Georgia Leadership Institute	\$ 1,402,512	\$ 1,273,563	\$ (573,563)			\$ 700,000
Historically Black Colleges & Universities	\$ 1,874,045	\$ 1,695,683	\$ (46,523)			\$ 1,649,160
ICAPP	\$ -	\$ 1,750,000	\$ -		\$ (1,750,000)	\$ -
ICAPP Health	\$ 738,049	\$ 679,005	\$ (29,522)			\$ 649,483
Georgia College and State University - Liberal arts mission	\$ 1,237,275	\$ -	\$ (26,793)	\$ 26,793		\$ -
Physician Education Expansion	\$ 2,838,996	\$ 2,838,996	\$ -			\$ 2,838,996
Medical College of Georgia - Mission Related	\$ 9,581,100	\$ 8,931,132	\$ (2,740,444)			\$ 6,190,688
Medical College of Georgia - Nurse Anesthetist Program	\$ 325,197	\$ 293,037	\$ (6,864)			\$ 286,173
North Georgia College and State University - Leadership Mission	\$ 600,079	\$ -	\$ (13,617)	\$ 13,617		\$ -
University of Georgia at Oxford	\$ 75,000	\$ -	\$ -			\$ -
University of Georgia - Griffin Extension	\$ 1,048,800	\$ 964,896	\$ (41,952)			\$ 922,944
Salary Increases & Annualizer	\$ 1,800,251	\$ -	\$ -			\$ -
<b>Total Special Funding Initiatives</b>	<b>\$ 43,131,266</b>	<b>\$ 22,201,817</b>	<b>\$ (2,885,371)</b>	<b>\$ (712,235)</b>	<b>\$ (1,750,000)</b>	<b>\$ 16,854,211</b>

Research Consortium						
	FY 2010 Original Budget	FY 2010 Amended Budget	Reductions	Transfers	Adjustments	FY 2011 Budget
Georgia Research Alliance	\$ 15,269,545	\$ 13,894,335	\$ (4,139,640)	\$ -	\$ -	\$ 9,754,695
Capital Outlay-Biorefinery	\$ 200,000	\$ 184,000	\$ (184,000)	\$ -	\$ -	\$ -
Advanced Communications	\$ 7,761,519	\$ 7,137,417	\$ (152,050)	\$ -	\$ -	\$ 6,985,367
Traditional Industries Program	\$ 3,093,654	\$ 2,841,582	\$ (2,841,582)	\$ -	\$ -	\$ -
<b>Total Research Consortium</b>	<b>\$ 26,324,718</b>	<b>\$ 24,057,334</b>	<b>\$ (7,317,272)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,740,062</b>

Appendix IIIA

BOARD OF REGENTS  
UNIVERSITY SYSTEM OF GEORGIA  
TUITION RATES PER SEMESTER - FISCAL YEAR 2011  
EFFECTIVE FALL SEMESTER

The Fixed-for-Four Guaranteed Tuition Plan does not apply to incoming freshmen in FY 2011 or to students who entered prior to FY 2008. Rates shown below are subject to future annual increases.

<b>FLAT TUITION MODEL</b>				
Flat rate of tuition applies to encourage students to take 15 hours and graduate in four years, also known as the finish-in-four model				
	<b>IN-STATE</b>		<b>OUT-OF-STATE</b>	
	<b>Current Rate</b>	<b>New Rate</b>	<b>Current Rate</b>	<b>New Rate</b>
<b>Georgia Institute of Technology and University of Georgia:</b>				
More than 6 hours	\$ 3,035.00	\$ 3,535.00	\$ 12,140.00	\$ 12,640.00
6 hours or less	\$ 1,800.00	\$ 2,100.00	\$ 7,200.00	\$ 7,500.00
<b>Georgia College and State University:</b>				
More than 6 hours	N/A	\$ 3,142.00	N/A	\$ 11,661.00
6 hours or less	N/A	\$ 1,860.00	N/A	\$ 6,920.00

<b>REGULAR TUITION MODEL (Per credit hour rates apply up to 15 hours)</b>				
	<b>IN-STATE</b>		<b>OUT-OF-STATE</b>	
	<b>Current Rate (15 Credit Hours)</b>	<b>New Rate (15 Credit Hours)</b>	<b>Current Rate (15 Credit Hours)</b>	<b>New Rate (15 Credit Hours)</b>
<b>RESEARCH UNIVERSITIES</b>				
Georgia State University	\$ 3,035.00	\$ 3,535.00	\$ 12,140.00	\$ 12,640.00
Per Credit Hour	\$ 203.00	\$ 236.00	\$ 810.00	\$ 843.00
Medical College of Georgia	\$ 3,035.00	\$ 3,535.00	\$ 12,140.00	\$ 12,640.00
Per Credit Hour	\$ 203.00	\$ 236.00	\$ 810.00	\$ 843.00
<b>REGIONAL &amp; STATE UNIVERSITIES</b>				
Sector Rate for institutions	\$ 1,937.00	\$ 2,137.00	\$ 7,744.00	\$ 7,944.00
Per Credit Hour	\$ 130.00	\$ 143.00	\$ 517.00	\$ 530.00
Georgia Southern University	\$ 1,998.00	\$ 2,298.00	\$ 7,986.00	\$ 8,286.00
Per Credit Hour	\$ 134.00	\$ 154.00	\$ 533.00	\$ 553.00
Valdosta State University	\$ 1,998.00	\$ 2,298.00	\$ 7,986.00	\$ 8,286.00
Per Credit Hour	\$ 134.00	\$ 154.00	\$ 533.00	\$ 553.00
Kennesaw State University	\$ 1,998.00	\$ 2,298.00	\$ 7,986.00	\$ 8,286.00
Per Credit Hour	\$ 134.00	\$ 154.00	\$ 533.00	\$ 553.00
University of West Georgia	\$ 1,998.00	\$ 2,298.00	\$ 7,986.00	\$ 8,286.00
Per Credit Hour	\$ 134.00	\$ 154.00	\$ 533.00	\$ 553.00
Columbus State College	\$ 1,937.00	\$ 2,298.00	\$ 7,744.00	\$ 8,286.00
Per Credit Hour	\$ 130.00	\$ 154.00	\$ 517.00	\$ 553.00
North Georgia College and State University	\$ 1,937.00	\$ 2,298.00	\$ 7,744.00	\$ 8,286.00
Per Credit Hour	\$ 130.00	\$ 154.00	\$ 517.00	\$ 553.00
Southern Polytechnic State University	\$ 2,189.00	\$ 2,489.00	\$ 8,749.00	\$ 9,049.00
Per Credit Hour	\$ 146.00	\$ 166.00	\$ 584.00	\$ 604.00
<b>STATE COLLEGES</b>				
Sector Rate for institutions	\$ 1,247.00	\$ 1,347.00	\$ 4,988.00	\$ 5,088.00
Per Credit Hour	\$ 84.00	\$ 90.00	\$ 333.00	\$ 340.00
Georgia Gwinnett College	\$ 1,500.00	\$ 1,600.00	\$ 6,000.00	\$ 6,100.00
Per Credit Hour	\$ 100.00	\$ 107.00	\$ 400.00	\$ 407.00
<b>TWO-YEAR COLLEGES</b>				
Sector Rate for institutions	\$ 1,149.00	\$ 1,199.00	\$ 4,588.00	\$ 4,638.00
Per Credit Hour	\$ 77.00	\$ 80.00	\$ 306.00	\$ 310.00

Appendix IIIA - continued

**BOARD OF REGENTS  
UNIVERSITY SYSTEM OF GEORGIA  
FIXED-FOR-FOUR TUITION RATES PER SEMESTER - FISCAL YEAR 2011 - NO CHANGE IN TUITION RATES  
EFFECTIVE FALL SEMESTER**

<b>For FY 2009 Entering Freshmen Cohort Class, Tuition Rates, Fixed for Four Years, until Summer 2012</b>				
	<b>IN-STATE</b>		<b>OUT-OF-STATE</b>	
	<b>12 Credit Hours</b>	<b>15 Credit Hours</b>	<b>12 Credit Hours</b>	<b>15 Credit Hours</b>
<b>RESEARCH UNIVERSITIES</b>				
Georgia Institute of Technology	\$ 2,428.00	\$ 2,428.00	\$ 11,999.00	\$ 11,999.00
Per Credit Hour	\$ 203.00	\$ 203.00	\$ 1,000.00	\$ 1,000.00
Georgia State University	\$ 2,428.00	\$ 2,428.00	\$ 9,712.00	\$ 9,712.00
Per Credit Hour	\$ 203.00	\$ 203.00	\$ 810.00	\$ 810.00
Medical College of Georgia	\$ 2,428.00	\$ 2,428.00	\$ 9,712.00	\$ 9,712.00
Per Credit Hour	\$ 203.00	\$ 203.00	\$ 810.00	\$ 810.00
University of Georgia	\$ 2,428.00	\$ 2,428.00	\$ 10,584.00	\$ 10,584.00
Per Credit Hour	\$ 203.00	\$ 203.00	\$ 882.00	\$ 882.00
<b>REGIONAL &amp; STATE UNIVERSITIES</b>				
Sector Rate for institutions	\$ 1,549.00	\$ 1,549.00	\$ 6,195.00	\$ 6,195.00
Per Credit Hour	\$ 130.00	\$ 130.00	\$ 517.00	\$ 517.00
Georgia Southern University	\$ 1,598.00	\$ 1,598.00	\$ 6,389.00	\$ 6,389.00
Per Credit Hour	\$ 134.00	\$ 134.00	\$ 533.00	\$ 533.00
Valdosta State University	\$ 1,598.00	\$ 1,598.00	\$ 6,389.00	\$ 6,389.00
Per Credit Hour	\$ 134.00	\$ 134.00	\$ 533.00	\$ 533.00
Kennesaw State University	\$ 1,598.00	\$ 1,598.00	\$ 6,389.00	\$ 6,389.00
Per Credit Hour	\$ 134.00	\$ 134.00	\$ 533.00	\$ 533.00
University of West Georgia	\$ 1,598.00	\$ 1,598.00	\$ 6,389.00	\$ 6,389.00
Per Credit Hour	\$ 134.00	\$ 134.00	\$ 533.00	\$ 533.00
Georgia College and State University	\$ 2,273.00	\$ 2,273.00	\$ 9,089.00	\$ 9,089.00
Per Credit Hour	\$ 190.00	\$ 190.00	\$ 758.00	\$ 758.00
Southern Polytechnic State University	\$ 1,751.00	\$ 1,751.00	\$ 6,999.00	\$ 6,999.00
Per Credit Hour	\$ 146.00	\$ 146.00	\$ 584.00	\$ 584.00
<b>STATE COLLEGES</b>				
Sector Rate for institutions	\$ 997.00	\$ 997.00	\$ 3,988.00	\$ 3,988.00
Per Credit Hour	\$ 84.00	\$ 84.00	\$ 333.00	\$ 333.00
Georgia Gwinnett College	\$ 1,200.00	\$ 1,200.00	\$ 4,800.00	\$ 4,800.00
Per Credit Hour	\$ 100.00	\$ 100.00	\$ 400.00	\$ 400.00
<b>TWO-YEAR COLLEGES</b> <i>(Fixed for three years, until Summer 2011)</i>				
Sector Rate for institutions	\$ 919.00	\$ 919.00	\$ 3,670.00	\$ 3,670.00
Per Credit Hour	\$ 77.00	\$ 77.00	\$ 306.00	\$ 306.00

Appendix IIIA - continued

**BOARD OF REGENTS  
UNIVERSITY SYSTEM OF GEORGIA  
FIXED-FOR-FOUR TUITION RATES PER SEMESTER - FISCAL YEAR 2011 - NO CHANGE IN TUITION RATES  
EFFECTIVE FALL SEMESTER**

For FY 2008 Freshmen Cohort Class, Tuition Rates, Fixed for Four Years, until Summer 2011				
	IN-STATE		OUT-OF-STATE	
	12 Credit Hours	15 Credit Hours	12 Credit Hours	15 Credit Hours
<b>RESEARCH UNIVERSITIES</b>				
Georgia Institute of Technology	\$ 2,248.00	\$ 2,248.00	\$ 11,110.00	\$ 11,110.00
Per Credit Hour	\$ 188.00	\$ 188.00	\$ 926.00	\$ 926.00
Georgia State University	\$ 2,248.00	\$ 2,248.00	\$ 8,992.00	\$ 8,992.00
Per Credit Hour	\$ 188.00	\$ 188.00	\$ 750.00	\$ 750.00
Medical College of Georgia	\$ 2,248.00	\$ 2,248.00	\$ 8,992.00	\$ 8,992.00
Per Credit Hour	\$ 188.00	\$ 188.00	\$ 750.00	\$ 750.00
University of Georgia	\$ 2,248.00	\$ 2,248.00	\$ 9,800.00	\$ 9,800.00
Per Credit Hour	\$ 188.00	\$ 188.00	\$ 817.00	\$ 817.00
<b>REGIONAL &amp; STATE UNIVERSITIES</b>				
Sector Rate for institutions	\$ 1,434.00	\$ 1,434.00	\$ 5,736.00	\$ 5,736.00
Per Credit Hour	\$ 120.00	\$ 120.00	\$ 478.00	\$ 478.00
Georgia Southern University	\$ 1,479.00	\$ 1,479.00	\$ 5,915.00	\$ 5,915.00
Per Credit Hour	\$ 124.00	\$ 124.00	\$ 493.00	\$ 493.00
Valdosta State University	\$ 1,479.00	\$ 1,479.00	\$ 5,915.00	\$ 5,915.00
Per Credit Hour	\$ 124.00	\$ 124.00	\$ 493.00	\$ 493.00
Kennesaw State University	\$ 1,479.00	\$ 1,479.00	\$ 5,915.00	\$ 5,915.00
Per Credit Hour	\$ 124.00	\$ 124.00	\$ 493.00	\$ 493.00
University of West Georgia	\$ 1,479.00	\$ 1,479.00	\$ 5,915.00	\$ 5,915.00
Per Credit Hour	\$ 124.00	\$ 124.00	\$ 493.00	\$ 493.00
Georgia College and State University	\$ 2,104.00	\$ 2,104.00	\$ 8,415.00	\$ 8,415.00
Per Credit Hour	\$ 176.00	\$ 176.00	\$ 702.00	\$ 702.00
Southern Polytechnic State University	\$ 1,621.00	\$ 1,621.00	\$ 6,480.00	\$ 6,480.00
Per Credit Hour	\$ 136.00	\$ 136.00	\$ 540.00	\$ 540.00
<b>STATE COLLEGES</b>				
Sector Rate for institution	\$ 936.00	\$ 936.00	\$ 3,744.00	\$ 3,744.00
Per Credit Hour	\$ 78.00	\$ 78.00	\$ 312.00	\$ 312.00
Georgia Gwinnett College				
Upper Division Rate per credit hour	\$ 120.00	\$ 120.00	\$ 480.00	\$ 480.00
Lower Division Rate per credit hour	\$ 78.00	\$ 78.00	\$ 312.00	\$ 312.00
<b>TWO-YEAR COLLEGES</b> <i>(Fixed for three years, until Summer 2010)</i>				
Sector Rate for institutions	\$ 875.00	\$ 875.00	\$ 3,495.00	\$ 3,495.00
Per Credit Hour	\$ 73.00	\$ 73.00	\$ 292.00	\$ 292.00



**APPENDIX IIIB**

**UNIVERSITY SYSTEM OF GEORGIA  
GRADUATE, PROFESSIONAL PROGRAM & DISTANCE LEARNING TUITION RATES PER SEMESTER - FISCAL YEAR 2011  
EFFECTIVE FALL SEMESTER**

	<b>In-State Tuition Current Rate</b>	<b>In-State Tuition Recommended Rate</b>	<b>Out-of-State Tuition Current Rate</b>	<b>Out-of-State Tuition Recommended Rate</b>
<b>Georgia Institute of Technology</b>				
Graduate - Full Time	\$ 3,442.00	\$ 4,318.00	\$ 12,478.00	\$ 13,102.00
Graduate - Less than 12 credit hours	\$ 287.00	\$ 360.00	\$ 1,040.00	\$ 1,092.00
<b>MBA Program</b>				
Full-time	\$ 4,469.00	\$ 11,000.00	\$ 16,053.00	\$ 16,856.00
Less than 12 credit hours	\$ 373.00	\$ 917.00	\$ 1,338.00	\$ 1,405.00
<b>MS in Building Construction and Integrated Facilities Management:</b>				
Full-time	\$ 6,162.00	\$ 7,044.00	\$ 17,745.00	\$ 18,372.00
Less than 12 credit hours	\$ 514.00	\$ 587.00	\$ 1,479.00	\$ 1,531.00
<b>MS in Prosthetics and Orthotics</b>				
Full-time	\$ 4,469.00	\$ 5,569.00	\$ 16,053.00	\$ 17,480.00
Less than 12 credit hours	\$ 373.00	\$ 465.00	\$ 1,338.00	\$ 1,457.00
<b>MS in Quantitative Computational Finance:</b>				
Full-time	\$ 4,469.00	\$ 5,569.00	\$ 16,053.00	\$ 17,480.00
Less than 12 credit hours	\$ 373.00	\$ 465.00	\$ 1,338.00	\$ 1,457.00
<b>MS in Bioinformatics</b>				
Full-time	\$ 4,469.00	\$ 5,545.00	\$ 16,053.00	\$ 16,877.00
Less than 12 credit hours	\$ 373.00	\$ 463.00	\$ 1,338.00	\$ 1,407.00
<b>MS in Industrial Design</b>				
Full-time	\$ 5,437.00	\$ 6,313.00	\$ 15,512.00	\$ 16,136.00
Less than 12 credit hours	\$ 454.00	\$ 527.00	\$ 1,293.00	\$ 1,345.00
<b>MS in Music Technology</b>				
Full-time	\$ 5,169.00	\$ 6,045.00	\$ 14,206.00	\$ 14,830.00
Less than 12 credit hours	\$ 431.00	\$ 504.00	\$ 1,184.00	\$ 1,236.00
<b>Joint Ph.D in Biomedical Engineering</b>				
Full-time	\$ 5,473.00	\$ 6,349.00	\$ 20,068.00	\$ 20,692.00
Less than 12 credit hours	\$ 457.00	\$ 530.00	\$ 1,673.00	\$ 1,725.00
<b>Evening MBA (EMBA)</b>				
Full-time	Credit Hour Rate	Credit Hour Rate	Credit Hour Rate	Credit Hour Rate
Less than 18 credit hours	\$ 727.00	\$ 822.00	\$ 1,299.00	\$ 1,364.00
<b>Joint MS Civil Engineering (Pretoria)</b>				
Full-time	\$ 6,277.00	\$ 6,277.00	\$ 24,349.00	\$ 24,349.00
Less than 12 credit hours	\$ 524.00	\$ 524.00	\$ 2,030.00	\$ 2,030.00
<b>MS Industrial Engineering/MS Operational Research (Shanghai)</b>				
Full-time	\$ 4,800.00	\$ 4,800.00	\$ 4,800.00	\$ 4,800.00
Less than 12 credit hours	\$ 400.00	\$ 400.00	\$ 400.00	\$ 400.00
<b>Master of Architecture</b>				
Full-time	\$ 5,437.00	\$ 6,313.00	\$ 14,473.00	\$ 15,097.00
Less than 12 credit hours	\$ 454.00	\$ 527.00	\$ 1,207.00	\$ 1,259.00
<b>MS City &amp; Regional Planning</b>				
Full-time	\$ 3,442.00	\$ 5,504.00	\$ 12,478.00	\$ 14,288.00
Less than 12 credit hours	\$ 287.00	\$ 459.00	\$ 1,040.00	\$ 1,191.00
<b>Global Executive MBA Program</b>				
Executive MBA in Management of Technology	\$ 69,500.00	\$ 75,000.00	\$ 69,500.00	\$ 75,000.00
Executive MBA in Management of Technology	\$ 67,900.00	\$ 73,000.00	\$ 67,900.00	\$ 73,000.00

APPENDIX IIIB

**UNIVERSITY SYSTEM OF GEORGIA  
GRADUATE, PROFESSIONAL PROGRAM & DISTANCE LEARNING TUITION RATES PER SEMESTER - FISCAL YEAR 2011  
EFFECTIVE FALL SEMESTER**

	In-State Tuition Current Rate	In-State Tuition Recommended Rate	Out-of-State Tuition Current Rate	Out-of-State Tuition Recommended Rate
<b>Georgia State University</b>				
Graduate - Full Time	\$ 3,204.00	\$ 3,600.00	\$ 12,812.00	\$ 14,400.00
Graduate - Less than 12 credit hours	\$ 267.00	\$ 300.00	\$ 1,068.00	\$ 1,200.00
<u>Law</u>				
<u>Graduate</u>				
Full-time	\$ 5,148.00	\$ 5,784.00	\$ 15,660.00	\$ 16,296.00
Less than 12 credit hours	\$ 429.00	\$ 482.00	\$ 1,305.00	\$ 1,358.00
<u>MBA/MS-CBA</u>				
Full-time	\$ 4,056.00	\$ 4,692.00	\$ 14,232.00	\$ 14,868.00
Less than 12 credit hours	\$ 338.00	\$ 391.00	\$ 1,186.00	\$ 1,239.00
<u>MS/Ph.D - Nursing</u>				
Full-time	\$ 3,276.00	\$ 3,672.00	\$ 13,044.00	\$ 14,472.00
Less than 12 credit hours	\$ 273.00	\$ 306.00	\$ 1,087.00	\$ 1,206.00
<u>Clinical Doctorate (DPT) - Physical Therapy</u>				
Full-time	\$ 3,312.00	\$ 3,708.00	\$ 13,236.00	\$ 14,508.00
Less than 12 credit hours	\$ 276.00	\$ 309.00	\$ 1,103.00	\$ 1,209.00
Master of Science in Information Technology	\$ 39,500.00	\$ 39,500.00	\$ 64,500.00	\$ 64,500.00
Professional MBA Program	\$ 40,000.00	\$ 43,000.00	\$ 60,200.00	\$ 83,016.00
Global Partners MBA Program	\$ 52,000.00	\$ 55,000.00	\$ 52,000.00	\$ 55,000.00
Executive MBA Program	\$ 59,950.00	\$ 63,500.00	\$ 59,950.00	\$ 63,500.00
Executive Doctorate of Business	\$ 95,000.00	\$ 99,500.00	\$ 95,000.00	\$ 99,500.00
Executive Master of Science in Finance	\$ 36,000.00	\$ 36,000.00	\$ 56,000.00	\$ 56,000.00
Professional MBA/Health Administration	\$ 50,000.00	\$ 54,000.00	\$ 70,000.00	\$ 105,424.00

**APPENDIX IIIB**

**UNIVERSITY SYSTEM OF GEORGIA  
GRADUATE, PROFESSIONAL PROGRAM & DISTANCE LEARNING TUITION RATES PER SEMESTER - FISCAL YEAR 2011  
EFFECTIVE FALL SEMESTER**

	<b>In-State Tuition Current Rate</b>	<b>In-State Tuition Recommended Rate</b>	<b>Out-of-State Tuition Current Rate</b>	<b>Out-of-State Tuition Recommended Rate</b>
<b>Medical College of Georgia</b>				
Graduate - Full Time	\$ 3,053.00	\$ 3,750.00	\$ 10,086.00	\$ 12,386.00
Graduate - Less than 12 credit hours	\$ 255.00	\$ 313.00	\$ 841.00	\$ 1,033.00
<b>Medical School</b>				
	\$ 8,563.00		\$ 15,488.00	
1st and 2nd Year	New Structure	\$ 11,239.00	New Structure	\$ 20,328.00
3rd and 4th Year	New Structure	\$ 13,487.00	New Structure	\$ 24,394.00
<b>MHS - Occupational Therapy</b>				
Full-time	\$ 4,622.00	\$ 4,853.00	\$ 11,357.00	\$ 11,925.00
Less than 12 credit hours	\$ 386.00	\$ 405.00	\$ 947.00	\$ 994.00
<b>Masters Physician Assistant</b>				
Full-time	\$ 5,528.00	\$ 5,694.00	\$ 9,084.00	\$ 9,357.00
Less than 12 credit hours	\$ 461.00	\$ 475.00	\$ 757.00	\$ 780.00
<b>Doctor of Physical Therapy</b>				
Full-time	\$ 3,325.00	\$ 3,750.00	\$ 10,086.00	\$ 11,296.00
Less than 12 credit hours	\$ 278.00	\$ 313.00	\$ 841.00	\$ 942.00
<b>Dental School</b>				
Full-time	\$ 6,287.00	\$ 6,538.00	\$ 19,862.00	\$ 20,656.00
Less than 12 credit hours	\$ 524.00	\$ 545.00	\$ 1,656.00	\$ 1,722.00
<b>Nursing School (Graduate Programs - MSN &amp; PhD)</b>				
Full-time	\$ 3,823.00	\$ 4,066.00	\$ 10,627.00	\$ 11,307.00
Less than 12 credit hours	\$ 319.00	\$ 339.00	\$ 886.00	\$ 943.00
<b>Nursing School (Graduate Programs - FNP, PNP &amp; DNP)</b>				
Full-time	\$ 3,823.00	\$ 4,264.00	\$ 11,277.00	\$ 12,577.00
Less than 12 credit hours	\$ 319.00	\$ 356.00	\$ 940.00	\$ 1,049.00
<b>Clinical Nurse Leader</b>				
Full-time	\$ 4,450.00	\$ 4,673.00	\$ 11,277.00	\$ 11,841.00
Less than 12 credit hours	\$ 371.00	\$ 390.00	\$ 940.00	\$ 987.00
<b>Certified Registered Nurse Anesthesia</b>				
Full-time	\$ 5,935.00	\$ 6,232.00	\$ 12,627.00	\$ 13,258.00
Less than 12 credit hours	\$ 495.00	\$ 520.00	\$ 1,053.00	\$ 1,105.00
<b>Masters of Public Health</b>				
Full-time	\$ 3,574.00	\$ 3,900.00	\$ 9,469.00	\$ 10,329.00
Less than 12 credit hours	\$ 298.00	\$ 325.00	\$ 790.00	\$ 861.00
<b>Masters of Science in Medical Illustration</b>				
Full-time	\$ 3,836.00	\$ 4,066.00	\$ 9,894.00	\$ 10,488.00
Less than 12 credit hours	\$ 320.00	\$ 339.00	\$ 825.00	\$ 874.00
<b>MHS - Clinical Laboratory Science</b>				
Full-time	\$ 3,053.00	\$ 3,750.00	\$ 10,086.00	\$ 12,386.00
Less than 12 credit hours	\$ 255.00	\$ 313.00	\$ 841.00	\$ 1,033.00
<b>Master of Health Science in Medical Dosimetry</b>				
Full-time	\$ 3,053.00	\$ 3,750.00	\$ 10,086.00	\$ 12,386.00
Less than 12 credit hours	\$ 255.00	\$ 313.00	\$ 841.00	\$ 1,033.00

**APPENDIX IIIB**

**UNIVERSITY SYSTEM OF GEORGIA  
GRADUATE, PROFESSIONAL PROGRAM & DISTANCE LEARNING TUITION RATES PER SEMESTER - FISCAL YEAR 2011  
EFFECTIVE FALL SEMESTER**

	<b>In-State Tuition Current Rate</b>	<b>In-State Tuition Recommended Rate</b>	<b>Out-of-State Tuition Current Rate</b>	<b>Out-of-State Tuition Recommended Rate</b>
<b>University of Georgia</b>				
Graduate - Full Time	\$ 3,000.00	\$ 3,300.00	\$ 10,452.00	\$ 10,752.00
Graduate - Less than 12 credit hours	\$ 250.00	\$ 275.00	\$ 871.00	\$ 896.00
Forestry				
<u>Undergraduate</u>				
Full-time (more than 6 credit hours)	\$ 3,035.00	\$ 3,924.00	\$ 12,140.00	\$ 14,031.00
6 or fewer credit hours	\$ 1,800.00	\$ 2,331.00	\$ 7,200.00	\$ 8,325.00
Pharmacy				
<u>Ph.D Program</u>				
Full-time	\$ 5,628.00	\$ 6,195.00	\$ 14,615.00	\$ 16,231.00
Less than 12 credit hours	\$ 469.00	\$ 517.00	\$ 1,218.00	\$ 1,353.00
Law				
<u>J.D. Program</u>				
Full-time	\$ 6,494.00	\$ 7,074.00	\$ 14,383.00	\$ 15,977.00
Less than 12 credit hours	\$ 542.00	\$ 590.00	\$ 1,199.00	\$ 1,332.00
Law				
<u>LL.M. Program</u>				
Full-time	\$ 4,487.00	\$ 4,906.00	\$ 11,741.00	\$ 12,041.00
Less than 12 credit hours	\$ 374.00	\$ 409.00	\$ 979.00	\$ 1,004.00
Veterinary Medicine				
<u>Graduate:</u>				
Full-time	\$ 6,385.00	\$ 6,830.00	\$ 17,220.00	\$ 17,220.00
Less than 12 credit hours	\$ 533.00	\$ 570.00	\$ 1,435.00	\$ 1,435.00
<u>Master of Business Administration</u>				
Full-time	\$ 4,865.00	\$ 5,314.00	\$ 13,920.00	\$ 14,220.00
Less than 12 credit hours	\$ 406.00	\$ 443.00	\$ 1,160.00	\$ 1,185.00
<u>Master of Public Administration</u>				
Full-time	\$ 3,444.00	\$ 3,780.00	\$ 10,812.00	\$ 11,112.00
Less than 12 credit hours	\$ 287.00	\$ 315.00	\$ 901.00	\$ 926.00
<u>Master of Accountancy</u>				
Full-time	\$ 4,464.00	\$ 4,881.00	\$ 11,724.00	\$ 12,024.00
Less than 12 credit hours	\$ 372.00	\$ 407.00	\$ 977.00	\$ 1,002.00
<u>Gwinnett MBA</u>				
Full-time	\$ 8,556.00	\$ 9,300.00	\$ 16,164.00	\$ 16,464.00
Less than 12 credit hours	\$ 713.00	\$ 775.00	\$ 1,347.00	\$ 1,372.00
<u>Buckhead MBA</u>				
Full-time	\$ 9,272.00	\$ 10,074.00	\$ 16,784.00	\$ 17,084.00
Less than 12 credit hours	\$ 773.00	\$ 840.00	\$ 1,399.00	\$ 1,424.00
<u>Gwinnett Master of Internet Technology</u>				
Full-time	\$ 7,486.00	\$ 8,145.00	\$ 14,586.00	\$ 14,886.00
Less than 12 credit hours	\$ 624.00	\$ 679.00	\$ 1,216.00	\$ 1,241.00
<u>Master of Social Work</u>				
Full-time	\$ 3,299.00	\$ 3,623.00	\$ 10,907.00	\$ 11,207.00
Less than 12 credit hours	\$ 275.00	\$ 302.00	\$ 909.00	\$ 934.00

APPENDIX IIIB

**UNIVERSITY SYSTEM OF GEORGIA  
GRADUATE, PROFESSIONAL PROGRAM & DISTANCE LEARNING TUITION RATES PER SEMESTER - FISCAL YEAR 2011  
EFFECTIVE FALL SEMESTER**

UGA-Continued	In-State Tuition Current Rate	In-State Tuition Recommended Rate	Out-of-State Tuition Current Rate	Out-of-State Tuition Recommended Rate
<u>Bachelor of Landscape Architecture</u>				
<u>Undergraduate</u>				
Full-time (more than 6 credit hours)	\$ 3,082.00	\$ 3,810.00	\$ 12,140.00	\$ 13,623.00
6 or fewer credit hours	\$ 1,828.00	\$ 2,263.00	\$ 7,200.00	\$ 8,083.00
<u>Master of Landscape Architecture/ Master of Historic Preservation</u>				
<u>Graduate</u>				
Full-time	\$ 3,597.00	\$ 3,945.00	\$ 10,967.00	\$ 11,267.00
Less than 12 credit hours	\$ 300.00	\$ 329.00	\$ 914.00	\$ 939.00
<u>Gwinnett Master of Food Technology</u>				
Full-time	\$ 5,301.00	\$ 5,788.00	\$ 10,615.00	\$ 10,915.00
Less than 12 credit hours	\$ 442.00	\$ 483.00	\$ 885.00	\$ 910.00
<u>Doctor of Public Health</u>				
Full-time	\$ 3,546.00	\$ 3,890.00	\$ 10,953.00	\$ 11,253.00
Less than 12 credit hours	\$ 296.00	\$ 325.00	\$ 913.00	\$ 938.00
<u>Master of Public Health</u>				
Full-time	\$ 3,324.00	\$ 3,650.00	\$ 10,738.00	\$ 11,038.00
Less than 12 credit hours	\$ 277.00	\$ 305.00	\$ 895.00	\$ 920.00
<u>Master of Environmental Planning &amp; Design</u>				
Full-time	\$ 3,597.00	\$ 3,945.00	\$ 10,967.00	\$ 11,267.00
Less than 12 credit hours	\$ 300.00	\$ 329.00	\$ 914.00	\$ 939.00
<u>Education</u>				
<u>Graduate</u>				
Full-time	\$ 3,444.00	\$ 3,780.00	\$ 10,812.00	\$ 11,112.00
Less than 12 credit hours	\$ 287.00	\$ 315.00	\$ 901.00	\$ 926.00
Executive MBA Program	\$ 69,000.00	\$ 69,000.00	\$ 69,000.00	\$ 74,000.00
Fast Track Professional MBA	\$ 42,000.00	\$ 44,400.00	\$ 52,000.00	\$ 56,680.00
Executive Ed.D. in Higher Education	\$ 50,750.00	\$ 50,750.00	\$ 82,000.00	\$ 82,000.00

**APPENDIX IIIB**

**UNIVERSITY SYSTEM OF GEORGIA  
GRADUATE, PROFESSIONAL PROGRAM & DISTANCE LEARNING TUITION RATES PER SEMESTER - FISCAL YEAR 2011  
EFFECTIVE FALL SEMESTER**

	<b>In-State Tuition Current Rate</b>	<b>In-State Tuition Recommended Rate</b>	<b>Out-of-State Tuition Current Rate</b>	<b>Out-of-State Tuition Recommended Rate</b>
<b>Georgia Southern University</b>				
Graduate - Full Time	\$ 2,520.00	\$ 3,000.00	\$ 10,068.00	\$ 11,988.00
Graduate - Less than 12 credit hours	\$ 210.00	\$ 250.00	\$ 839.00	\$ 999.00
<b>Master of Accountancy</b>				
Full-time	\$ 3,120.00	\$ 3,900.00	\$ 11,268.00	\$ 13,188.00
Less than 12 credit hours	\$ 260.00	\$ 325.00	\$ 939.00	\$ 1,099.00
<b>MBA Program</b>				
Full-time	\$ 3,120.00	\$ 3,900.00	\$ 11,268.00	\$ 13,188.00
Less than 12 credit hours	\$ 260.00	\$ 325.00	\$ 939.00	\$ 1,099.00
<b>M.S. - Nursing</b>				
Full-time	\$ 3,120.00	\$ 3,600.00	\$ 10,668.00	\$ 12,588.00
Less than 12 credit hours	\$ 260.00	\$ 300.00	\$ 889.00	\$ 1,049.00
<b>Master of Public Health</b>				
Full-time	\$ 3,120.00	\$ 3,600.00	\$ 10,668.00	\$ 12,588.00
Less than 12 credit hours	\$ 260.00	\$ 300.00	\$ 889.00	\$ 1,049.00
<b>Master of Health Services Administration</b>				
Full-time	\$ 3,120.00	\$ 3,600.00	\$ 10,668.00	\$ 12,588.00
Less than 12 credit hours	\$ 260.00	\$ 300.00	\$ 889.00	\$ 1,049.00
<b>Doctor of Public Health</b>				
Full-time	\$ 3,120.00	\$ 3,600.00	\$ 10,668.00	\$ 12,588.00
Less than 12 credit hours	\$ 260.00	\$ 300.00	\$ 889.00	\$ 1,049.00
<b>Master of Science in Kinesiology</b>				
Full-time	\$ 3,120.00	\$ 3,600.00	\$ 10,668.00	\$ 12,588.00
Less than 12 credit hours	\$ 260.00	\$ 300.00	\$ 889.00	\$ 1,049.00
<b>Master of Arts in Teaching</b>				
Full-time	\$ 2,820.00	\$ 3,300.00	\$ 10,368.00	\$ 12,288.00
Less than 12 credit hours	\$ 235.00	\$ 275.00	\$ 864.00	\$ 1,024.00
<b>Master of Education</b>				
Full-time	\$ 2,820.00	\$ 3,300.00	\$ 10,368.00	\$ 12,288.00
Less than 12 credit hours	\$ 235.00	\$ 275.00	\$ 864.00	\$ 1,024.00
<b>Education Specialist</b>				
Full-time	\$ 2,820.00	\$ 3,300.00	\$ 10,368.00	\$ 12,288.00
Less than 12 credit hours	\$ 235.00	\$ 275.00	\$ 864.00	\$ 1,024.00
<b>Doctor of Education</b>				
Full-time	\$ 2,820.00	\$ 3,300.00	\$ 10,368.00	\$ 12,288.00
Less than 12 credit hours	\$ 235.00	\$ 275.00	\$ 864.00	\$ 1,024.00
<b>PhD in Logistics\Supply Chain Management</b>				
Full-time	\$ -	\$ 4,500.00	\$ -	\$ 14,988.00
Less than 12 credit hours	\$ -	\$ 375.00	\$ -	\$ 1,249.00
<b>Valdosta State University</b>				
Graduate - Full-time	\$ 2,050.00	\$ 2,358.00	\$ 8,200.00	\$ 8,509.00
Graduate - Less than 12 credit hours	\$ 171.00	\$ 197.00	\$ 684.00	\$ 710.00
<b>Albany State University</b>				
Graduate - Full-time	\$ 1,935.00	\$ 2,032.00	\$ 7,740.00	\$ 8,127.00
Graduate - Less than 12 credit hours	\$ 162.00	\$ 170.00	\$ 676.00	\$ 678.00

APPENDIX IIIB

**UNIVERSITY SYSTEM OF GEORGIA  
GRADUATE, PROFESSIONAL PROGRAM & DISTANCE LEARNING TUITION RATES PER SEMESTER - FISCAL YEAR 2011  
EFFECTIVE FALL SEMESTER**

	In-State Tuition Current Rate	In-State Tuition Recommended Rate	Out-of-State Tuition Current Rate	Out-of-State Tuition Recommended Rate
<b>Armstrong Atlantic State University</b>				
Graduate - Full Time	\$ 1,954.00	\$ 2,156.00	\$ 7,816.00	\$ 8,018.00
Graduate - Less than 12 credit hours	\$ 163.00	\$ 180.00	\$ 652.00	\$ 669.00
<b>Master of Health Services Administration</b>				
Full-time	\$ 2,914.00	\$ 3,116.00	\$ 8,112.00	\$ 8,314.00
Less than 12 credit hours	\$ 243.00	\$ 260.00	\$ 676.00	\$ 693.00
<b>Master of Public Health</b>				
Full-time	\$ 2,914.00	\$ 3,116.00	\$ 8,112.00	\$ 8,314.00
Less than 12 credit hours	\$ 243.00	\$ 260.00	\$ 676.00	\$ 693.00
<b>Doctor of Physical Therapy</b>				
Full-time	\$ 3,325.00	\$ 3,527.00	\$ 10,086.00	\$ 10,288.00
Less than 12 credit hours	\$ 278.00	\$ 294.00	\$ 841.00	\$ 858.00
<b>Augusta State University</b>				
Graduate - Full-time	\$ 1,794.00	\$ 1,980.00	\$ 7,187.00	\$ 7,373.00
Graduate - Less than 12 credit hours	\$ 150.00	\$ 165.00	\$ 599.00	\$ 615.00
<b>Clayton State University</b>				
Graduate - Full Time	\$ 2,030.00	\$ 2,240.00	\$ 8,150.00	\$ 8,361.00
Graduate - Less than 12 credit hours	\$ 170.00	\$ 187.00	\$ 680.00	\$ 697.00
<b>MBA Program</b>				
Full-time	\$ 3,900.00	\$ 3,900.00	\$ 15,600.00	\$ 15,600.00
Less than 12 credit hours	\$ 325.00	\$ 325.00	\$ 1,300.00	\$ 1,300.00
<b>Master of Science in Nursing</b>				
Full-time	\$ 2,640.00	\$ 2,640.00	\$ 10,560.00	\$ 10,560.00
Less than 12 credit hours	\$ 220.00	\$ 220.00	\$ 880.00	\$ 880.00
<b>Master of Health Administration</b>				
Full-time	\$ 2,640.00	\$ 2,640.00	\$ 10,560.00	\$ 10,560.00
Less than 12 credit hours	\$ 220.00	\$ 220.00	\$ 880.00	\$ 880.00
<b>Columbus State University</b>				
Graduate - Full Time	\$ 1,875.00	\$ 2,063.00	\$ 7,500.00	\$ 8,250.00
Graduate - Less than 12 credit hours	\$ 157.00	\$ 172.00	\$ 625.00	\$ 688.00
<b>MBA Program</b>				
Full-time	\$ 2,472.00	\$ 2,660.00	\$ 9,885.00	\$ 10,635.00
Less than 12 credit hours	\$ 206.00	\$ 222.00	\$ 824.00	\$ 887.00
<b>Master of Public Administration</b>				
Full-time	\$ 2,291.00	\$ 2,479.00	\$ 9,164.00	\$ 9,914.00
Less than 12 credit hours	\$ 191.00	\$ 207.00	\$ 764.00	\$ 827.00
<b>MS in Applied Computer Science</b>				
Full-time	\$ 2,325.00	\$ 2,513.00	\$ 2,325.00	\$ 2,513.00
Less than 12 credit hours	\$ 194.00	\$ 210.00	\$ 194.00	\$ 210.00
<b>Master of Education in Educational Leadership Online Degree</b>				
Full-time	\$ 4,200.00	\$ 4,200.00	\$ 4,200.00	\$ 4,200.00
Less than 12 credit hours	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00
<b>Doctor of Education in Curriculum &amp; Leadership</b>				
Full-time	\$ 4,200.00	\$ 4,388.00	\$ 11,700.00	\$ 12,450.00
Less than 12 credit hours	\$ 350.00	\$ 366.00	\$ 975.00	\$ 1,038.00

APPENDIX IIIB

UNIVERSITY SYSTEM OF GEORGIA  
 GRADUATE, PROFESSIONAL PROGRAM & DISTANCE LEARNING TUITION RATES PER SEMESTER - FISCAL YEAR 2011  
 EFFECTIVE FALL SEMESTER

	In-State Tuition Current Rate	In-State Tuition Recommended Rate	Out-of-State Tuition Current Rate	Out-of-State Tuition Recommended Rate
<b>Fort Valley State University</b>				
Graduate - Full-time	\$ 1,814.00	\$ 2,002.00	\$ 7,256.00	\$ 7,444.00
Graduate - Less than 12 credit hours	\$ 152.00	\$ 167.00	\$ 605.00	\$ 621.00
<b>Georgia College &amp; State University</b>				
Graduate - Full-time	\$ 2,889.00	\$ 3,194.00	\$ 11,557.00	\$ 11,557.00
Graduate - Less than 12 credit hours	\$ 241.00	\$ 267.00	\$ 964.00	\$ 964.00
<b>Georgia Southwestern State University</b>				
Graduate - Full-time	\$ 1,780.00	\$ 1,869.00	\$ 7,120.00	\$ 7,476.00
Graduate - Less than 12 credit hours	\$ 149.00	\$ 156.00	\$ 594.00	\$ 623.00
<b>Kennesaw State University</b>				
Graduate - Full Time	\$ 2,341.00	\$ 2,693.00	\$ 9,396.00	\$ 9,749.00
Graduate - Less than 12 credit hours	\$ 196.00	\$ 225.00	\$ 783.00	\$ 813.00
Coles MBA @ Dalton	\$ 11,000.00	\$ 12,000.00	\$ 11,000.00	\$ 12,000.00
Executive MBA	\$ 49,500.00	\$ 52,500.00	\$ 49,500.00	\$ 52,500.00
MS in Applied Computer Science	\$ 27,500.00	\$ 27,500.00	\$ 27,500.00	\$ 27,500.00
MS in Conflict Management	\$ 25,225.00	\$ 25,225.00	\$ 25,225.00	\$ 25,225.00
Nurse Practitioner Program	\$ 3,265.00	\$ 3,265.00	\$ 9,646.00	\$ 9,646.00
Doctor of Business Administration	\$ 79,500.00	\$ 83,475.00	\$ 79,500.00	\$ 83,475.00
Online Certificate in Applied Statistics	\$ -	\$ 4,635.00	\$ -	\$ 4,635.00



**APPENDIX IIIB**

**UNIVERSITY SYSTEM OF GEORGIA  
GRADUATE, PROFESSIONAL PROGRAM & DISTANCE LEARNING TUITION RATES PER SEMESTER - FISCAL YEAR 2011  
EFFECTIVE FALL SEMESTER**

	<b>In-State Tuition Current Rate</b>	<b>In-State Tuition Recommended Rate</b>	<b>Out-of-State Tuition Current Rate</b>	<b>Out-of-State Tuition Recommended Rate</b>
<b>North Georgia College &amp; State University</b>				
Graduate - Full Time	\$ 1,881.00	\$ 1,976.00	\$ 7,524.00	\$ 7,901.00
Graduate - Less than 12 credit hours	\$ 157.00	\$ 165.00	\$ 627.00	\$ 659.00
MBA	\$ 13,600.00	\$ 13,600.00	\$ 45,100.00	\$ 45,100.00
<u>Master of Public Administration</u>				
Full-time	\$ 1,881.00	\$ 1,976.00	\$ 7,524.00	\$ 7,901.00
Less than 12 credit hours	\$ 157.00	\$ 165.00	\$ 627.00	\$ 659.00
<u>Master of Science in Nursing Education</u>				
Full-time	\$ 2,239.00	\$ 2,334.00	\$ 8,948.00	\$ 9,325.00
Less than 12 credit hours	\$ 187.00	\$ 195.00	\$ 746.00	\$ 778.00
<u>Master of Science in Nursing-Family Nurse Practitioner Program</u>				
Full-time	\$ 2,239.00	\$ 2,334.00	\$ 8,948.00	\$ 9,325.00
Less than 12 credit hours	\$ 187.00	\$ 195.00	\$ 746.00	\$ 778.00
<u>Master of Education</u>				
Full-time	\$ 2,148.00	\$ 2,243.00	\$ 8,604.00	\$ 8,981.00
Less than 12 credit hours	\$ 179.00	\$ 187.00	\$ 717.00	\$ 749.00
<u>Master of Arts</u>				
Full-time	\$ 2,148.00	\$ 2,243.00	\$ 8,604.00	\$ 8,981.00
Less than 12 credit hours	\$ 179.00	\$ 187.00	\$ 717.00	\$ 749.00
<u>Education Specialist</u>				
Full-time	\$ 2,148.00	\$ 2,243.00	\$ 8,604.00	\$ 8,981.00
Less than 12 credit hours	\$ 179.00	\$ 187.00	\$ 717.00	\$ 749.00
<u>Master of Science in Community Counseling</u>				
Full-time	\$ 2,148.00	\$ 2,700.00	\$ 8,604.00	\$ 8,604.00
Less than 12 credit hours	\$ 179.00	\$ 225.00	\$ 717.00	\$ 717.00
<u>Doctor of Physical Therapy</u>				
Full-time	\$ 3,325.00	\$ 3,325.00	\$ 10,086.00	\$ 10,086.00
Less than 12 credit hours	\$ 278.00	\$ 278.00	\$ 841.00	\$ 841.00
<b>Savannah State University</b>				
Graduate - Full-time	\$ 1,831.00	\$ 2,021.00	\$ 7,324.00	\$ 7,514.00
Graduate - Less than 12 credit hours	\$ 153.00	\$ 169.00	\$ 611.00	\$ 627.00
<b>Southern Polytechnic State University</b>				
Graduate - Full-time	\$ 2,163.00	\$ 2,460.00	\$ 8,654.00	\$ 8,951.00
Graduate - Less than 12 credit hours	\$ 181.00	\$ 205.00	\$ 722.00	\$ 746.00

**APPENDIX IIIB**

**UNIVERSITY SYSTEM OF GEORGIA  
GRADUATE, PROFESSIONAL PROGRAM & DISTANCE LEARNING TUITION RATES PER SEMESTER - FISCAL YEAR 2011  
EFFECTIVE FALL SEMESTER**

	<b>In-State Tuition Current Rate</b>	<b>In-State Tuition Recommended Rate</b>	<b>Out-of-State Tuition Current Rate</b>	<b>Out-of-State Tuition Recommended Rate</b>
<b>University of West Georgia</b>				
Graduate - Full Time	\$ 1,966.00	\$ 2,065.00	\$ 7,868.00	\$ 8,262.00
Graduate - Less than 12 credit hours	\$ 164.00	\$ 173.00	\$ 656.00	\$ 689.00
<b>Master of Professional Accounting</b>				
Full-time	\$ 2,400.00	\$ 2,667.00	\$ 9,600.00	\$ 10,662.00
Less than 12 credit hours	\$ 200.00	\$ 223.00	\$ 800.00	\$ 889.00
<b>Master of Business Administration</b>				
Full-time	\$ 2,400.00	\$ 2,667.00	\$ 9,600.00	\$ 10,662.00
Less than 12 credit hours	\$ 200.00	\$ 223.00	\$ 800.00	\$ 889.00
<b>Master of Science in Nursing</b>				
Full-time	\$ 2,400.00	\$ 2,667.00	\$ 9,600.00	\$ 10,662.00
Less than 12 credit hours	\$ 200.00	\$ 223.00	\$ 800.00	\$ 889.00
<b>Distance Learning (Online)</b>				
eCore - per credit hour	\$ 189.00	\$ 189.00	N/A	N/A
WebBSIT - per credit hour	\$ 310.00	\$ 310.00	N/A	N/A
WebMBA - per credit hour	\$ 600.00	\$ 645.00	N/A	N/A

**APPENDIX IV  
BOARD OF REGENTS  
UNIVERSITY SYSTEM OF GEORGIA  
MANDATORY FEE RATES PER SEMESTER - FISCAL YEAR 2011  
EFFECTIVE FALL SEMESTER**

<b>INSTITUTION</b>	<b>CURRENT APPROVED RATE</b>	<b>PROPOSED RATE FALL 2010</b>
<b>Georgia Institute of Technology</b>		
Activity	118	123
Athletic	123	123
Health	148	154
Recreation	54	54
Special Institutional Fee	200	188
Technology	103	107
Transportation	72	74
	<hr/>	<hr/>
	\$818	\$823
<b>Georgia State University</b>		
Activity	92	92
Athletic	227	251
Health	35	35
International	5	13
Recreation-Facility	53	53
Special Institutional Fee	200	168
Student Center-Facility	36	36
Student Center-Library	35	35
Technology	85	85
Transportation	46	46
	<hr/>	<hr/>
	\$814	\$814
<b>Medical College of Georgia</b>		
Activity	43	43
Health	143	143
Special Institutional Fee	200	200
Technology	100	100
Wellness	70	70
	<hr/>	<hr/>
	\$556	\$556

<b>INSTITUTION</b>	<b>CURRENT APPROVED RATE</b>	<b>PROPOSED RATE FALL 2010</b>
<b>University of Georgia</b>		
Activity	75	75
Athletic	53	53
Green Fee (NEW)	N/A	3
Health	191	191
Recreation	14	14
Special Institutional Fee	200	200
Student Center-Facility	80	80
Technology	114	114
Transportation	103	103
	<hr/>	<hr/>
	\$830	\$833
<b>Georgia Southern University</b>		
Activity	98	100
Athletic	146	149
Health	86	88
Recreation Activity Center	30	30
Recreation Activity Center Expansion	112	112
Special Institutional Fee	200	190
Technology	100	100
Transit	50	53
	<hr/>	<hr/>
	\$822	\$822
<b>Valdosta State University</b>		
Access Card	10	10
Activity	134	134
Athletic	116	121
Athletic Fieldhouse Fee (NAME CHANGE)	20	20
Health	87	87
Health Facility	40	40
Parking Deck Facility 1	50	50
Parking Deck Facility 2	50	50
Special Institutional Fee	200	195
Student Center	80	80
Technology	48	48
Transportation	20	20
	<hr/>	<hr/>
	\$855	\$855

<b>INSTITUTION</b>	<b>CURRENT APPROVED RATE</b>	<b>PROPOSED RATE FALL 2010</b>
<b>Albany State University</b>		
Access Card	5	5
Activity	64	64
Athletic	160	176
Health	56	56
Special Institutional Fee	150	134
Student Center-Facility	76	100
Technology	45	45
	<hr/>	<hr/>
	\$556	\$580
<b>Armstrong Atlantic State University</b>		
Access Card	15	15
Activity	44	44
Athletic	137	137
Health	13	13
Recreation	43	43
Special Institutional Fee	150	150
Student Center-Facility	90	90
Technology	47	47
	<hr/>	<hr/>
	\$539	\$539
<b>Augusta State University</b>		
Activity	50	50
Athletic	130	145
Special Institutional Fee	150	135
Student Center-Facility	45	45
Technology	45	45
Transportation	35	35
	<hr/>	<hr/>
	\$455	\$455
<b>Clayton State University</b>		
Access Card	20	20
Activity	50	50
Athletic	135	135
Health	46	46
Parking	34	34
Special Institutional Fee	150	150
Student Center-Facility	75	75
Technology	57	57
	<hr/>	<hr/>
	\$567	\$567

<b>INSTITUTION</b>	<b>CURRENT APPROVED RATE</b>	<b>PROPOSED RATE FALL 2010</b>
<b>Columbus State University</b>		
Activity	62	62
Athletic	145	180
Health	43	43
Parking Deck	39	39
Recreation-Facility	125	125
Special Institutional Fee	150	115
Technology	66	66
Transportation	20	20
	<hr/>	<hr/>
	\$650	\$650
<b>Fort Valley State University</b>		
Activity	71	71
Athletic	180	180
Health	73	73
Special Institutional Fee	150	150
Student Center-Facility	100	100
Technology	50	50
Transportation	20	20
	<hr/>	<hr/>
	\$644	\$644
<b>Georgia College &amp; State University</b>		
Access Card (BobCat)	9	9
Activity	118	123
Athletic	165	175
Health	85	95
Special Institutional Fee	200	175
Technology	68	68
Transportation/Parking	64	64
Wellness Center (NEW)	N/A	75
	<hr/>	<hr/>
	\$709	\$784
<b>Georgia Southwestern State University</b>		
Activity	61	61
Athletic	158	166
Health	70	70
Special Institutional Fee	150	142
Success Center	22	22
Technology	50	50
Transportation	18	18
	<hr/>	<hr/>
	\$529	\$529

<b>INSTITUTION</b>	<b>CURRENT APPROVED RATE</b>	<b>PROPOSED RATE FALL 2010</b>
<b>Kennesaw State University</b>		
Activity	72	72
Athletic	144	144
Health	51	51
International	14	14
Land Acquisition	75	75
Recreation Center	42	42
Special Institutional Fee	165	165
Technology	50	50
Transportation	60	60
	<hr/>	<hr/>
	\$673	\$673
<b>North Georgia College &amp; State University</b>		
Activity	65	65
Athletic	141	166
Health	70	70
Recreation Center	83	83
Special Institutional Fee	150	125
Technology	65	65
Transportation	175	175
	<hr/>	<hr/>
	\$749	\$749
<b>Savannah State University</b>		
Activity	50	55
Athletic	225	247
Health	65	65
Special Institutional Fee	150	102
Student Center and Stadium Facility (NEW)	N/A	150
Technology	35	50
Transportation (NEW)	N/A	6
	<hr/>	<hr/>
	\$525	\$675
<b>Southern Polytechnic State University</b>		
Activity	92	92
Athletic	108	108
Health	23	23
Special Institutional Fee	200	200
Technology	75	75
Transportation	100	100
	<hr/>	<hr/>
	\$598	\$598

<b>INSTITUTION</b>	<b>CURRENT APPROVED RATE</b>	<b>PROPOSED RATE FALL 2010</b>
<b>University of West Georgia</b>		
Activity	59	59
Athletic	159	159
Athletic Complex	60	70
Facility Fee	108	108
Health	91	91
International	5	5
Special Institutional Fee	200	190
Technology	55	55
Transportation	56	56
	<hr/>	<hr/>
	\$793	\$793
<b>Abraham Baldwin Agricultural College</b>		
Access Card	20	20
Activity	50	50
Athletic	78	78
Health	73	73
Special Institutional Fee	100	100
Technology	50	50
Transportation	30	30
	<hr/>	<hr/>
	\$401	\$401
<b>College of Coastal Georgia</b>		
Access Card (NEW)	N/A	15
Activity	45	60
Athletic	38	145
Campus Center (NEW)	N/A	100
Special Institutional Fee	100	100
Technology	50	60
	<hr/>	<hr/>
	\$233	\$480
<b>Dalton State College</b>		
Activity	40	40
Parking Deck	65	65
Special Institutional Fee	100	100
Technology	48	48
	<hr/>	<hr/>
	\$253	\$253
<b>Gainesville State College</b>		
Activity	42	42
Auto (CORRECTION)	N/A	20
Parking Deck	35	35
Special Institutional Fee	100	100
Student Center-Facility	30	30
Technology	50	50
	<hr/>	<hr/>
	\$257	\$277



<b>INSTITUTION</b>	<b>CURRENT APPROVED RATE</b>	<b>PROPOSED RATE FALL 2010</b>
<b>Georgia Gwinnett College</b>		
Activity	55	55
Health (NEW)	N/A	20
International (NEW)	N/A	5
Intramural	40	40
Parking	100	100
Recreation	30	30
Special Institutional Fee	100	95
Student Center	100	100
Student Recreation Center	40	40
Technology	75	75
	<hr/>	<hr/>
	\$540	\$560
<b>Gordon College</b>		
Activity	54	54
Athletic	64	64
Health	10	10
Special Institutional Fee	100	100
Technology	52	52
Transportation	10	10
	<hr/>	<hr/>
	\$290	\$290
<b>Macon State College</b>		
Activity	44	44
Public Safety (NEW)	N/A	15
Special Institutional Fee	100	85
Technology	50	50
	<hr/>	<hr/>
	\$194	\$194
<b>Middle Georgia College</b>		
Activity	42	42
Athletic	72	72
Campus Card	15	15
Health	25	25
Parking	10	10
Records	10	10
Special Institutional Fee	100	100
Technology	38	38
	<hr/>	<hr/>
	\$312	\$312
<b>Atlanta Metropolitan College</b>		
Activity	60	60
Athletic	65	65
Special Institutional Fee	100	100
Student Center Fee (NEW)	N/A	100
Technology	40	40
	<hr/>	<hr/>
	\$265	\$365

<b>INSTITUTION</b>	<b>CURRENT APPROVED RATE</b>	<b>PROPOSED RATE FALL 2010</b>
<b>Bainbridge College</b>		
Activity	50	50
Parking Deck	27	27
Special Institutional Fee	100	100
Student Center-Facility	125	125
Technology	42	42
	<hr/>	<hr/>
	\$344	\$344
<b>Darton College</b>		
Access Card	10	10
Activity	150	150
Athletic	89	89
Special Institutional Fee	100	100
Technology	48	48
	<hr/>	<hr/>
	\$397	\$397
<b>East Georgia College</b>		
Activity	33	33
Athletic	75	75
Parking	3	3
Special Institutional Fee	100	100
Technology	50	50
	<hr/>	<hr/>
	\$261	\$261
<b>Georgia Highlands College</b>		
Access Card	17	17
Activity	40	40
Special Institutional Fee	100	100
Student Support Services Fee (NEW)	N/A	100
Technology	50	50
Transportation	10	10
	<hr/>	<hr/>
	\$217	\$317
<b>Georgia Perimeter College</b>		
Activity	45	45
Athletic	40	40
Special Institutional Fee	100	100
Student Center-Facility	120	120
Technology	50	50
	<hr/>	<hr/>
	\$355	\$355

**INSTITUTION****CURRENT  
APPROVED  
RATE****PROPOSED  
RATE  
FALL 2010****South Georgia College**

Access Card	15	15
Activity	55	55
Athletic	85	100
Parking/Campus Access (CORRECTION)	N/A	10
Special Institutional Fee	100	60
Student Center	55	55
Technology	60	85
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	\$370	\$380

**Waycross College**

Activity	35	35
Athletic	60	70
Special Institutional Fee	100	90
Technology	38	38
Transportation	4	4
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	\$237	\$237

Appendix V

**BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
270 WASHINGTON STREET, S.W.  
ATLANTA, GEORGIA 30334-1450**

**A RESOLUTION OF  
THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA**

WHEREAS, the Executive and Compensation Committee of the Board of Regents and the Regents' Special MCG Governance Committee determined that the master lease agreement (the "Master Lease") between the Board of Regents of the University System of Georgia and MCG Health, Inc. should be renewed and extended between regularly scheduled meetings of the Board of Regents; and

WHEREAS, the Executive and Compensation Committee and the Regents' Special MCG Governance Committee met on April 26, 2010, to consider authorizing the Chancellor to renew and extend the Master Lease for ten (10) years without modification; and

WHEREAS, these two committees authorized the Chancellor to renew and extend the Master Lease, and the Chancellor did so on April 26, 2010, as of and effective December 31, 2009, after the Board of Directors of MCG Health, Inc. had previously authorized such renewal and extension; NOW, THEREFORE BE IT

RESOLVED, That the Board of Regents hereby confirms and ratifies the actions of the Chancellor in extending and renewing the Master Lease, as of and effective December 31, 2009, for ten (10) years, beginning at the expiration of the Master Lease on June 30, 2010.

RESOLVED this 12th day of May, 2010 in Atlanta, Georgia.



Chair, Board of Regents of the University System of Georgia

[seal]



Secretary to the Board of Regents of the University System of Georgia